

Austria	Siemens	Industries	Siemens	Philips	Fiat
Bahrain	Daewoo	Iran	Siemens	Philips	Fiat
Belgium	IFP	Irrigation	Siemens	Philips	Fiat
Cyprus	CEFC	Portugal	Siemens	Philips	Fiat
Denmark	Kodak	Jordan	Siemens	Philips	Fiat
Egypt	EDTA	Kuwait	Siemens	Philips	Fiat
Finland	IFP	Lebanon	Siemens	Philips	Fiat
France	IFP	Luxembourg	Siemens	Philips	Fiat
Germany	IFP	Morocco	Siemens	Philips	Fiat
Greece	IFP	Niger	Siemens	Philips	Fiat
Iceland	IFP	Nigeria	Siemens	Philips	Fiat
Ireland	IFP	Niger	Siemens	Philips	Fiat
Italy	IFP	Nigeria	Siemens	Philips	Fiat
Malta	IFP	Nigeria	Siemens	Philips	Fiat
Norway	IFP	Nigeria	Siemens	Philips	Fiat
Spain	IFP	Nigeria	Siemens	Philips	Fiat
Sweden	IFP	Nigeria	Siemens	Philips	Fiat
United Kingdom	IFP	Nigeria	Siemens	Philips	Fiat
United States	IFP	Nigeria	Siemens	Philips	Fiat

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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Wednesday November 20 1991

SURVEY

Hong Kong as financial centre

Section III

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World News

Business Summary

Hostages fly homewards after Beirut release

Freed British hostage Terry White flew home yesterday to an emotional rain-swept welcome at the Royal Air Force's Lyneham airbase in Wiltshire. The Archbishop of Canterbury's special envoy repeated his belief that the other hostages still in Beirut would be freed by Christmas.

The optimistic forecast was echoed by fellow hostage Thomas Sutherland of the US, as he was reunited in Weisbaden, Germany, with the family he had not seen for more than six years. Page 10.

US move criticised

Sadako Ogata, UN High Commissioner for Refugees, criticised the US for sending Haitian boat people back home while moves were under way to find provisional sanctuary for them. White House attacked. Page 6.

Anti-pollution pact
European and North American states signed an agreement to cut emissions of volatile organic compounds by 30 per cent. The polluting gases come mainly from motor vehicles, solvents and petrochemicals.

Shuttle launch delayed
US space agency Nasa called off a shuttle launch shortly before scheduled lift-off because of a fault in with a \$300m military satellite on board. Officials predict a week's delay.

French lorry protest
French lorry drivers blocked roads across the country to protest against rising motorway tolls, diesel fuel taxes and insurance costs.

Gold to stand trial
Licio Gelli, former leader of Italy's powerful P-2 masonic lodge, was sent for trial with others allegedly involved in the secret society. He is charged with slandering magistrates investigating the lodge. Fifteen others faces charges including political conspiracy and spying.

Quake halts trains
Trains had to stop and an airport closed in Japan after the Tokyo district was shaken by an earthquake measuring 4.5 on the Richter scale. No casualties were reported.

Moi sacks minister
Kenyan president Daniel arap Moi sacked energy minister Nicholas Biwott, who was named by a British detective as a prime suspect in the murder of foreign minister Robert Ouko 20 months ago. Page 4

Rebuilding plan backed
Lebanon's parliament approved plans to help rebuild war-damaged Beirut. The legislation clears the way for the formation of a property company to develop the former commercial district of the "Green Line" battle zone.

Soviet army change
Soldiers entering the Soviet army will be hired on contract from next year as the military begins its transition from a conscripted force to a professional one.

East Timor toll
A clandestine opposition movement in Indonesian-ruled East Timor issued the names of 30 people it said were killed in last year's army massacre.

Jet pilots missing
Two German airforce pilots were feared dead after their Tornado fighter jet crashed off the Dutch coast.

Cuba's instant justice
Cuba is cracking down on black marketeers on Havana's seaports. Suspects are being tried near the scenes of their crimes almost immediately after arrest, then jailed for up to a year. The improvised courtroom is a building workers' canteen.

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Japanese growth will slip to 2.5% reports OECD

Japan's economic growth should slow from about 4.5 per cent this year to 2.5 per cent in 1992 largely because of the Bank of Japan's tight monetary policy, according to the OECD.

As a result, inflationary pressures should ease, the OECD says in a generally upbeat review of Japan's economic performance. The rate of increase in consumer prices showed it from a forecast 3.2 per cent for 1991 to 2.4 per cent for 1992. Page 20. Summary of rural life lagged. Page 4. Editorial comment, Page 18.

EAGLE Star, insurance subsidiary of BAT Industries of the UK, reported mounting losses on its domestic mortgage indemnity business. The company made a pre-tax loss of £284m (£503m) in the nine months to September, compared with a loss of £245m in the same period last year. Page 21; Results, Page 26.

EMU: Strong opposition to a wide role for the European Monetary Institute, embryonic central bank planned for the next stage of European Monetary Union, has been voiced by Wim Duisenberg, president of the Netherlands central bank. Page 3.

HOECHST began the autumn results season of the German chemical groups by reporting a 22 per cent rise in pre-tax profits for the first nine months, to DM1.9bn (£1.2bn). The group held out little hope of an early improvement. Page 21.

TDK, Japanese magnetic tape and electronic parts maker, reported a 10.8 per cent fall in consolidated interim pre-tax profit to Y27.7bn (\$214m) to end September, as sales of recording tapes fell slightly and fluctuations in the value of the yen eroded profits. Page 24.

FOKUS Bank, Norway's third biggest bank, suffered heavy net losses of Nkr1bn (£165m) for the first nine months of the year. Page 21.

PORTUGAL's trade deficit worsened sharply in the first nine months of this year, rising almost 20 per cent against 1990, to Es1.06bn (£7.55bn). Page 2.

METAL markets will have to live with the turmoil created by exports from the former Soviet Union until at least 1993. Page 30.

SIX leading European cement producers are showing interest in the sale of Heracles General Cement, the star attraction of Greece's privatisation programme. Page 22.

METAL markets will have to live with the turmoil created by exports from the former Soviet Union until at least 1993. Page 30.

VENZUELA's suspension of payments on a small portion of its foreign currency debt may put in jeopardy a new \$300m loan from international banks. Page 25.

GAMMON Construction, Hong Kong-based group jointly owned by Trafalgar House of the UK and Jardine Matheson in Hong Kong, is to lead a consortium building the territory's HK\$2.6bn (£326m) newest port container development. Page 9.

SALOMON Brothers: As part of a programme to restructure its less profitable lines of business, the Wall Street securities house confirmed that it has dismissed more than 150 employees from its investment banking and equity operations over the past month. Page 26.

PETROCHEMICAL "megamergers" could be in prospect, given the dire state of the industry, said Andrew Butler, European division president of Dow, US chemicals group. Page 9.

LLOYD'S: A group of Names has failed in an attempt at legal action in Canada against the Lloyd's of London insurance market for fraudulent misrepresentation. The court ruled the investors must take their case to court in England.

El Salvador looks to peace built on hatred and distrust

President Alfredo Cristiani cautiously welcomed the FMLN guerrillas' unilateral declaration of an end to the country's long civil war, and has hinted that government forces may also stop offensive action.

By retaining national companies, but merging their operations, the two companies would reduce the risk that crucial route licences granted to them on a bilateral country to

Business Summary

By Laura Silber in Vukovar

"WE DON'T know where we are going. There is nothing left. My husband and I are alive, but does it matter?"

Terezija Kalina, a 60-year-old Croatian woman, had just emerged from three months of hiding underground while Yugoslavia's Serb-dominated army and Croatian forces fought above her head for control of Vukovar.

Nearby, a huddled group of 10 elderly men and women - rescued from their underground shelter only yesterday morning - begged for help from passing soldiers.

Not a single structure in the centre of the town has escaped damage. Many have been destroyed.

Drunken, staggering bands of Serbian reservists, some wearing sunglasses, behave like madmen. One soldier, wearing a white ice hockey helmet and a Yugoslav flag wrapped around his neck, rides by on a child's bicycle.

Suddenly, a group of wild-eyed, berserkers surrounds a silent, bearded man and starts to beat him. Zoran, wearing a green combat helmet, embossed with the words: "Vukovar '91", says: "He was in the Croatian Guard until four days ago. Look at him. He does not have bags under his eyes."

A regular Yugoslav army officer tells the reservists to stop. He says: "I cannot stand these volunteers. They

drive through the ruins of the town and expect now to be heroes here."

On the Street of the Yugoslav People's Army, houses bear surreal, grisly witness to their address. An embroidered picture hangs on the remnants of a wall. Burned-out trees show how the battles left little alive, except dazed pets which sniff through the rubble. A cat jumps into the wreck of a Volkswagen Golf.

Flames, and stinging black smoke fill a building in the town centre. A Serb fighter, now brandishing a wad of bank notes, claims he took them from a Croat sniper he had shot.

They are bank notes from 1941, printed by the Independent State of Croatia, the Nazi-backed state set up

during the second world war. He claimed that Croat soldiers are now paid in kuna, the money of the Ustashe - the fascist state which killed hundreds of thousands of Serbs, Jews and gypsies.

A corpse lies uncovered. The man was shot in the forehead, his hands still clutch a gun.

"We drank rainwater." Her daughter was married to a Croat. The mother-in-law did not want a Serb in the family. So he left. She does not know where he is.

"At night the Croat guards would

In one case, four generations have survived the three months of terror. Mrs Marija Sestko, a 41-year-old Serb, clutchet Aleksandar, her 18-month-old grandson, while Zorica, her daughter, 21, and her 72-year-old mother stand by.

Marija, a Serb textile worker, said: "We drank rainwater." Her daughter was married to a Croat. The mother-in-law did not want a Serb in the family. So he left. She does not know where he is.

"At night the Croat guards would

Continued, Page 20

Bosnians seek UN force to stop spread of war, Page 2

From Vukovar to Maastricht, Page 19

Survivors emerge to a new world of terror

Wall Street falls again on concern over US outlook

By Patrick Harverson in New York and Peter Norman in London

SHARE prices fell sharply in New York yesterday for the second time in three trading sessions amid growing concern about the outlook for the US economy and the lack of new policy initiatives from the Bush administration.

By 2.30pm, the Dow Jones Industrial Average was down 71.55 at 2,901.16, a decline of 2.4 per cent.

The selling was not confined to blue chips, with the Standard & Poor's 500, the broadest measure of the market, falling 9.60 to 375.84.

The secondary market was hit particularly hard, with biotechnology stocks - the subject of speculative buying all year - again taking the brunt of the selling. The Nasdaq composite index of secondary stocks was down 17.85, or 3.3 per cent, to 521.58 by 2.30pm.

The weakness in share prices also fed into the dollar, which fell another 1.6 per cent to 1.6085 on the day.

The latest sell-off, which wiped out all of Monday's gains and took the total losses on the Dow in the last two and a half trading days to more than 150 points, was not triggered by any specific news.

Overall, the early morning losses in Tokyo and New York, however, seemed New York traders who had hoped foreign markets would hold their ground in the wake of Wall Street's rally on Monday.

Yesterday's decline also reflected attempts by securities firms and specialist market-

makers to sell unwanted stock bought during Friday's 120-point collapse.

Some analysts also pointed out that Monday's 30-point rally in the Dow was partly an illusion: the bulk of the gains were said to have reflected mark-ups in share prices by dealers rather than actual buying.

In London, the FTSE-100 index closed 38.8 points lower at 2,463.1 after having been some 52.5 points lower at one point.

The pound closed 0.25 pence lower at DM2.8750 in London at around its lowest levels against the D-mark for 11 months and only 2 pence above its effective floor in the exchange rate mechanism of the European Monetary System. It registered a modest gain of 0.6 cents against a weak dollar to close in London at £1.7965.

With the pound firmly established as the weakest currency in the ERM, Mr Norman Lamont, chancellor of the exchequer, stressed the British government would do whatever was necessary to maintain sterling within its 6 per cent fluctuation margin.

That has been our policy and remains our policy and we would not flinch from what was necessary, he told reporters.

The Bank of England, meanwhile, was understood to have been intervening modestly to support the UK currency.

FT-SE Eurotrack 100 Index

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EUROPEAN NEWS

Bosnia appeals for UN to send peace-keepers

By Judy Dempsey, East Europe Correspondent

LEADERS of Yugoslavia's republic of Bosnia-Hercegovina yesterday appealed for the United Nations to send an international peace-keeping force to the region as soon as possible to stop the civil war spreading from Croatia.

Mr Radovan Karadzic, deputy prime minister of Bosnia-Hercegovina, said that several villages along the republic's coast, including the hamlet of Ravno, 15km north of Dubrovnik, had already been destroyed by army reservists from the neighbouring republic of Montenegro, which has supported Serbia.

Bosnia has an ethnically mixed population of 4.3m, with Moslems making up 43 per cent, Serbs 33 per cent and Croats 17 per cent.

"About 600 Croats lived in Ravno," said Mr Karadzic. "The village was razed earlier this month. You have no idea about the scale of the evil taking place. All the inhabitants were killed. There is fighting and looting in other parts of the country. Over 3,000 refugees have fled to Sarajevo [the capital of Bosnia-Hercegovina]," he said.

He said the republic was "facing destruction and killing," adding that "UN peace-keeping troops should be located on all the republic's borders. This is the only way to stop the war from spreading." He added that he believed the Serb-dominated federal army, backed by Serb and Montenegrin reservists, and supported by Serbia's politicians, were deliberately using

Bosnia as a base from which to attack Croatia.

"Some of the bombardments of Dubrovnik, which were carried out by Montenegrin reservists, were launched from inside Bosnia. We are now vulnerable to attacks from Croatia," he said.

"You can see the strategy of the federal army and Serbia's politicians unfolding. They want to draw us into the war, split this republic, and then create a new, Serb-dominated rump Yugoslavia," he said.

Bosnia-Hercegovina has refused to be drawn into the conflict. But the fragile relationship between the three ethnic groups has been severely strained since the Serbian Democratic Party of Bosnia, led by Mr Radovan Karadzic, openly sided with President Slobodan Milosevic of Serbia and declared autonomy for Serb-inhabited regions in Bosnia over the past few weeks.

Meanwhile, Serbia is tightening its grip over the ethnic Albanians in its southern province of Kosovo. Mr Ibrahim Rugova, president of the opposition Democratic League of Kosovo (LDK), reported that several of its members were arrested recently, and scores of workers sacked or evicted from their homes for using their Albanian language.

Mr Rugova said he would ask the United Nations, the European Community and the US "to do everything in their power to demilitarise Kosovo." He said: "We ask that the army and the Serbian police be withdrawn from Kosovo."

Finland's EC date

By Robert Taylor in Stockholm

FINLAND WILL decide next February whether to apply for European Community membership, President Mauno Koivisto said yesterday.

Support for entry is growing in the country. In a fortnight, Finland's main trade confederation, SAK, is expected to come out in favour; last weekend,

the opposition Social Democrats urged the centre-right government to decide soon.

The government is carrying out three studies on the likely impact of membership on the economy, the constitution, and defence and foreign policy. These will be published at the turn of the year.

Western negotiators find Soviet habits die hard

By Leyla Boulton in Moscow

IT ALL boils down to seven decades of communist rule. The key to survival was to promise one thing and do another, whether in fulfilling a five-year plan, or in boasting about non-existent Soviet achievements.

But such traditions have proved a disaster when dealing with financial experts from the western world's seven richest nations. G7 deputy finance ministers, putting together a package to prevent the Soviet Union from defaulting on a debt variously calculated at \$50bn to \$90bn, thought that, in exchange, they had secured a

commitment last month from the 12 newly assertive republics to honour the debt.

Back in Moscow this week, the same G7 deputies found the republics had not only made no progress in putting together a mechanism to implement their promise. Some even declared that their signature on last month's documents had not been for real.

No-nonsense men like Mr David Mulford, US Treasury under-secretary for international affairs, suddenly found that the norms of business

behaviour were not applicable. So the G7, engaged in a crash course in Soviet behaviour, found themselves forced to use ultimatum tactics — just like some old party boss would have told a collective farm manager to get his harvest together or face expulsion from the party.

But despite an ultimatum to come up with a credible mechanism for jointly servicing the debts so that the G7 could put their financial aid package into effect, the republics' prime ministers had yesterday only reached a tentative agreement.

"If they do not reach an agreement, this will be a failure for both sides," said one western diplomat. "For the Soviet side it would be crazy to miss this opportunity [for debt release] because time is running out for them. On the G7 side, governments expect the deputy finance ministers to come to an agreement. Bush, Kohl and everybody expects something to come out of this meeting."

Late yesterday afternoon, nine republics said they would hammer out an agreement with the G7, while three others including the Ukraine,

withdrew their approval. Mr Vitali Fokin, Ukrainian prime minister, said his proposal for the republics to give away for three or four days to draw up the assets and liabilities of the Soviet Union and then present a united front to the G7 had been rejected by other republics.

It was not clear what the agreement of the nine means in practice and whether the three others will finally come round. There is still a little time to find out: the G7 deputies are due to leave Moscow this afternoon.

Europeans fight over space plans

By Clive Cookson, Science Editor, in Munich

ATTEMPTS were being made last night to keep some European Space Agency activities going in the face of Germany's insistence that the agency's main programmes should not proceed to the next stage until they have been reviewed and thrown open to Japanese and Soviet collaboration.

Some of the smaller countries represented at the ESA ministerial meeting in Munich expressed concern yesterday that they might lose out in the clash of interests between Europe's two space giants, France and Germany.

France's priority has been to protect Hermes, the ESA's French-led manned spaceship, against German demands to hold down its soaring costs.

Germany for its part is reluctant to sacrifice Columbus, the German-led European contribution to the US space station, Freedom.

Britain, only a small participant in European space politics with just 6 per cent share of the ESA's Ecu2.6bn (\$3.5bn)

1991 budget, has been leading a move to proceed with the agency's "remote sensing" programme. This involves observing Earth and its environment from space. The main UK interest is in the Polar Platform, an 8-tonne satellite loaded with earth-monitoring instruments scheduled for launch in 1993.

Italy, on the other hand, is insisting that any agreement in Munich should protect the Data Relay Satellite which it has a particular interest in.

"Everyone is fighting for his pet projects," said one participant.

The only safe prediction last night was that any agreement reached before the 13 ministerial meeting in Munich today will be a short-term compromise. They will have to assemble again next year. Indeed, there is widespread feeling that the four-year interval since the last ministerial meeting was too long and allowed ESA programme to run out of control. Annual meetings are likely to be the rule from now on.



About 10,000 students demonstrate in Prague yesterday in support of President Vaclav Havel's attempts to resolve the crisis over relations between the Czech and Slovak republics.

Fresh doubts over HDTV strategy

By Andrew Hill in Brussels

THE European Commission's endorsement of a more flexible strategy to develop high-definition television in the EC may not be enough to win the necessary support of broadcasters and satellite operators.

Mr Filippo Maria Pandolfi,

the telecommunications commissioner, told the European parliament late on Monday night that he was prepared to accept several important amendments to the draft HDTV directive as being too restrictive. When the issue was discussed by ministers, the broadcasters' more liberal line was backed by the UK, Spain, Ireland, Denmark and Luxembourg. Manufacturers, which have invested heavily in D2-Mac technology, want a narrower approach.

The Commission has agreed to relax the requirements for all new satellite services to broadcast in a single standard, D2-Mac, as an intermediate step towards a full high-definition standard, HD-Mac. New services would be able to "simulcast" in existing non-HDTV

standards as well as D2-Mac. But broadcasters and satellite operators, which use other transmission standards, are still likely to oppose the amended strategy as being too restrictive. When the issue was discussed by ministers, the broadcasters' more liberal line was backed by the UK, Spain, Ireland, Denmark and Luxembourg. Manufacturers, which have invested heavily in D2-Mac technology, want a narrower approach.

Mr Pandolfi told MEPs on Monday that the Commission had received "significant expressions of interest" from the industry about its idea for a letter of intent. This is supposed to lead to a memorandum of understanding between manufacturers and broadcast-

ers, laying out an industrial strategy to run in tandem with the directive.

But Mr Dermot Nolan of Coopers & Lybrand, the consultancy group, said yesterday: "I think it's very unlikely that these concessions will be enough. They certainly won't be enough for the condition of governments which have a blocking minority."

This summer, Coopers & Lybrand prepared a report for several private broadcasters and satellite operators on the cost of the Commission's HDTV strategy to consumers, estimated at as much as Ecu21bn (\$3.25bn) over 10 years. Mr Nolan said yesterday the simulcasting requirements of the amendments alone could cost broadcasters \$6.2bn.

Portuguese trade gap widens

By Patrick Blum in Madeira

PORUGAL'S trade deficit worsened sharply in the first nine months of this year, rising almost 20 per cent against 1990, to Ecu17.21bn (\$7.5bn).

The deterioration follows a 0.5 per cent fall in the value of exports to Ecu17.21bn while imports remained strong, rising by 6.3 per cent to Ecu27.61bn, in spite of government efforts to curtail demand through high interest rates. Popular confidence in the economy has encouraged consumption.

For example, sales of new cars, mostly imported, have remained high and risen by more than 20 per cent so far this year, in spite of the high cost of credit.

The poor export performance is due to several factors including the effects of the Gulf war and the slowdown of the economies of some of Portugal's major markets in Europe and the US.

The impact of the worsening trade balance, however, is minimised by revenues from tourism — expected to reach a record this year — and remittances from workers abroad.

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Dutch bank chief against powerful role for EMI

By David Marsh, Europe Editor, in Amsterdam

STRONG opposition to a wide role for the European Monetary Institute (EMI), the embryonic central bank planned for the next stage of European Monetary Union (Emu), has been voiced by Mr Wim Duisenberg, president of the Netherlands central bank.

Mr Duisenberg said he disagreed with suggestions that the EMI should have independent power to manage foreign exchange reserves on behalf of Community central banks.

"I don't understand this argument," he said. "There could be no 'supranational element' in the functioning of the EMI since individual central banks were to retain full control of national monetary policies during stage two of Emu."

Mr Duisenberg made a plea for the EMI and the eventual European central bank to be situated in Amsterdam.

The EMI is proposed to be established at the start of stage two in January 1994. It would form an interim step towards a fully-fledged European central bank to manage a single European currency, which could be created after 1997.

France and Italy have called for the institute to have powers similar to that of a central bank, while Germany and the Netherlands want it to be little more than an extension of the existing committee of EC central bank governors.

The Dutch central bank has indicated it supports a Franco-German compromise under which the EMI would be headed by a president drawn from EC central bank governors. An outside expert would be chosen as managing director in charge of the day-to-day running.

Mr Duisenberg said he was virtually certain that EC heads of government would agree a

treaty on monetary union at their summit in Maastricht next month. "If that happens, I see the European central bank being set up before the end of the century."

Mr Duisenberg, a former Dutch finance minister and a past president of the Bank for International Settlements, said Emu was likely to go ahead with seven or eight countries. Members would include Italy, which would have to make clear progress to lower its budget deficits to accord with tough economic criteria recently proposed by the Dutch EC presidency.

He said he was convinced that Germany would eventually give up control of the D-Mark as part of a pooling of EC monetary powers. If there was no agreement on Emu, there would be a risk that Germany would "turn inward", he said.



Duisenberg: No supranational powers for fledgling central bank

UK gives ground on common foreign policy

By David Buchan in Brussels

THE BRITISH government now concedes that an element of formal "common action" in EC foreign policy may be tolerable, even desirable, and that minor details of policy actions could be settled by majority vote, a UK official said yesterday.

However, it is determined to fight at next month's Maastricht summit the extension of majority voting in social policy. It is only ready to concede, that a few more environmental laws could be passed by majority verdict.

The EC's badly co-ordinated, and ill-tempered, participation at the Middle East peace conference in Madrid earlier this month has apparently helped persuade the UK government that more formal arrangements could be useful in foreign policy.

The Madrid meeting was marked by Mr Abel Matutes, the EC's commissioner responsible for Middle East affairs, vainly squabbling to get a chair at the main

conference table alongside Mr Hans van den Broek, foreign minister of the Netherlands which holds the EC presidency.

This led one of the conference's co-hosts, Mr James Baker, the US secretary of state, to comment that while the most troublesome delegation had been the Syrians, the second most troublesome was the EC.

Britain is still not happy with current language in the Dutch presidency's draft treaty stating that measures to implement a common EC foreign policy stance should "as a general rule" be taken by majority vote. But it sees merit in the possibility that the 12 Community states might formally co-ordinate a specific common action, such as participation in the Middle East conference.

This might, in the British view, have settled Mr Matutes' proper place at the conference table, and also prevented various EC ministers speaking with less than a united voice.

Irish raise Maastricht abortion issue

By David Gardner in Brussels

IRELAND has raised some eyebrows among its EC partners by asking for a protocol to be attached to the political union treaty at Maastricht next month, specifying that none of its provisions would allow abortion, which the Irish constitution proscribes.

Irish officials in Brussels described the request as "an insurance policy" against constitutional challenge when the treaty - if it is agreed at the Maastricht summit - is put to referendum in Ireland.

When the Single European Act was being ratified, claims that it compromised Ireland's neutrality delayed Irish assent for some six months.

None the less, some officials in Brussels regard the move as a ploy by Mr Charles Haughey's hard-pressed Fianna Fail administration, given by a state of scandal and challenges to Mr Haughey's leadership.

Witness fails to show at EC fraud inquiry

By Tim Coone in Dublin

A KEY witness has failed to appear before an inquiry in Dublin into alleged fraud involving EC subsidies at Goodman International, Europe's largest beef processor.

Mr Patrick McGuinness, a former accountant with Goodman was scheduled to testify before the Beef Industry Tribunal all this week regarding allegations made on television this year against his former employers.

He and others employed by Goodman International have claimed that systematic fraud was carried out at Goodman meatpacking plants, through the forging of documents, the use of forged grading stamps and the rebilling of substandard meat, which was then sold into EC intervention stocks and received EC subsidy payments.

As a result of the allegations, a public inquiry was set up last June, but has suffered delays as lawyers acting for Goodman International made appeals through the Dublin High Court and Supreme Court, to try to limit the scope of the inquiry. They have argued that allegations made in a public tribunal would prejudice a fair trial if directors of the company were subsequently charged. The appeals were rejected.

The tribunal is expected to continue until the end of the year, and may have serious political implications, as it is expected to investigate allegations of political favouritism and inadequate government supervision of processing procedures for beef sold into EC intervention through the Goodman plants.

Mr McGuinness lives in Canada, and a lawyer acting for him told the tribunal chairman, Mr Liam Hamilton, that "difficulties" had arisen for his client shortly before his departure last Friday "and these must be resolved before he can travel to Dublin to give evidence".

through the Dublin High Court and Supreme Court, to try to limit the scope of the inquiry.

They have argued that allegations made in a public tribunal would prejudice a fair trial if directors of the company were subsequently charged. The appeals were rejected.

Good vintage may freshen up grim year for growers

French look to Beaujolais Nouveau to rejuvenate sales

By Alice Rawsthorn in Paris

At midnight tonight corks will pop in the bars and brasseries of the Beaujolais region of France as the first bottles of this year's Beaujolais Nouveau wine are opened.

The same ritual will be repeated from Berlin to Bangkok as soon as the 1991 Nouveau arrives. The launch of the Beaujolais Nouveau, trumpeted by the familiar flurry of publicity, on the third Thursday of November is now established as one of the most important events in the French wine industry's year.

This year's launch is more

important than usual. So far 1991 has been a grim year for France's vineyards. Sharp frosts in early spring devastated the Bordeaux grapes, and Burgundy prices have fallen sharply because of the poor quality of this year's crop. The economy slowdown has taken a toll on demand for fine wines and champagnes. French wine exports fell by nearly 3 per cent to FFr12.3bn (£1.3bn) in

the first half of 1991: the first fall for 15 years.

Luckily, the 1991 Beaujolais Nouveau promises to spread a little light amid the gloom. The frosty spring may have been too chilly for the grape growers of Bordeaux, but the long, hot summer could scarcely have been better for the Beaujolais vineyards.

The

1991 Nouveau says the Union Professionnelle des Vins du Beaujolais will be a "deep ruby red with glints of violet", light and fruity to taste, just as it is supposed to be.

The vineyards of Beaujolais badly need a successful season. Historically the region was one of the poorest in France. Its hilly terrain and sandy soil was fit for little but grapes and the product of those grapes was dismissed as a poor man's drink. But the success of Beaujolais Nouveau has transformed the local economy.

The vineyards started selling their primeur wines - those drunk little more than a month

after harvest - to the bars of nearby Lyons more than 100 years ago. The custom spread to Paris in the 1950s and since the 1960s it has been exported all over the world. The Japanese, who eagerly added Beaujolais nouvoeau to their long list of western crazes, are prepared to pay as much as FFr400 (£40) for a bottle which would cost £10 in a Paris restaurant. The Beaujolais winemakers now depend on Nouveau for two-thirds of their 18m bottles they sell a year, most of it exported.

After decades of growth, the market for Beaujolais Nouveau has matured and sales have remained stubbornly stable for the past three or four years.

The vineyards clearly hope that the high quality of the 1991 vintage will stimulate sales again.

The wait won't have long to

wait. Most of the 65m bottles of Beaujolais Nouveau sold every year are bought within the first week of its launch.

Italians face road, air and rail chaos

By Robert Graham in Rome

TRAVELLERS in Italy face disruption after petrol station owners and railway and road workers called strikes this week.

Petrol station owners closed down on Monday evening and are to strike until Saturday.

Meanwhile the union representing Italian airport workers called an eight-hour stoppage for Saturday to protest against working conditions. The strike is expected to paralyse air traffic all over the country.

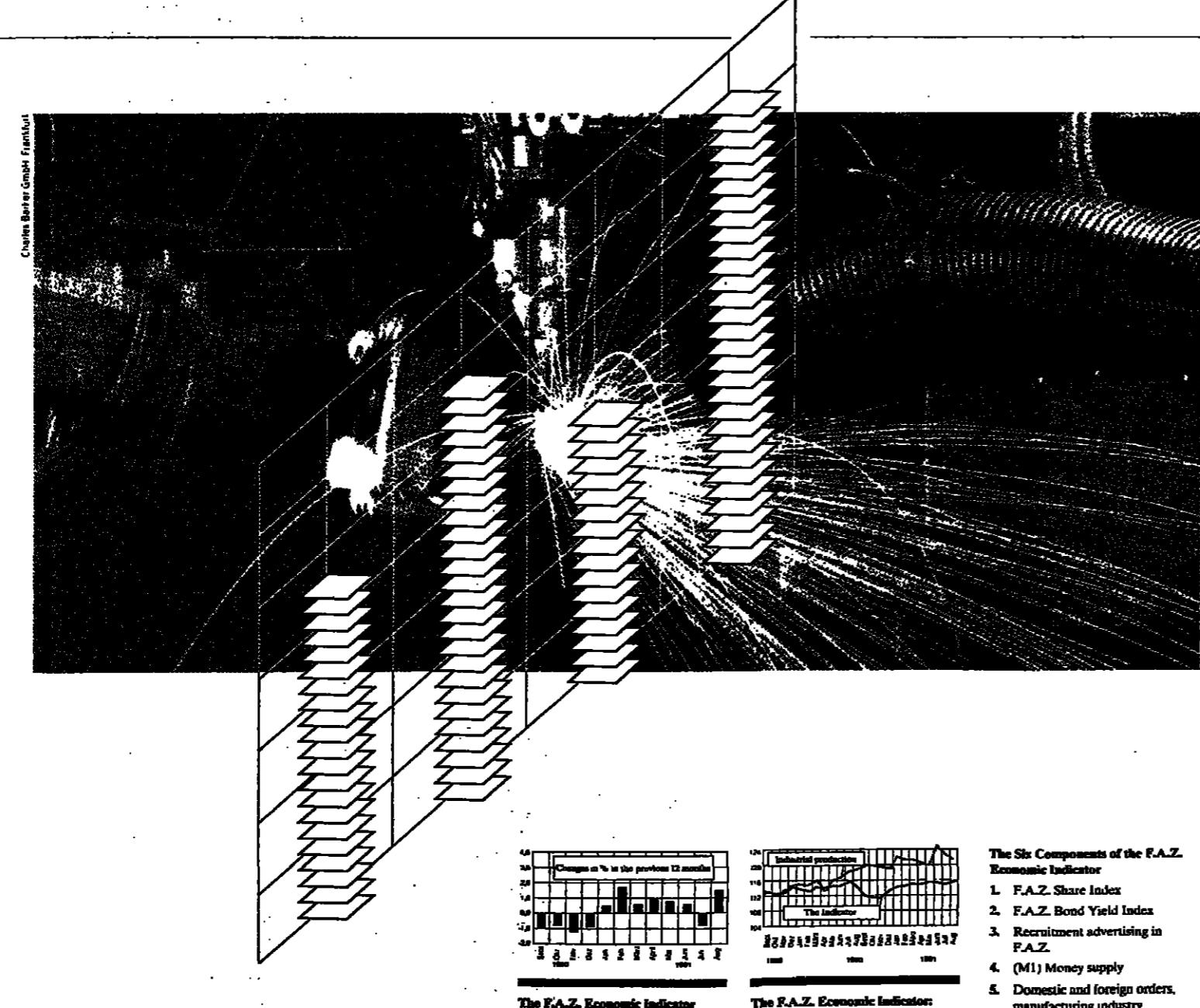
And a rebel union of railway workers, dissatisfied with a new contract agreed with the government, has also called a day-long stoppage for December 6.

The shutdown, however, reflects the changing nature of petrol distribution in Italy. Once up to a fifth of the stations have become uneconomic. The prospect of 7,000 petrol stations closing has alarmed the operators.

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On the Pulse of the German Economy

The F.A.Z. Economic Indicator

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BUSINESS NEWSPAPER

INTERNATIONAL NEWS

Zimbabwe close to accord on \$400m IMF loan

By Tony Hawkins in Harare

ZIMBABWE is close to an agreement with the International Monetary Fund for a three-year \$400m (2226m) loan to support its structural adjustment programme.

It has applied for the concessional Enhanced Structural Adjustment Facility (ESAF), for which it is now eligible having been downgraded from middle-income to low income status, following the steep devaluation of the Zimbabwe dollar. But because ESAF funds are limited, Zimbabwe may have to settle for the non-concessional Extended Fund Facility (EFF) or, more probably, a blend of the two.

Zimbabwe had hoped to avoid seeking IMF funding but with the marked deterioration of the balance of payments – largely as a result of trade liberalisation – it has been forced to turn to the Fund.

The current account external payments deficit is estimated to have doubled this year from \$400m in 1990 to approximately \$800m – more than 10 per cent of gross domestic product. Even with buoyant tobacco prices and a 25 per cent increase in the crop, export earnings will be only modestly higher this year than last.

But imports have risen steeply as more than a fifth of total imports are now on open general import licence (OGIL). Furthermore, the balance of payments will come under fresh strain from the suspension of beef and dairy exports following a new outbreak of foot-and-mouth disease and the

NEWS IN BRIEF

Moi sacks minister after murder probe

KENYAN President Daniel arap Moi yesterday sacked Mr Nicholas Biwott, the energy minister, named by a British detective as a "prime suspect" in the murder 20 months ago of foreign minister Robert Ouko. Reuter reports from Nairobi.

State television said that Mr Biwott, a close aide of Mr Moi, had been sacked from the cabinet but gave no further details. Mr Moi's government, under pressure from pro-democracy campaigners at home and aid donors abroad, has been rocked in recent weeks by allegations of high-level corruption emerging from a judicial inquiry into Mr Ouko's murder.

Mogadishu gets medical aid

The Red Cross and the French aid organisation Médecins sans Frontières flew in emergency medical supplies to Mogadishu, capital of Somalia, yesterday for the first time since the latest round of fighting erupted between factions of the United Somali Congress that ousted President Siad Barre last January. Our Foreign Staff writes. Heavy shelling reverberated around the bombed-out city yesterday as troops loyal to General Mohamed Farah Aideed tightened their control, diplomats said.

Thai constitution altered

Controversial provisions in Thailand's draft constitution were diluted yesterday as tens of thousands gathered to protest at what they said were military intentions to stay in power after elections next year. Peter Ungphakorn reports from Bangkok.

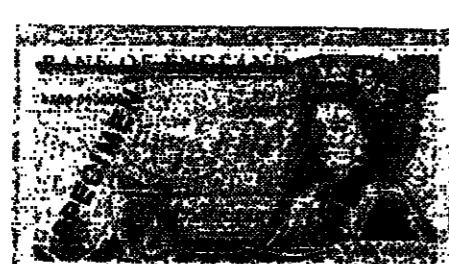
The assembly's amendments committee cut the proposed number of appointed senators from up to 360 – the same as the total of elected lower-house MPs – to 270. Also withdrawn was a clause to allow serving military and civil officials to join the cabinet without having to resign.

Japan's money supply slowdown

Japanese money supply grew by just 2.1 per cent in October, compared with that month last year – the lowest figure on record. Our Foreign Staff writes.

The decline reflects the severity of the squeeze on credit imposed over the last two years by the Bank of Japan to suppress inflation and drive speculative fever out of the markets. Money supply growth has fallen from a peak last year of 13.2 per cent.

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Benefits of rural life urged on Japanese

By Robert Thomson in Tokyo

THE Japanese are being encouraged by a government agency to move to the country – to improve the quality of their life, to change their business habits, and to lower over-crowding in Tokyo.

While the bright lights of the capital continue to lure young Japanese from rural areas, the Economic Planning Agency (EPA) reckons in its White Paper on National Life that Tokyo ranks only 38th out of 49 regions in a new index of "life satisfaction".

The report also suggests that decentralisation will be difficult without a change in business habits, which rely heavily on face-to-face contacts and entertaining that puts pressure on companies to locate in Tokyo, the centre of political and financial activity.

In particular, it calls for more transparency in Japanese business life, echoing US complaints to the Japanese government that lack of transparency makes it difficult for foreign companies to establish operations here.

The tough conditionalities associated with an IMF programme will slow economic growth next year and intensify the problems of President Robert Mugabe's government, which is more unpopular today than at any time since coming to power more than 11 years ago.

Foreign funds wary of Delhi reforms

By David Housego in New Delhi

INDIAN officials are revising downwards expectations of a significant increase in foreign investment as a result of the government's new liberalisation programme.

Their disappointment is in line with doubts being expressed by foreign industrialists in New Delhi for a series of investment conferences as to whether India's liberalisation programme is sufficiently radical to attract substantial fresh flows of foreign capital.

"If there is one recommendation to the [Indian] government I have to make, it is to privatise and to create free market conditions as soon as possible in a very large area," said Mr Jürgen Möller, the German economics minister and leader of a German delegation.

In an implicit criticism of

Prime Minister Narasimha Rao's defence of cautious change to avoid labour unrest, Mr Möller said Germany had privatised 4,000 companies in a year with unemployment in eastern Germany rising to 15.20 per cent.

Most newly announced foreign investment projects have been proposals that were awaiting clearance when the new government came to power in June. The total new foreign equity participation since then is less than \$50m (22.5m).

According to recent government figures, 15 new projects involving a foreign equity capital of Rs 500m (£11.2m) have been licensed since the new government took power. 70 involving fresh foreign equity of Rs 800m have received approval under new automatic

approval procedures; and two (IBM and Ford) involving a foreign equity of Rs 270m have been approved by the newly established foreign investment board which has been set up to clear large projects by multinationals.

The board is still considering six other proposals for joint ventures where the foreign partners include Coca Cola, General Electric and General Motors.

Asked at the World Economic Forum meeting in Delhi – where foreign participation was thin – whether he was satisfied with the level of foreign investment, Mr P. Chidambaram, the Minister of Commerce said he was "not unhappy". He added: "I can't say that this year we will get a very large amount."

He said that by the end of

Chinese praise for Burma's Nobel laureate

By Yvonne Preston in Beijing

AN OFFICIAL Chinese newspaper has lavished praise on the winner of this year's Nobel peace prize, Ms Aung San Suu Kyi in Burma. Hundreds of students were killed in Rangoon when soldiers fired on pro-democracy demonstrators in August and September 1988.

Ms Aung San Suu Kyi has been detained since July 1989. Her party won an overwhelming victory in elections in May 1990, but this was nullified by the military junta ruling as the State Law and Order Restoration Council (SLORC).

The Farmers Daily article paints a portrait of her as a selfless, patriotic martyr. The account contrasted with

June 1989 matched the Burmese military's onslaught on a similar movement led by Ms Aung San Suu Kyi in Burma. Hundreds of students were killed in Rangoon when soldiers fired on pro-democracy demonstrators in August and September 1988.

The paper's detailed report said that her present plight stemmed from her returning to Burma in 1988 to visit her sick mother when she became caught up in the anti-government student movement.

In the years since Burma's military government turned the army on the people, China and Burma have stepped up bilateral relations. Support from China is crucial for the survival of the isolated SLORC.

General Saw Maung, SLORC chairman, came on an official visit in August, his first trip abroad since coming to power.

The failed Moscow coup increased China's co-operation with Burma. The SLORC depends on China for military supplies, with planned and fulfilled Chinese weapons shipments to date reaching a total value of \$1.4bn. It is one of China's most significant arms markets.

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Israel's Labour party goes down fighting – itself

Hugh Carnegy reports on attempts to rescue a political movement many fear to be in terminal decline

ISRAEL'S opposition Labour party, once the great pillar of political power in the country, opened a policy-making convention in Jerusalem yesterday embroiled in a bitter internal dispute over how to rescue the movement from what many fear may be terminal decline.

A recent opinion poll showed clearly how far Labour's confusing message has alienated voters. Taken just after the Madrid peace conference, the survey showed support for Labour sliding to 22 per cent from 31.5 per cent it achieved in the 1988 general election. The Likud, meanwhile, which boldly states that Israel can have land, peace and free-market prosperity, had moved up to 37 per cent from 33 per cent.

Some Labour support has leaked to the three smaller left-wing parties, the Citizens Rights Movement, Shmuli and Mapam. Nevertheless, when support for them and Labour is added together and matched against the total for Likud and its three far-right satellites, the picture remains the same. Right-wing support has advanced to 46.5 per cent from 42 per cent in 1988, while the left has slumped to 33.5 per cent from 40 per cent.

One move which this week's convention will make to try to break the spiral is to set in train a party-wide process for electing a leader some time

early next year. This will almost certainly boil down to a battle between Mr Shimon Peres, the incumbent, and his longtime rival, Mr Yitzhak Rabin, a former prime minister and defence minister.

Mr Rabin, the only figure in Labour who evinces strong

electoral support as a candidate for premier, is likely to unseat Mr Peres, who consistently polls dismal. But a group of young Labour leaders, dubbed the doves, is insisting that the party must also adopt radical policy reforms this week if it is to have any hope of recovering

from its leader's dilemmas. Not the least of Labour's dilemmas is that Mr Rabin is the champion of those who are opposing big changes. The doves want Labour to adopt a more clear-cut peace policy, embracing acceptance of Palestinian self-determination in the occupied West Bank

expenses, not the right's.

The electoral alliance under Israel's proportional representation system, will probably strengthen its representation in the Knesset from 16 seats at present (out of 120) to at least 14 or 15, making it the third largest party after Likud and Labour. But its gains would almost certainly be at Labour's expense, not the right's.

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Joe Matsau, Managing Director of the Lesotho Electrical Company, is bringing energy to the villages of his country.

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Indonesian
expertise
to Africa for
the first time

itself



Joe Matsau is bringing electricity to “The Kingdom in the Sky”.

The de-forestation of some parts of Africa has been a matter of survival, not profit. In the mountainous kingdom of Lesotho, generations of villagers have had to live off the land for fuel to cook and heat their homes.

Joe Matsau of the Lesotho Electrical Company has a promising alternative. He is directing a long-term rural electrification programme which will make his country energy self-sufficient.

Hydro-electric power is the key, with transmission lines reaching up to over 2,000 meters into the “Kingdom in the Sky”, as it is known locally.

Village by village, Lesotho is switching dependency from the earth's fragile resources to the fruits of man's ingenuity.

“We still have a long way to go”, says Mr. Matsau, “but the programme would never have seen the light of day without ABB's help – not just their technology, but their skill in identifying crucial aid and loan sources for us.”

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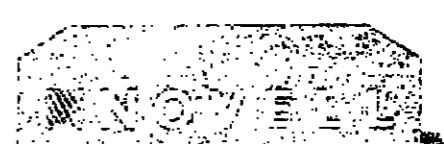
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AMERICAN NEWS

Peru opens up economy with deluge of laws

By Sally Bowen in Lima

A 10-DAY deluge of 126 laws, more than half of them intended to stimulate private investment, has brought about the most radical reorientation in the Peruvian state for more than 20 years.

If a country can decree its way into modern times, then Peru has gone some way to doing so economically.

State monopolies have been eliminated, private individuals and companies may now compete directly with the state in such varied areas as telecommunications, the generation and transmission of electricity, and the provision of postal and railway services.

They may apply for concessions to administer state-owned hospitals, airports and even schools.

There is what ministers call an "aggressive plan" to sell off public companies, which have drained the Peruvian exchequer of up to \$2.5m annually. Mining and oil companies Centromin, Hieropera and Petroperu, plus the state airline Aeroperu, top the privatisation list.

"There is no longer any such thing as a strategic enterprise," said the economy minister, Carlos Bolona.

He expects privatisation both to increase efficiency and ease the government's cash flow crisis which has held public sector salaries below \$40 a month for all this year. "But it has to be quick - we can't afford the luxury of privatising over six or seven years, like Chile or England," said Mr Bolona.

State subsidies, paternalism and systems of special exemptions which Peru has relied on for more than 20 years have demonstrably failed to work.

"I am a pragmatist and I look for ideas which do work. The world is seeking efficiency and market forces can bring us that," Mr Bolona said.

More specifically, Peru is

seeking to emulate the South-East Asian "tigers".

While legislative decrees poured forth at home, President Alberto Fujimori has been visiting Thailand, Singapore, Malaysia and Hong Kong, addressing business organisations on opportunities for immediate investment in Peru.

As part of the new emphasis on economic diplomacy, embassies are to be established in Thailand, Singapore and Malaysia by early 1992 to strengthen trade links.

During the presidential visit, a co-operation treaty was signed with Malaysia for development of Peru's potentially huge palm oil industry (also a viable substitute crop in the coca-growing areas of the Peruvian jungle).

In Thailand, talks centred on joint ventures to exploit plentiful Peruvian fishing stocks; while Singapore investors are thought to be attracted principally by Peru's mining and textile potential.

Through links such as these, Peru hopes to increase substantially last year's paltry \$20m in foreign investment. The government admits, however, that settlement of three outstanding disputes with transnational companies already operating in Peru - Southern Pen Copper Corporation, Occidental Petroleum and Belco - will be a prerequisite for attracting fresh short-term foreign investment from abroad.

The government is playing down the continuing problem of terrorism, however.

According to Mr Alfonso de los Heros, the newly appointed prime minister, "Security is not the major concern for foreign investors."

"Much more important is an adequate legal framework. If these decrees survive, then investment, both national and foreign, will come," he said.

Canada to end curbs on foreign control in energy

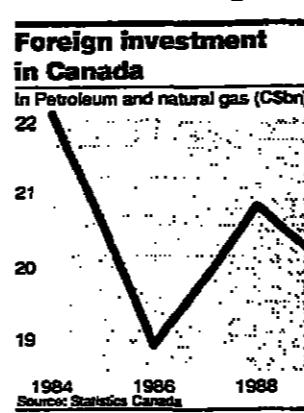
The government drive to keep the oil and gas sectors in local hands has failed, writes Bernard Simon

A CORNERSTONE of Canada's industrial policy in the late 1970s and early 1980s was the creation of a strong domestic energy industry. Through a combination of tax incentives, foreign investment curbs and nationalisation, Ottawa hoped to spawn a collection of healthy locally controlled oil and gas producers which would put Canada's interests above those of some faraway multinationals.

The abject failure of that policy will be underlined soon, with the expected abolition of most remaining restrictions on foreign investment in the oil and gas industry.

Far from discouraging foreign participation, the hard-pressed oil and gas industry has still not fully recovered from the nationalistic policies of a decade ago, when Ottawa encouraged Canadian-owned companies to buy up the best oil and gas properties up for sale.

"It's been a buyer's market, so anything that encourages more buyers has to be to the benefit of sellers," says Mr



Frank Sayer, president of Sayer Securities of Canada. The Alberta-based oil industry has still not fully recovered from the nationalistic policies of a decade ago, when Ottawa encouraged Canadian-owned companies to buy up the best oil and gas properties up for sale.

The recent spate of sales is as much a legacy of the misguided policies of the early 1980s as a response to present

weak oil and natural gas markets. The biggest sellers have included Petro-Canada, which was forced in 1975 to give Ottawa a "window" on the energy industry, and Amoco Canada, which in 1987 bought Dome Petroleum, the most heavily indebted of all the Canadian companies.

On the other hand, foreign interest in buying Canadian energy assets has seldom been higher. Mitsubishi of Japan is in the process of buying a 5 per cent interest in the Syncrude tar-sands project in Alberta from Petro-Canada. Morrison Petrolums, a junior company, raised C\$130m (99m) last year from a group of US pension funds and other institutions for investments in gas processing plants and pipelines.

Ironically, one of the companies now sniffing around for acquisition is Petro-Canada, the oil giant's group which became a sizeable competitor in Canada before it was bought out by the government in the early 1980s and folded into Petro-Canada.

Current policy prohibits foreign takeovers of Canadian oil and gas companies.

Production licences for wells in the Arctic or off the East Coast require at least 50 per cent Canadian participation.

Mr Hans Macle, vice-president of the Canadian Petroleum Association, says these rules have kept many investors away. Others have had to settle in a straitjacket. For instance, UK-based Lasmo is allowed to own 54 per cent of the shares of its Canadian subsidiary, but has only one-third of the votes and nominees only two out of 10 directors.

"They do chafe a little bit," says Mr Verne Johnson, president of Luso Canada.

The growing strains on the policy are illustrated by the case of Calgary-based Husky Oil, one of the country's biggest independent producers.

Ottawa's desire to allow Mr Li Kashing the Hong Kong magnate, to buy outright control of Husky in 1988, Mr Li's direct shareholding was limited to 43 per cent, with another 9 per cent owned by his son (who is a Canadian citizen) and 5 per cent by Canadian Imperial Bank of Commerce.

Production licences for wells

in the red, and only Mr Li appears to be able and willing to provide the financial support it badly needs. Husky's large shareholding has burdened Nova Corp of Alberta, which has declined to invest more equity in the company and has put its 43 per cent stake on the block.

Mr Li recently made an offer for Nova's shares. There is little doubt that this time Ottawa will have few qualms about allowing him to buy full control.

Sayer Securities estimates that a total of at least C\$4.1bn of energy assets are up for sale; almost half the 126 companies it polled said they have properties on the block.

Toronto's Reichmann brothers, who are seeking to raise cash to cushion them against the slump in their real estate business, are looking for buyers for their controlling stakes in Home Oil and Interprovincial Pipe Line. Another Reichmann-controlled company, Gulf Canada Resources, is keen to sell some of its interests. Petro-Canada said recently that it is seeking offers for parts of its holdings off the coast of Newfoundland and Nova Scotia.

The government now clearly appreciates that these companies have the best chance of getting a fair price and keeping themselves on an even keel if foreign bidders are allowed to play by the same rules as local ones.

A senior energy department official says that recommendations on easing the present curbs will be submitted to the cabinet "fairly soon".

Cuba cracks down on its black marketeers

CUBA'S communist authorities are cracking down on black marketeers who operate on Havana's Malecon seafront, holding swift, "exemplary" trials and sentencing offenders to jail for up to one year, Reuters reports from Havana.

The Communist Party newspaper, Granma, said in a report yesterday that 12 black marketeers received prison sentences of between four months and one year last Saturday after being tried, "a few metres from the scene of their crimes", almost immediately after their arrest.

The government is playing down the continuing problem of terrorism, however.

According to Mr Alfonso de los Heros, the newly appointed prime minister. Security is not the major concern for foreign investors.

"Much more important is an adequate legal framework. If these decrees survive, then investment, both national and foreign, will come," he said.

Trinidad calls early election

By Canute James

in Kingston

MR Arthur Robinson, the prime minister of Trinidad and Tobago, has called general elections for December 16, two months before they are constitutionally due.

Mr Robinson was apparently encouraged by opinion polls which indicated that his ruling National Alliance for Reconstruction, which won a handsome victory in elections in 1987, was ahead in popular support for the first time in the past two years.

Elections are also scheduled for the same day in neighbouring Guyana, but there is a possibility the poll will be put back because of a row over errors in the voters' roll.

Panama envoy tells of Noriega-Medellin link

By Henry Hamman in Miami

ALLEGATIONS

by a Panamanian diplomat turned drug smuggler and money launderer General Manuel Antonio Noriega received film in pay-offs has tightened the link between the former Panamanian leader and the Medellin cocaine cartel.

The former diplomat, Mr Ricardo Belonick, made the claim in detailed testimony on Monday at Gen Noriega's drug-trafficking trial, now in its third month in Miami Federal District Court.

According to Mr Belonick, who has admitted purchasing a Panamanian freight airline, Inair, on behalf of the Medellin cartel, Gen Noriega was paid \$500,000 for each of 19 drug flights from Panama to the US. Mr Belonick said the general also received an extra \$500,000 for helping to retrieve another drug cargo which had been seized mistakenly by Panamanian customs agents.

However, under cross-examination, Mr Belonick acknowledged he had never actually seen any of the money pass into Gen Noriega's hands.

Mr Belonick, 44, is a lawyer and served as Panama's ambassador at large in Washington. But, according to his own testimony, in the early 1980s he established himself as a money launderer for the Medellin cartel.

At first, he said, he collected suitcases of cash in Miami and flew with the money to Panama.

But he and his Colombian clients eventually decided that owning their own airline would be a better method of moving the volume.

Starting in November 1982, Mr Belonick said, he began flying drug cash on Inair aircraft. Eventually, the airline was carrying \$60m a week in drug money for deposit in Panamanian banks.

On arrival in Panama, Mr Belonick said, officers of the Panama Defence Forces intelligence branch, of which the then Colonel Noriega was the chief, met the aircraft.

The first shipment of cocaine from Panama on Inair took place in December 1982, Mr Belonick said, and the flights

Noriega: now in the third month of his drug trial

The US is allowing a key prosecution witness to keep his \$3.9m drug profits

continued until 1984, when cocaine was discovered in the Inair cargo warehouse at Miami International Airport. The airline ceased operation thereafter. All told, the flights brought in 20,000 kg of cocaine into the US.

Mr Belonick also said that he and his cartel partners considered shipping cocaine to the US via Nicaragua.

He said cartel leaders told him that they had reached an understanding with the top leadership of the then Sandinista regime to allow the shipments.

But those flights apparently never took place.

Mr Belonick's testimony made clear the large sums which could be earned from the drug trade.

Under cross-examination, he acknowledged that he paid said for his money laundering efforts and an additional \$25m for the drug flights.

But he said his net worth

today was only \$3.9m, the rest of the money having been lost in poor business ventures.

Mr Belonick, like many other witnesses against Gen Noriega, gave his testimony only after reaching a plea bargain with US government prosecutors.

The bargain was struck only after 10 negotiations sessions in Panama, including face-to-face discussions with both the lead prosecutors in the case.

Under the agreement, the maximum sentence Mr Belonick could face for his drug activities was reduced from 60 years' imprisonment to 10 years, with a government promise to intervene on his behalf to seek an even lower sentence.

In addition, Mr Belonick has been granted immunity from further prosecution and a pledge that the US will seek to block foreign prosecutions.

Mr Belonick, his wife and children and their maid have also been promised government support if they chose to emigrate to the US and places in the federal witness protection programme if they wish.

He is not required to forfeit any of his remaining assets despite acknowledgement that they were financed with drug money.

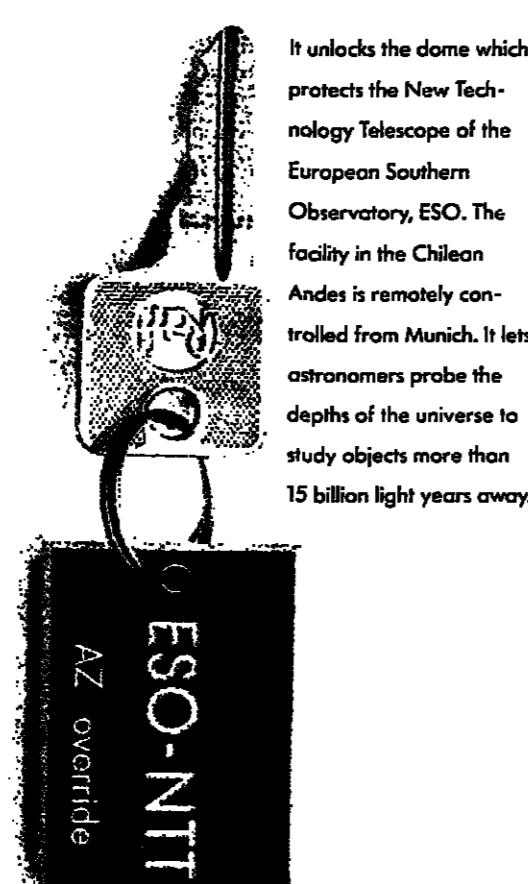
Mr Belonick's testimony has revitalised interest in Gen Noriega's trial, which had been languishing during the government's presentation of a succession of minor witnesses.

During some recent days of proceedings, attendance at the trial has dwindled to the point that the courtroom has been almost empty.

The government is expected to call as one of its next witnesses Mr Carlos Leider Llana, the highest ranking cartel leader in US custody, despite Mr Leider's acknowledgement that he has never met Gen Noriega.

But in the publicity sweepstakes, the defence team's announced intention to bring in Colonel Oliver North to testify, and Col North's apparent willingness to appear, means that the battle of courtroom one-upmanship is far from over.

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ARGENTINE REPUBLIC MINISTRY OF ECONOMY AND PUBLIC WORKS AND SERVICES SECRETARIAT OF TRANSPORT AND MUNICIPALITY OF THE CITY OF BUENOS AIRES SECRETARIAT OF PUBLIC WORKS AND SERVICES

According to what has been established by Law 23.986 (State Reform Law), its statutory Decree No: 110/89 and the Decree no: 114/91, the Ministry of Economy and Public Works and Services, in its condition of Executive Authority, with the participation of the Municipality of the city of Buenos Aires, and the assistance of the Transport Secretariat of the above mentioned Ministry and the Secretariat of Public Works and Services of the above mentioned Municipality, calls for the concessioning of the operation of the subway (SUSTERRANEOS DE BUENOS AIRES S.E.) and railway (FERRONARIAS METROPOLITANAS S.A.) passenger services in the Buenos Aires Metropolitan Area, grouped in the following way:

- Group 1: The Urban and Suburban Services of the Mitre Line
- Group 2: The Urban and Suburban Services of the Sarmiento Line
- Group 3: The Services of Suburban Services of Buenos Aires together with the Urban and Suburban Services of the Urquiza Line
- Group 4: The Urban and Suburban Services of the Roca Line
- Group 5: The Urban and Suburban Services of the San Martín Line
- Group 6: The Urban and Suburban Services of Belgrano Line (North)
- Group 7: The Urban and Suburban Services of Belgrano Line (South)

This is the only and common call for a total of seven (7) bids, one for each group of services.

CONSULTATIONS AND PURCHASE OF THE BIDDING DOCUMENTS
At the seat of the Working Commission for Privatization, Avenida Ramon Mella 1302 - 8th Floor - Buenos Aires - Argentina, starting on November 15, 1991, from 11 a.m. to 5 p.m.

PRICE OF THE BIDDING DOCUMENTS (to participate in the 7 bids): US\$ 20,000 (twenty thousand US Dollars).

RECEPTION AND OPENING OF PROPOSALS

ENVELOPE N° 1 (common to all bids): Ingenuo Pedro Mendez Room, seat of the transport Secretariat Avenida 9 de Julio 1025, Ground Floor, Buenos Aires, Argentina, not later than January 31, 1992, at 4.00 p.m

DT. 1 on 100

Support for MacSharry in farm talks

By David Gardner in Brussels

EUROPEAN Community farm ministers have given Mr Ray MacSharry, the EC agriculture commissioner, a clear endorsement for the negotiating stance he is now taking with the US in an attempt to unblock the Uruguay Round impasse over farm subsidies.

This "united front", as the Dutch presidency of the EC has described it, greatly strengthens Mr MacSharry's hand before a further round of talks is due to hold with Mr Edward Madigan, the US agriculture secretary, which may come this weekend.

At a closed dinner here on Monday night, ministers took the view that the US was moving closer to the EC's position, which it had rejected last December at the failed summit in the Uruguay Round.

There was broad acceptance for the compromise, which Mr MacSharry and Mr Madigan are exploring, of a reduction in export subsidies of 35 per cent over five years.

The US had wanted a 90 per cent cut over 10 years, against the EC's offer of a 30 per cent cut over 10 years, counting from 1986 so as to credit for cuts already made.

Ministers nevertheless insisted that:

• The US would have to meet the EC's "rebalancing" concerns, allowing the Community to increase protection against imports of cheap cereals substitutes in exchange for the EC cut in cereals exports. The Commission is seeking to resolve this by negotiating a freeze on imports at current levels.

• US "deficiency payments" — giving farmers the difference between domestic and world prices — should not be allowed into the so-called "green box" for production-neutral subsidies, since they distort farm subsidies.

The Commission is less likely to insist on this, because of the way it has constructed its own farm reform plan. It wants the direct payments which it plans for farmers in compensation for big price cuts under the reform to be put mostly in the "green box".

Only then can it deliver the internal reform which will make possible an improved offer regarding the Gatt.

The US agrees not to use its trade legislation to act unilaterally against the EC, instead deciding to settle the dispute multilaterally through the Gatt.

The Commission is equally adamant on this "price clause", and sees it as a major sticking point for the US.

• There shall be no quantitative restrictions on cereals exports as the US is seeking.

Both sides agree that Mr Bush's intervention broke the log-jam over agriculture that has thwarted the international trade talks for years.

The return of the key negotiators to Geneva is seen as a good sign. But EC and US officials read the import of the Hague summit differently.

The president moved the US away from its demand for cuts

William Dullforce analyses the issues as EC and US farm negotiators resume their talks today

TOP FARM negotiators from the European Community and the US will resume in Geneva today their efforts to fashion a firm understanding on how to cut agricultural subsidies.

The five-year-old Uruguay Round trade talks, which need a breakthrough on agriculture to succeed, are again entering a critical two-to-three-day passage.

No substance has yet been given to the hopes raised at the EC-US summit in The Hague on November 9, at which President George Bush scaled down US targets for reductions in farm subsidies. Mr Ray MacSharry, EC agriculture commissioner, and Mr Edward Madigan, US agriculture secretary, were unable to fill in the detail at subsequent talks in Rome.

Since the Hague meeting, EC officials have been signalling that a farm deal with the US is within reach. Mr Jacques Delors, president of the EC Commission, said at the weekend that an accord could be struck by the end of the week.

In private, US officials are much more cautious in forecasting the outcome of this week's meeting of Mr Richard Crowder, US agriculture under-secretary, and Mr Guy Legres, EC director-general for agriculture. The EC "has not yet demonstrated the across-the-board flexibility need to close the gaps," one official said.

Both sides agree that Mr Bush's intervention broke the log-jam over agriculture that has thwarted the international trade talks for years.

The return of the key negotiators to Geneva is seen as a good sign. But EC and US officials read the import of the Hague summit differently.

The president moved the US away from its demand for cuts



Ploughing towards a trans-Atlantic accord: Raymond MacSharry (left), the EC agriculture commissioner, and Edward Madigan, the US agriculture secretary

of 90 per cent in export subsidies and 75 per cent in border protection and domestic support to farmers over 10 years.

It was agreed to talk of 35 and 30 per cent reductions over five years in the three areas, but the size of the percentage cut in real terms on export and trade depends on the other factors built into an agreement.

On these factors, there are at least a dozen points at which the negotiators diverge. US officials claim that, under Brussels' interpretation of how to effect a 35 per cent cut in subsidies, the EC's annual export of subsidised cereals would be some 6m tonnes larger at the end of five years than under the US interpretation. The US target is to cut EC subsidised cereals exports to 10m tonnes, which would be equivalent to a reduction of more than half from the level

the EC is expected to reach this year.

Factors affecting the outcome are the choice of the base period from which calculations are made, the date for implementation, and whether the cuts should be applied to budgetary allocations or export tonnages. The US sticks a 1988-89 base period; the EC, whose subsidies rose sharply from that period, originally wanted a 1983-84 base but has proposed a compromise.

Another point of contention is Brussels' demand that it be allowed to run down existing surplus stocks before the reductions are counted — a demand that would particularly affect beef, in which the EC has built massive stocks.

In domestic farm supports, in domestic farm supports, the "green box", the measures which would be permitted

because they do not distort trade. The US complains that the Community proposes to put into the box all the compensatory payments it would

make to farmers under the MacSharry plan to reform the common agricultural policy.

Washington says it would subject its own deficiency payments to reductions, if they were proved to distort trade, but would expect the EC to do the same for the comparable compensatory payments.

In dismantling border protection, Washington's call for full international tariffication — the conversion of all import barriers into tariffs and their

subsequent reduction — poses problems. Differences persist over how to calculate the tariff equivalents, the formula for reducing them, how to ensure minimum market access and, most markedly, over the "safeguard" mechanisms which countries could apply to dampen the effect of unexpected surges in imports.

EC farm ministers are again insisting on the right to "rebalance" or to impose tariffs on imports of animal feedstuffs and oilseeds which now enter the Community duty-free in return for concessions in other areas. For the US, rebalancing is out of question.

Trade officials say it would be possible to unravel this bilateral tangle, if the political will voiced at The Hague is maintained. But an EC-US accord would be only a first, albeit crucial, step. The EC-US

talks have moved to Geneva this week so that they can be resumed with the non-stop negotiations in all areas of the Round launched by Mr Arthur Dunkel, Gatt director-general, in an attempt to complete the trade

talks on a knife-edge. If, over the next two days the EC and US negotiators cannot resolve their differences over farm reform, there will have to be a time-consuming referral to ministers or even heads of government. On the other hand, a definitive unblocking of the EC-US dispute over farm subsidies would be a shot in the arm for all the other negotiations and open a reasonable prospect of meeting the year-end deadline for drafting the final texts of a series of new international trade agreements.

Congress fears unacceptable deal

By Nancy Dunne in Washington

CONCERN is growing in the US Congress that the State Department will put pressure on American trade negotiators in the Uruguay Round to secure a final deal that Congress will not accept.

"It won't work," said Mr George Weise, staff director of the House of Representatives sub-committee on trade. Any final deal must attract broad support from the business lobby to counteract the tendency to protectionism in economic hard times.

HK lead for Gammon

By David Dodwell, World Trade editor

GAMMON Construction, the Hong Kong-based group jointly owned by Trafalgar House of the UK and Jardine Matheson in Hong Kong, is to lead a consortium building the territory's HK\$2.6bn (£130m) newest port development, Container Terminal Number Eight.

The terminal, with four berths, will raise Hong Kong's annual container handling capacity by 1.6m twenty-foot equivalent units (TEUs) when completed in 1996.

In 1990, Hong Kong was the world's second busiest container port, handling 5.1m TEUs, behind Singapore, with 5.22m.

Terminal Eight, unusually, will be operated jointly by Modern Terminals and COSCO HIT Terminals (Hong Kong) International Terminals, a sub

notion fits that of the Administration; there is no appetite to fight the controversial battle before the election, particularly if the economy fails to improve and jobs continue a matter of concern.

There will be attempts to attach to a Uruguay Round package an extension of the Super 301 legislation which, with its retaliatory threat, calls for managed trade. This contradicts European calls for the US to agree not to use unilateral action in trade disputes.

Bulgaria to accelerate privatisation

By Judy Dempsey

BULGARIA'S new non-communist government will speed up privatisation, reform the banking system, and redefine property rights with the aim of attracting foreign investment.

However, an agreement on its debt with the London Club of commercial bankers is seen as crucial in giving western companies incentives to invest, as well as providing Bulgaria with credits to modernise the industrial sector and infrastructure.

These were the main conclusions yesterday from a conference on Bulgaria organised in London by the Confederation of British Industry.

• FT Conference on the Petrochemical Industry in the 1990s

Prospect of 'big mergers'

By Paul Abrahams

PETROCHEMICAL "megamergers" could be in prospect, given the dire state of the industry. A series of strategic mergers and alliances is becoming increasingly likely as a way to overcome the sector's imbalance of supply and demand, according to Mr Andrew Butler, president of the European division of Do, the US chemicals group.

Over the last 12 months, the sector has entered a more painful phase of the business cycle, with current margins barely covering interest costs, let alone generating any return on equity capital, Mr Butler told the Financial Times petrochemical conference in London yesterday.

The state of the industry is now disastrous, said Mr Georges Marzloff, senior vice-president of Nestle Chemicals International, the French group. He said the crisis is structural and therefore long-lasting. It had been caused, a fall in demand, particularly for plastics, fluctuations in feedstock prices, and overcapacity during the late 1980s.

The combined capital expenditure on chemicals assets of Shell, Exxon, BP, Arto and Mobil in 1990 was \$30, according to Mr Tony Campbell, the deputy in

executive of BP Chemicals. West European ethylene production, has increased from 14m tonnes in 1986 to 17.5m tonnes in 1991, said Mr Marzloff. This growth was faster than demand and had been exacerbated by increased production in the Far East. He estimated that there is an excess in ethylene capacity of about 1.3m tonnes this year, which would increase to 2m tonnes next year.

Some 16 crackers are under construction worldwide and at least 20 under consideration, adding as much as 12m tonnes of capacity by 1995, warned Mr John Akitt, president of basic chemicals at Exxon.

Europe remains the highest cost region in the developed world for the production of ethylene, warned Mr David Glass, director at the consultants Chem Systems. He said Europe was neither equipped to exploit the cheapest available feedstocks nor compete on equal terms when using its main feedstock naphtha.

Among the solutions proposed by speakers to the industry's problems were:

• Reduce the operation of crackers in line with demand, either by extending maintenance shutdowns, mothballing plants or even closing them in the Far East.

• Integrate crackers with downstream units. This, according to Mr Akitt at Exxon, could reduce costs by as much as \$50m a year.

• Restructure the industry. More co-operation agreements, alliances, plant operating agreements and share investments are needed, as well as the cancellation of programmes to expand capacity.

The economics of scale remained clear, said Mr Campbell at BP. But the days when it was possible for a single company to build world-scale facilities on its own were gone. Joint-ventures of some kind were clearly the answer.

It was clear there was still too many companies in some sectors, said Mr Campbell. He pointed out that, in oil, the top 15 companies account for 60 per cent of the industry's turnover, while in chemicals the top 15 represent only 25 per cent.

In the meantime, Mr Campbell said he did not expect the effect of an economic recovery — if it had started — to work through to the petrochemical industry for at least a year and possibly not until 1993. An upturn for the European sector was unlikely to be export-led, given the increased capacity in the Far East.

Price Forbes looks forward to making friends in Africa

Paul Heinemann, Managing Director of the Price Forbes Group talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: The Price Forbes Group has many divergent facets. What are the main thrusts of the business?

Heinemann: Price Forbes has four main pillars:

• PEV Insurance Brokers, which strives to offer its clients the most cost-effective and beneficial solutions to their risk-related problems. A specific division called Corporate Risk Management (Pty) Ltd provides many of the specialist skills.

• Alexander Forbes Consultants & Actuaries, which aims to provide its clients with the highest quality of employee benefit consultancy, actuarial services, administration and financial planning advice.

• Forbes Reinsurance Broking Services, which provides services in the field of reinsurance administration, protection and coverage.

• Medical Administrators, which provides medical scheme administration and health care management services.

The group employs more than 2,450 people in 24 offices situated in most of South Africa's principal towns and cities and is active abroad through its associations with foreign companies.

Our clients, which include more than 80 of the country's largest 100 stock exchange listed companies, extend from industrial concerns such as Anglo American, mining and petrochemical sectors and to the individual.

We're South Africa's largest insurance brokers, risk management consultants and consulting actuaries.

Group remained brokerage and fees exceed an annual R260 million. That ranks us among the larger firms of our type in the world excluding the mega Alpha-Brokers.

Price Forbes is a South African company with South African shareholders, principally Fodenale and Abra groups. Our staff own 13 percent of the equity. No single shareholder has control, which gives us complete operating independence.

Spira: What is the group's broad philosophy?

Heinemann: We aim to reduce risk, to adequately protect assets and to provide a range of insurance services. Size in itself is not important. Our commitment is to use our size to invest in and develop appropriate technology, efficient systems and competent caring staff, in the process providing for our clients a faster, more efficient and personal service.

Our policy is to divide our companies into small units and to manage the group as a series of small companies rather than one institution. It is a strategy which has been the secret of our success to date.

To stay ahead of our clients' changing needs, we employ qualified experts in our technical services and research divisions — people whose expertise is critical to the levels of advice and service that our clients expect.

Each of our companies is an important and powerful player in its own right. Each has its own character. The Price Forbes Group encourages this individuality, allowing each operating company to focus its skills in an innovative and entrepreneurial manner.

We've found that if something is going wrong in your business, it's because you're putting your own interests ahead of your clients' interests. It's as simple as that when you're engaged in a service industry.

Spira: You mentioned your associations with foreign companies. Does this include Africa?

Heinemann: Yes, though only with certain neighbouring countries at the moment. It's been difficult to do business with Africa. However, I anticipate that our contacts with other African countries will blossom in a way that will meet both their needs and ours.

I recently received an invitation to visit the chairman of a state-owned African insurance organisation. It's the sort of approach that we haven't had in years and I am looking forward to accepting the invitation. The potential for us to become involved in insurance throughout Africa is significant.

We've been getting visitors from Africa — people who want to see how we do things here. A lot of very useful personal relationships are developing. They're people who want to do business with us. We're going to have to find out how that's going to be possible.

Spira: Apart from your international associations, do you have any overseas offices?

Heinemann: We recently opened PEV London, which acts as a small reinsurance broker. It also gives us a base to better of what's going on in Europe. We feel we need our own representative office there to keep in touch with what's happening in Europe.

We are already doing consultancy work in the United Kingdom and our own London office will give us a base to expand further.

We see a lot of future in collaboration between Europe and South Africa, since there's a considerable amount of understanding of South Africa in Europe. A large portion of our client base emanates from European investments.

I believe we'll get a fair amount of new European investment in South Africa in the next few years so we'd like to be positioned in a way that major companies which want to invest in South Africa believe that when they need the best consultancy advice, they'll only think of one name when they come here. Sure, we have competitors; but there aren't any other companies which can provide the wide range of services under one umbrella.

Some people in Europe have said that if we open a business in London they'll support us on the basis that they know how we operate, because they have South African subsidiaries. I find that quite interesting. And right now we're finding that they are keeping to their word. It certainly helps when one is serving a new operation in a foreign country.

Spira: How did sanctions impact on your business?

Heinemann:

UK NEWS

Increasing oil output underpins growth in economy

By Rachel Johnson, Economics Staff

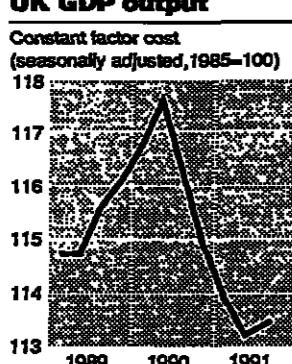
HIGHER OIL production caused the output of the UK economy to grow in the third quarter of the year, according to data which the government welcomed as consistent with forecasts of a modest second-half recovery.

Third-quarter gross domestic product increased by 0.3 per cent over the second quarter after four successive quarterly falls, the Central Statistical Office said.

But City expectations were for a 0.5 per cent rise between quarters, and the data casts doubt on the government's forecast that GDP would rise 0.5 per cent between the first and second halves of the year.

A sectoral breakdown of the data showed that the output of

UK GDP output



both the services and manufacturing sectors was flat between the second and third quarters.

Within services, the output of hotels, distribution and catering rose ½ per cent, while the production industries' output rose 1 per cent.

The only substantial rise was in the energy sector, where output rose 4 per cent following the resumption of full North Sea oil production.

Stripping out energy and gas extraction, the data showed a decline of 0.3 per cent, revealing – contrary to government claims of recovery – that the recession continued in the non-oil economy in the third quarter.

Mr Norman Lamont, the chancellor, released a statement welcoming the rise in output but acknowledging that "clearly, some sectors of the economy are coming out of recession more quickly than others".

The Confederation of British Industry said that outside the oil sector, the figures showed output flattening out at best. Mr John Smith, Labour's treasury spokesman, said the figures showed "that the British economy is still bumping along at the bottom of a damaging recession".

After the weaker-than-expected figures, output in the fourth quarter will have to grow strongly if Mr Lamont is to achieve the GDP forecast for the second half.

According to economists at Greenwell Montagu, GDP will have to rise by 1.3 per cent between the third and fourth quarters to attain the forecast 0.6 rise between the first and second halves of the year.

Stockbuilding figures, however, raised the prospect that the expenditure measure of GDP could rise more than the output measure. The CSO announced a seasonally-adjusted third-quarter rise of £125m in stockbuilding (1985 prices) after a £150m fall in the previous quarter.

Remaining hostages to be freed by Christmas

By Neil Buckley at RAF Lyneham

THE remaining western hostages in Beirut will be free by Christmas, according to Mr Terry Waite, the Church of England envoy who returned to Britain yesterday after five years in captivity.

Freedom for the kidnap victims, held in the Lebanese capital by extremist Islamic groups, will mark the end of a prolonged campaign in which European and American citizens have been held captive in reprisal for the Israeli-backed occupation of south Lebanon.

Mr Waite, who was flown to an RAF base west of London from Cyprus, where he was taken on Monday after he was handed over to British officials in Damascus, said he had been assured by his captors that Mr Terry Anderson, the US hostage, would be freed by the end of the month.

Mr Anderson, chief Middle East correspondent of the Associated Press, was kidnapped in March 1985 and has been held longer than any other hostage. Mr Waite also had assurances that the other American hostages, Mr Joseph Cicippio and Mr Alan Steen, would be released in the next few days.

"I trust Hezbollah and those who hold these men will honour that commitment they made to us," he said.

Meanwhile, Mr Tom Sutherland, who was released along with Mr Waite, arrived in Wiesbaden, Germany, where he was reunited with his family.

A US military spokeswoman said the former hostage appeared to be in good health. Mr Sutherland, an American



Tom Sutherland at Wiesbaden

agriculture professor of Scottish birth, was abducted in June 1985 in Beirut where he was Dean of Agriculture at the American University.

Iranian radio, meanwhile, said yesterday the release of the two men indicated that the kidnapping groups had decided to free all of their captives, in spite what it called the intransigence of Israel.

Since Mr Waite was taken prisoner in January 1987, all other UK hostages have been freed. Three Americans, two Germans and an Italian, believed to be dead, remain unaccounted for.

free their captives even if efforts to exchange Arab prisoners for missing Israeli servicemen in Lebanon are deadlocked.

Israel has stressed it would not release any more Arab prisoners it holds until it receives information on the fate of Capt Ron Arad, an air force navigator shot down over Lebanon in 1986.

Mr Waite, however, told an audience of officials, journalists and spectators at RAF Lyneham that the church would continue to work for peace in the Middle East.

"We know that the people of Lebanon have suffered greatly and those from whom I have just come can be assured that we in the church will not rest until all have been freed and there is justice and peace brought to people who deserve a better deal."

The Church of England envoy, who had gone to Beirut in a bid to secure the release of other hostages, also held a private meeting with Mr Douglas Hurd, the foreign secretary, Dr George Carey, the Archbishop of Canterbury and Lord Runcie, the former Archbishop of Canterbury.

Commenting later on the campaigns and appeals aimed at helping his release, he praised the BBC World Service, which he said had kept him alive both spiritually and intellectually during his ordeal.

A separate report on Lebanon also indicated that Mr Giandomenico Picco, the UN hostage negotiator, has persuaded the hostage-holders to



Terry Waite (foreground) arrives in the UK, followed by Lord Runcie, Mr Douglas Hurd and Dr George Carey

BRITAIN IN BRIEF

Insurers face £80m payout on hangar fire

Insurers face one of their biggest ever property losses following a fire at a British Airways aircraft hangar at Gatwick airport, south London, earlier this month.

The total payout could amount to £20m. Royal Insurance will pay some £18m, although this will be substantially reduced after reinsurance recoveries. The fire affected an aircraft hangar at the airport where planes were stored. Property damage amounted to £80m with a business interruption claim continuing a further £20m.

Challenge to legal aid reform

Reform of civil legal aid will deprive even more people of representation in court, National Consumer Council warned.

The main element of the proposed main scheme, which he said had kept him alive both spiritually and intellectually during his ordeal.

The NCC says the safety net scheme is likely to lead to delays and uncertainty.

Whether a client receives legal aid will depend on a complex means test and then whether the Legal Aid Board judges their case as meriting financial assistance.

electricians and the AEU engineers' union, a development of considerable importance from the point of view of employers.

Traffic strategy planned

Local authorities in the west Midlands of England want to spend £2.5m over the next 20 years to ease growing urban congestion through a public transport strategy. The West Midlands Passenger Transport Authority warns that without a balanced package of transport spending congestion in the region could cost industry £2m annually by 2012.

Unions urge one-day strike

Britain's two largest Civil Service unions are urging their London members to stage a one-day strike as they and other unions step up a campaign for improvements in weighting payments for working in the capital.

The proposed action follows

the Treasury's refusal to increase London weighting payments for three years. The government says reforms in civil servants' pay have made it unnecessary.

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MANAGEMENT

From High Road to Main Street

Nikki Tait reports on J. Sainsbury's marital problems in the supermarket aisles of Massachusetts USA

An executive at Shaw's, the New England supermarket chain owned by Britain's J. Sainsbury, whisks into action. He has just spotted an elderly couple buying two cans of brandied vegetables in one of Shaw's Massachusetts supermarkets. Wouldn't they prefer an own-label product, for a saving of 11 cents per item?

The lady peers at the tins and hesitates. "I'm a little bit wary of Shaw's," she confesses. Only the intervention of her pernickety husband persuades her to make the swap.

This is at the heart of what Sainsbury is about in the States. At face value, it would seem simple to take an efficient UK food retailing operation and implant some of those skills — such as a strong "own label" emphasis — into a US industry where profit margins are substantially lower. In reality, matters are more complex.

Reasons why the British grocery chain should want to try are clear. The UK supermarket industry is concentrated; regional chains have been absorbed, and the three strongest players — Sainsbury, Tesco and Argyll — control about half the market. Sainsbury has some room for geographical expansion, but the process cannot go on forever.

Superficially, it seems there is everything to be gained from transatlantic expansion. Last year, Sainsbury's operating margin was more than 7 per cent, while at A&P, a comparable US supermarket group, it was less than 3 per cent. Surely this presents opportunities? In truth, as David Sainsbury, deputy chairman, points out, this "profits" gap is misconceived. Costs of establishing supermarkets in the US are lower, and hence it is the return on investment which



David Sainsbury (centre) is trying to implant some of the technical wizardry used in Sainsbury stores (left) into the more stolid Shaw's supermarket chain (right)



really matters. Here, the difference between the US and the UK is less marked, although British retailing edges out.

But there are plenty of reasons for caution, too. Foreign retailers have suffered mixed experiences on US soil — ranging from the apparent success of IKEA, the Swedish furniture retailer, to the miserable ordeal of Gateway with its Hermans sportswear shops. The US supermarket industry, moreover, is flush with leveraged buyout companies and challenged from the discount store sector. As a result, price-competition is fierce.

This may partly explain Sainsbury's "softly-softly" approach. It was nearly a decade ago when the UK company alighted on Shaw's, an old-established, family-owned business. Based in Massachusetts,

sets. It takes in some 70 outlets averaging around 20,000 square feet, slightly larger than the typical Sainsbury store, spread round Maine, New Hampshire, Rhode Island and its home state. Sainsbury bought a minority stake in 1983, raised this in 1986 and finally took full control in 1987.

The formal relationship between the groups is twofold. There is a six-man J. Sainsbury (US) board which takes "strategic" decisions, while Lord Sainsbury chairs. Then there is an operating board, largely composed of Shaw's people. Publicly, both David Sainsbury and David Jenkins, who runs Sainsbury's new programmes, describe this as the area in which the UK parentage has been most beneficial, and claims that a year's development work has been cut out.

But scratch behind the English good manners and it

would seem that the UK parent's influence is more pervasive than the reverse.

Many of the changes have occurred backstage. Both groups, for example, concede that Shaw's has been putting more emphasis on "category management" — a organisational structure that divides responsibility along product lines, and breaks down traditional relationships with suppliers.

In terms of internal computer systems Sainsbury has been quick to "loan" its own experts to Shaw's, accelerating development of the US company's new programmes. David Jenkins cites this as the area in which the UK parentage has been most beneficial, and claims that a year's development work has been cut out.

Distribution has also tilted

towards a UK-style pattern. Perishable products have been removed from the East Bridgewater warehouse, and the fresh produce distribution contracted out to National Freight Corporation, another UK

group.

The most noticeable change at store level is the attempt to push "own-label" produce. In the UK, where more than 40 per cent of sales are own-label, this is a key part of the group's success, tying in suppliers and giving the chain the benefits of bulk buying. In the US, own-label — usually called private label — is less significant, and 15 per cent of sales would be high.

Nevertheless, Sainsbury/Shaw's is trying. Walk round the stores and Shaw's products — fairly stylishly packaged in a clean, standar-

dised design — are given many of the prime spots. The aim is to get around 500 own label lines in the stores by year-end.

In some areas, like dry gro-

ceries and dairy, the hope is

that one-fifth of sales will be

"own label".

Getting to this position has not been straightforward. For a start, Shaw's, like many US supermarket groups, already sold a "private label" line of products. These were supplied by Topco, an old-established Illinois-based co-operative owned by some 35 store chains and wholesalers. Topco declines to comment on the situation, but some of its products have clearly been supplanted — although in lines which do not compete with own-label product, the co-operative remains a supplier.

As for the big US "brand" suppliers, they know their clout and have fought "own label" before. "There have been pockets of resistance," concedes David Sainsbury.

Talk to suppliers and it is clear Sainsbury has used some pressure. But Tom Garvin, who runs Keebler, the US snacks and cookies arm of United Biscuits, will not give ground.

"The big reason not to do own label is that you make less money and put something in competition with yourself."

From a customer viewpoint,

"own label" is a gamble.

Americans have been down

this road before, and perceive

house brands as lower-quality.

Sainsbury is quick to stress its

supplier specifications, and

hopes that once a customer

starts buying he will be

hooked. But other supermarket

chains are sceptical; Safeway, a

West Coast retailer which has noted an upturn in its own private label sales recently, attributes this to the economic environment, and is dubious about the long-term potential.

On other fronts, the degree of interaction between Sainsbury and Shaw's has been mixed. Matters like store layout have been subjected to Sainsbury analysis — although, in some cases, Shaw's views on the local market clearly dominate.

Some store managers adhere to the relatively cluttered, promotion-driven aisles, familiar to US customers. Sainsbury, it seems, tends to prefer a cleaner look.

Common purchasing, which seems an obvious synergy, can be problematic, too. US buyers want waxed apples, whereas British consumers specify immaculate polished fruit.

Sainsbury admits that some cost inefficiencies are simply the problem of doing business in the US — from the much lengthier store opening hours to the larger range of goods which a US supermarket is required to carry.

All this is being played out against the difficult New England economy — a factor which has pluses and minuses. There are the obvious profit pressures: Shaw's recently reported an 11 per cent fall in interim operating profits to \$25.6m (£14.4m). However, recession seems to have encouraged a swing to private own label nationwide.

As for the future, David Sainsbury claims that Shaw's expansion so far has been self-funded. "There may come a time when we want to put more money into Shaw's," he predicts. And what might be a catalyst? A cessation of opportunities in the UK, he suggests, turning the discussion full circle.

The Shakers and the Tuners might sound like pop groups from the 1960s, but for Brian Small they are two contrasting types in a neglected group of executives in British manufacturing industry.

Small, managing director of UK consultancy Ingersoll Engineers, believes British manufacturing suffers from too many tuners and not enough shakers among managing directors of operating companies within large industrial groups.

Shakers are people who are not satisfied merely with tinkering when they believe their organisation needs to undergo fundamental change. By contrast, tuners are happy to stick with incremental improvements.

Nowhere near enough shaking going on

Andrew Baxter complains that operational managers are too timid in their approach to change

For every chairman of a big plc there are perhaps 50 operating company MDs responsible for the design, manufacture, sale and service of products. More shakers are needed at this level in the 1990s, says Small.

Last week Ingersoll published a survey* of attitudes towards change among operating company MDs which produces encouraging and disturbing findings in roughly equal measure. First the good

news. Questioned on what drives them to make changes, the 150 respondents said financial performance was paramount. But customer expectations, quality and new product introductions came next, and all three were forecast to become more important in the next five years.

As for the key factors to make change successful, "soft issues" such as clear communication, and commitment at all levels, scored

much more heavily than obvious "hard issues" such as detailed initial planning. Ingersoll concludes that MDs are developing clear, even visionary views of what will make their companies competitive.

However, when questioned on the benefits sought from change, there was a far greater emphasis on short-term financial control than on medium-term growth. And these seemed to be a shortfall non-stop effort and achievement: 86 per cent

of MDs said their companies had undergone important organisational change in the last two years but only 40 per cent rated their organisation as good at meeting customer needs.

Small believes the problem lies in the approach to implementing change. Two-thirds of respondents took a cautious approach, preferring incremental change to major reorganisation, and some of the comments picked up by the survey

indicate why.

"Until the company has been sold, it's difficult to be more than short-term focused," said one MD. Over the past five years, a third of the operating companies had changed hands, and nearly three-quarters of MDs had changed jobs. Little wonder that MDs leave change to their successors.

Small believes that clear methodology is required to make shakers out of tuners. Given that many

MDs arrive in their jobs from a more functional role, he would like to see an "MDs' club" and specific business school courses which could help new MDs take a less cautious attitude to change.

Ingersoll's straw poll suggest that retaining what President Bush once called "this vision thing" is considered more important by French and Italian MDs than by their British counterparts. "There is more pressure in the UK for an MD to be cost-driven, partly because that's what the boss tells him to do," says Small.

"Change — the Good, the Bad and the Visionary," Ingersoll Engineers, Bourton Hall, Bourton-on-Dunsmore, Rugby, Warwickshire. CV23 9SD. Tel: 0532 772222.

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FINANCIAL TIMES

1992 - The European Market

The FT proposes to publish this survey on

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ARTS

Dido and Aeneas

THEATRE DES CHAMPS-ÉLYSEES

The British mezzo Della Jones has just been enjoying a season in Paris. At the Palais Garnier she sang Handel's *Agripina* on November 18, with John Eliot Gardiner and the English Baroque Soloists, and on November 25 she will give a recital at the Théâtre du Châtelet. Earlier I caught two of the four performances she gave of Purcell's *Dido and Aeneas* at the Champs-Élysées. Marc Minkowski conducted; Les Musiciens du Louvre provided the vocal and period-instrument ensemble.

Jones has recently recorded Purcell's *Dido*. Here, however, she was also singing the opera's anti-*Dido*, the Sorceress. (She has performed this double-act already in Poland, and will repeat it next month in Bath.) Always vehement, commanding, forthright, she has the voice to show the correspondences and differences between the two roles. The same virtues illuminate either role: firmness of line, sure diction, eloquent chest register and thrillingly precise dianctions. As the Sorceress, she adds a brilliant upward flourish to the line "to storm the lover on the ocean." Next, as *Dido*, she adds an equally scorching embellishment to her final dismissal of Aeneas. Then she returns to the noble, long-lined simplicity with which she had been *Dido*, lighting with words "no trouble" with wonderfully tender softness.

Jones was singing both roles from the pit, while Mark Morris was dancing both onstage. I reported on Morris's *Dido* here when it was new in Brussels in March 1989, since when it has also triumphed in Boston and New York. The central idea of Morris himself taking the two female lead roles, is still marvellous. He doesn't fine down or prettify his behaviours in some stilted notion of femininity; he gives both roles massive power and authority.

But this *Dido* is an ensemble, not just a star vehicle. *Dido* is never alone. She involves Belinda and her courtiers in both her first air and the Lament; and they continually address her. The coven of witches perform horror-comedy visions of hell at the Sorceress's behest, and their mocking versions of love-in-death, though hilarious, are the most chilling moments in the piece (you kiss your lover, then slit his or her throat). The multi-layered musicality with which all this is achieved is awesome. Morris has provided a great deal of sign language throughout, and he fits it to the music in gorgeously sculpted phrases.

I did not greatly admire Minkowski's account of the score. The overture, played at great speed by an instrumental ensemble with little bass sound, sounded like an LP being played at 45 rpm. He then kept decelerating until the mourning laments and trochees of the final chorus sounded mannered. But these Paris performances were warmly applauded; and it was good to see how Della Jones and Mark Morris both blew each other kisses in their final bows.

Dido and L'Allegro, il Penseroso ed il Moderato are Morris's two most British works – by virtue of their scores – and it is sad that they have triumphed elsewhere but have not yet been seen in Britain. There are hopes, however, that *Dido* may be brought to the 1992 Edinburgh Festival.

Alastair Macaulay

TELEVISION

New programmes for winter nights

And still they come, the new series for this autumn – well, all right, winter – season. Almost every night during the past week has produced one, two, or three new series, and that means genuinely new, not merely the latest batch of some dog-eared programme, running since the year dot, which has the word "New" tagged on, like a packet of Omo, every time it reappears. The programmes reviewed here are new.

Wednesday: *Snapshots* is a Channel 4 series which "takes famous people back to meaningful places from their past". Cartoonist Ralph Steadman was the first subject, the one he returned to was Salcombe, and his reason for being there 25 years previously had been National Service. Steadman served on a radar station, took a correspondence course in drawing to relieve the tedium, and laid the foundations of a life quite different, by the sound of it, from what might otherwise have been. Channel 4 deserves our gratitude for ignoring the obsession with 45 and 60 minute slots and regularly producing short documentaries: the 12 minutes or so at the disposal of producers Josh Hall and Eric Harwood was enough to let Steadman make his points and then was never a chance of a cut. In tonight's programme Bob Geldof goes back to Dublin and next week Christine Keeler returns after the absence of 30 years to Wrayshay.

Thursday: Though it starts with the advantage of starring Dawn French, BBC2's *Murder Most Horrid* is neither as funny as it thinks it is, nor as funny as it should be. There are occasional good lines. When police woman Dawn says on the phone "Mother, I am not going to lock up your neighbour because he has stone cladding" that is a nice English joke. But, as with an awful lot of British television comedy, it is difficult to avoid the feeling that this one could have been improved by hard work. We would surely have laughed a lot more if only the writers had been told to go away and

polish and revise with the dedication of their American counterparts, or John Cleese and Connie Booth when endlessly re-writing *Family Ties*.

That applies doubly in respect to the BBC1 series *An Actor's Life For Me* in which John Gordon Sinclair stars as an inept and over ambitious actor. The belief seems to be widespread in British television that if a sight gag is funny the first time it will be twice as funny the second time, and so on. Thus in this opening episode we saw the actor's cupboard full of Donald's cosmetics sent as a "residential" each time some awful commercial was repeated, not once, not twice, but three times, and each time the embarrassingly badly manipulated laughter track was turned up louder – sure sign of an amateur producer.

In the opening episode of *Secret History* (also C4) Jeremy Irons investigated an attempt to kill him some years ago in Zimbabwe and uncovered stories of all sorts of weird and crazy plots, mostly hatched with South Africans, supposedly involving everything from poisoned underwear to a set of exploding floodlights which were meant to assassinate Prince Charles at the time of independence. All quite credible, of course, when you consider the American plan to kill Fidel Castro with exploding cigar. But although it was a matter of life or death to Mr Irons it seemed less crucial to the rest of us. Tomorrow's programme is about mass murder in the Ukraine.

Friday: *Cats* on BBC2 opened with pictures of a cat playing with a mouse, behaviour which I believe has never been properly explained (tenderising the meat, teaching kittens to hunt, and all the other theories have been discredited – sheer cruelty seems the likeliest answer) and which was never referred to in the programme. The opening words asserted that "The cat is a creature beyond compare, no animal has a character more complex" which made you wonder whether they had ever come across men, dolphins, or apes. The presenter, Roger Tabor, requires no prior knowledge and can stand in its own right.

The piece is a wry love story that is by no means sentimental. Artie, the sacristan and chief bell-ringer in the church, recounts his love for the married woman, Angela, who came to help with such matters as the flowers on the altar. The play moves backwards and forwards in time as the affair is re-enacted. It is not in the Eloisa and Abelard vein, since a sacristan is not ordained. Nevertheless, this is a very catholic place. Wexford indeed seems full of people living together who are not married. It is also full of stories of those who have left in disgrace. Catholic repression seems to have bred its own set of sins.

The town is very gossipy: there is a woman in the church who is said to be praying daily for more information: i.e. more tit-tattle. And from the window of the belfry, which looks down on the town, a great deal can be seen.

The church is also a sanctuary. A young altar boy, Dominic, who has been thrown out of home, is allowed to shelter there. For while Angela's husband is unaware of his wife's affair, it is Artie's unseen mother who gives the secret away, though

the blame is attached to Dominic on the grounds that he must be jealous.

By the end Artie is beginning an affair with somebody else and tells us about it. So is Angela, but we do not know with whom. That is the final twist. How can she manage it in such a small society and what is her motivation? Nobody knows.

The whole story is beautifully told and not without George. Roche has favourite themes for his background,

who appears to be attempting an impression of Michael Wood imitating David Attenborough on speed. Of course, the police specials who dislike the portrayal of specials on *Specials*. Surprise, surprise: no special interest group ever liked its portrayal on television. Worse, the programme ended with one of those pointless stung shout-ins, this one featuring political activists who reckon the BBC is biased and BBC people who disagree. "Oh yes you are" and "Oh no we're not" is no substitute for a rigorous investigation of the ethics of television journalism.

The consistently high standard of BBC1's family serials at teatime on Sundays is remarkable. Episode 1 of *Merlin Of The Crystal Cave* had peculiarly copious quantities of soft focus, so that it looked as though it was shot in a medieval Welsh mist (maybe that was the idea) but it had bags of narrative, good locations, and a child actor, Thomas Lambert, playing the young Merlin with whom younger viewers could readily identify. This looks like the acceptable face of sword and sorcery.

Saturday: *Remains*, generally speaking, is much a wasteland for the moderately intelligent viewer as it ever was, though last Saturday we did get five hours on homosexuality from BBC1 in *Saturday Night Out*. The historical summer at the start of the evening had some good tongue in cheek juxtapositions, and jokes ("Only room for one queen at a palace" said the caption over the news clip of Commander Testall leaving) and of course *The Naked Civil Servant* is a superb piece of work, but it is 16 years old. There are no new series notes on Saturday.

Sunday: At first it seemed that the house shadows on virtually every face in the *Biteback* studio must be some sort of joke, but since Harriet Walter's performance from *Merlin* to *Merlin* never referred to them, the British secret service want to lure across Lake Geneva, it was entertaining enough, though too often you found yourself remembering what a splendid storyteller Maugham was. Better really to have thought what splendid television you were watching.

Monday: *LifeSense* on BBC1 is another of those wildlife series in which you are so struck by the technical wizardry (how do they train house flies to make home videos, and who makes the teeny weeny camcorders...) that you tend to miss a lot of the content. This is not too important, however, because

likes the portrayal of espionage on *Casualty*, the police specials who dislike the portrayal of specials on *Specials*. Surprise, surprise: no special interest group ever liked its portrayal on television. Worse, the programme ended with one of those pointless stung shout-ins, this one featuring political activists who reckon the BBC is biased and BBC people who disagree. "Oh yes you are" and "Oh no we're not" is no substitute for a rigorous investigation of the ethics of television journalism.

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The more adult drama, *Ashenden*, on the same channel later in the evening is yet another of those ever so carefully produced period pieces with steam trains and black foques which challenge you to spot the anachronisms, in this instance bright green 1951 peas and a miniature model of Perrier during the First World War. With another good performance from Harriet Walter, as the exotic dancer whose lover the British secret service want to lure across Lake Geneva, it was entertaining enough, though too often you found yourself remembering what a splendid storyteller Maugham was. Better really to have thought what splendid television you were watching.

Monday: *LifeSense* on BBC1 is another of those wildlife series in which you are so struck by the technical wizardry (how do they train house flies to make home videos, and who makes the teeny weeny camcorders...) that you tend to miss a lot of the content. This is not too important, however, because



An impression of Michael Wood imitating David Attenborough on speed: Roger Tabor, presenter of 'Cats'

before we are on to another. Technically it is astounding, but its assumptions about your mind are deeply irritating.

Christopher Dunkley

Belfry

BUSH THEATRE

I have never been to the Irish town of Wexford, even for the festival. It seems a sadder, but also less artificial place than the festival reports suggest. At any rate, it now has additional reason for being on the map.

Billy Roche's *Belfry* completes his Bushford trilogy. The first play, *A Handful of Stars*, was set in a snooker hall; the second, *Poor Beast in the Rain*, in a betting shop. *Belfry* is set in part of a parish church. I have read and admired the first two, but not seen them. But *Belfry* requires no prior knowledge and can stand in its own right.

The piece is a wry love story that is by no means sentimental. Artie, the sacristan and chief bell-ringer in the church, recounts his love for the married woman, Angela, who came to help with such matters as the flowers on the altar. The play moves backwards and forwards in time as the affair is re-enacted.

It is not in the Eloisa and Abelard vein, since a sacristan is not ordained. Nevertheless, this is a very catholic place. Wexford indeed seems full of people living together who are not married. It is also full of stories of those who have left in disgrace. Catholic repression seems to have bred its own set of sins.

The town is very gossipy: there is a woman in the church who is said to be praying daily for more information: i.e. more tit-tattle. And from the window of the belfry, which looks down on the town, a great deal can be seen.

The church is also a sanctuary. A young altar boy, Dominic, who has been thrown out of home, is allowed to shelter there. For while Angela's husband is unaware of his wife's affair, it is Artie's unseen mother who gives the secret away, though



Ingrid Craigie and Des McAleer

the blame is attached to Dominic on the grounds that he must be jealous.

By the end Artie is beginning an affair with somebody else and tells us about it. So is Angela, but we do not know with whom. That is the final twist. How can she manage it in such a small society and what is her motivation? Nobody knows.

The whole story is beautifully told and not without George. Roche has favourite themes for his background,

like sport and pop music. Artie tells of his prowess at snooker and Dominic plays "I can't get no satisfaction" on the church bells.

Some of the acting is outstanding

notably Ingrid Craigie and Des McAleer as Artie. The direction is by Robin Lefevre, whose staging of the belfry is a triumph.

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We were amazed by Vera's boundless energy. And vice versa.

day?" Enough to heat your house for 20,000 years.

"How tall is the drilling platform?" About as tall as St Paul's Cathedral.

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British Gas

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Wednesday November 20 1991

Parliament seeks a deal

BRITAIN is a willing and fully paid-up member of the European Community. It will continue to be a participant in its constant evolution. That is Mr John Major's view, and there is no reason to doubt it. The debate that begins in parliament today should serve to demonstrate that there is overwhelming support for the prime minister's approach to the EC, although headlines about Thatcherite rebellions and Labour attacks may give a different impression.

The truth is that all three national political parties agree that Britain's place is at the heart of Europe. They all favour constructive negotiation of the proposed new treaties on economic and political union, with the overriding objective of reaching agreement at Maastricht next month. The motions to be debated today and tomorrow illustrate this. The Liberal Democrats use the most federalist language. Labour's phraseology is more enthusiastic than the government's. There are important differences between the two larger parties: Labour favours qualified majority voting on social affairs while the government seeks a deal that "avoids intrusive Community measures in social areas which are matters for national decision". Yet seen from a broad historical perspective the two larger positions are remarkably similar. Maastricht is regarded by most of Britain's elected representatives as an opportunity, not a threat.

Bipartisan tribute

That this should be so is a tribute to both Mr Major and the Labour leader, Mr Neil Kinnock. (The Liberals have long favoured the EC; Mr Paddy Ashdown did not need to bring his party round.) As to Mr Kinnock, whatever doubts may be held about his motives, he deserves credit for leading his party away from the mindless anti-Europeanism of just three years ago. Today Labour appears to be wholly involved in continental European affairs. It is at least as much the "party of Europe" as the Tories ever were.

Thanks to Mr Major, the Conservatives now have the opportunity to become unequivocally associated with

Japan's rising trade troubles

ONE MONTH'S rise in Japan's trade surplus may send chills down the spines of Japanese government officials; but three consecutive monthly rises in its surplus with the US are enough to cool US-Japanese economic relations. Yet this mutual obsession with Japan's surplus makes no sense. The US may well be correct when it says that foreign producers are prevented from competing fairly in Japan's domestic markets. Yet US officials who cite the surplus as evidence of these barriers only expose their economic illiteracy.

Of course, the trade surplus is an obvious political target. The value of Japanese exports exceeds the value of its imports; foreign exporters believe they are discriminated against in the Japanese market; ergo, Japan's trade surplus is evidence of this unfairness.

The argument is simple – but flawed. The trade surplus measures the difference between export and import values, which, in a world of internationally mobile capital, is determined by the difference between national savings and domestic investment.

The deficit does not indicate whether imports are high or low as a percentage of gross national product, compared to other countries. In fact, Japan does have a lower share than the US of both imports and exports in total GNP. But this may reflect differences of location and endowments as much as obstacles to competition.

Real barriers

The low level of Japanese intra-industry trade and the fact that import penetration is lower in those industries where informal links between companies are most common do suggest that barriers exist. The Japanese government has taken steps to improve the access of foreign companies to its markets in recent years. It has liberalised the retail distribution system and made competition for government procurement contracts more open. Yet, the OECD argues in its latest survey of Japan, it has still not gone far enough. It should apply competition policy more vigorously and ease Japan's restrictive land zoning laws which raise land prices while deterring foreign invest-

ment. Europe once again. When he became prime minister almost exactly a year ago they were more at odds with themselves than they are today. The outgoing prime minister, Mrs Margaret Thatcher, was on the wrong side of the divide. Britain really was isolated within the EC.

Good relations

Mr Major has changed all that. One of his first declarations on taking office was to the effect that Britain wanted to come in from the cold. He has established good personal relations with a number of other EC heads of government. He has sought to heal the wounds in his party by consulting his own cabinet, and the whips, at every stage of the run-up to Maastricht. Faced with the task of addressing three audiences (the other 11, his own party, the country) at once, he has assembled a list of objections to the current draft of the proposed political union treaty that should attract the widest possible support, not being so narrow as to deny him room for manoeuvre.

Some of his points are pure politics, such as the emphasis on the word "federal"; others such as insisting on a continuing role for Nato, or opposing unnecessary extensions of EC competence, are perfectly defensible positions of principle. It is not anti-European to say that what is wanted is an agreement, while declining to submit to this or that particular addition to the powers of the European Commission. It is not European at all simply to draft laid down by others.

There is likely to be an election before any treaty agreed at Maastricht is signed, and another before Britain must make a final decision on joining a single-currency union, if there is one. Anyone who disagrees may stand as an anti-federalist or whatever in either of these elections. This week opponents of the EC will be able to present their arguments in the Commons, although, barring a rebellion, their numbers are likely to be kept low. That should settle the matter. There is no case for a referendum. Parliament will have had its say, the people will soon have theirs.

Il eyes no doubt will be on Mrs Thatcher and the Tories. But as the two-day Commons debate on Europe gets under way today, it is easy to forget that Mr Neil Kinnock may next July be leading Britain's most overtly pro-EC government into the presidency of the European council.

So where does the Labour party really stand? Is its public Europhilia merely intended to keep an electorally convenient step ahead of the Conservatives? Or is the party genuinely as committed to an "ever closer union" as its rhetoric attempts to suggest?

The answer is a bit of both. Incontestably, on some issues such as Community-wide workers' rights, Labour is now further down the European path than the Tories. But on others – foreign policy and defence are two – the party, like the government, feels more obliged to wave the Union flag than take up the European banner.

But even where it concurs with the Tories, Labour has come a long way. Only eight years ago in 1983, its manifesto committed its leaders to an immediate British withdrawal from the European Community. Yet in the past three weeks, with the Maastricht summit on the horizon, the leadership has signalled approval for a single European currency and accepted significantly greater power for the European Parliament.

"It is," says Mr Giles Radice MP, "Euro-enthusiast, " perhaps the most profound and important change in the party's post-war history."

Political folklore dates Labour's moment of conversion to September 1988 when Mr Jacques Delors, the Commission president, won an ovation from the Trades Union Congress at Bournemouth for a seductively crafted speech on his social charter of employment rights. The Labour party's success in capturing 45 of the 72 British seats at the Euro-elections a year later reinforced the view that the public was taking a more positive attitude towards the EC.

But Mr George Robertson, the party's European spokesman since 1984, argues that the seeds were sown much earlier in the "cathartic" 1983 election defeat. The humiliating failure of President François Mitterrand's defiantly socialist economic policy decade only hastened the leadership's decision to abandon its own policies of nationalisation and inflation.

As Labour's shadow ministers have grown more familiar with their social democratic partners in Brussels, so has their awareness of common interests. Outside Westminster, local conciliators in unions, approved of the EC's commitment to more regional aid and its social and employment aims which mesh with some of their *dirigiste* solutions to Britain's problems.

Even on the dissident left, many passionate enemies of the "rich man's club" have seen their objections collapse as dramatically as the Berlin wall. Mr Tony Banks, the MP for Newham north-west, for example, now says the prospect of an enlarged Community embracing the east makes a federalist goal not only feasible but desirable.

To many Tories, none of this

explains the scale of Labour's

Ivo Darnay examines the Labour party's conversion to Europe

Trim or treat



U-turn. Like Mr Douglas Hurd, the foreign secretary, they continue to claim that the turnabout is mere opportunism ("candy floss"), targeted at the coming election.

But some less partisan critics – both Labour and Tory – argue differently.

They say, instead, that Labour's problem is that its actual differences with the Tories will end up, to borrow Mrs Thatcher's description of Sir Geoffrey Howe, as "more of style than of substance".

To deflect attention from its similarities with the Tories Labour repeatedly stresses the contrast in tone between its wholeheartedly pro-EC approach and the half-hearted language of the government.

Last week Mr Kinnock used a launch of EC amnesties to stress this point, but also felt obliged to indicate his commitment to fight for national interests. "We would not be a walk over, but we would be good partners in Europe," he said.

It is this difficulty in building a credible bridge between the national and the Community audience that is the central quandary for both main parties in today's debate.

Labour believes its trump card lies in its warm acceptance of the need for a "social dimension" to the single market. By supporting qualified majority voting in the Council

of Ministers not just for trading and farm issues, but also for social policy-making, it is taking a mainstream European position while clearing the path for a new regime of employees' rights that is unacceptable to the Tories.

Labour also goes marginally further than the government to address what it describes as the "democratic deficit" in Community institutions. Mr Kinnock has no difficulty in allowing the European Parliament some rights to initiate laws and substantially greater oversight of the Commission.

On economic and monetary union, Labour's support for a single currency is markedly more explicit than the government's public equivocation.

Yet the leadership also fails to hedge it with worthy, if not wholly credible, conditions for re-entrance between the EC economies. In place of Tory budgetary criteria, Labour's proposals relate to levelling unemployment rates, aided by big increases in regional funds and wholesale reform of the Common Agricultural Policy.

More pernicious, perhaps, are the points where the views of the two main parties converge. With an eye on public opinion at home, Labour shares the Tories' determination to keep Brussels bureaucrats away from defence, foreign and security policy and from meddling

in Britain's right to enforce its own immigration controls.

Its caution is also evident in what it will not say. Pressed to reveal whether the party would join the Tories in demanding an "opt-out" clause on a single currency or would sign the proposed "solemn declaration" binding it to that goal, Mr John Smith, the shadow chancellor, is evasive. He points out that the option not to go ahead is already implicit in the rights of national parliaments to vote on the question at a later date.

Similarly, Mr Gerald Kaufman, the shadow foreign secretary, waves away the controversy over the "F-word" – an explicit statement in the treaty text on political union that would define a federal goal for the Community. "Most of our continental colleagues define federalism as decentralisation," his deputy, Mr Robertson, says. "That is how we see it."

If these policy areas are deliberately fuzzy, Labour's overall strategy is clear. Its calculation is that if Mr John Major fails to sign at Maastricht, the prime minister can be castigated for jeopardising the country's future with the same obstructionism that characterised his predecessor. If he does strike a deal, he will be attacked for squandering goodwill for the UK in ultimately fruitless argument.

Mr Major's obvious defence – that he fought for the best deal for Britain – will be disregarded as the claim of a man who put party unity before the country's best interests.

For the moment at least, problems of party discipline do not afflict Labour. A meeting last week of the hard-left Campaign Group suggested that fewer than 20 of its colleagues agree with Mr Peter Shore, a former cabinet minister, that EC exchange rate constraints will prevent Labour having the option of devaluing sterling to finance its economic recovery programme.

Most shadow cabinet members dismiss this concern. Some senior figures want more public emphasis on Labour's conditions for accepting a single European currency. Recent opinion polls, they say, seem to indicate that the public continues to express more confidence in the cautious, oil-picking Tories on EC affairs.

Public opinion abroad is more favourable. Mr Peter Schultz, London director of Germany's Friedrich Ebert Foundation, has close ties to Germany's SPD opposition. He says: "The German social democrats are now convinced of the 'irreversibility' of their British comrades' change of heart. But he warns that their approach still falls short of federalism.

The greatest concern of Labour's foreign friends is that the party's grassroots supporters – by some accounts 10 per cent of the membership – are still not fully won over to the EC. For Labour's current leaders, at least, the option of an anti-European posture has now been closed off forever.

Lotta bottle, little rivalry
Tony Jackson on the lessons of a proposed UK milk market deal

Last week's proposed £350m purchase of Express Dairies by Northern Foods has a special significance for students of UK competition policy. The milk market, one of the most bizarrely complex and regulated in the UK, is showing signs of loosening up. The big dairy companies are flexing their muscles accordingly.

If the Northern/Express deal goes through, the UK's five biggest dairy companies will have 70 per cent of the milk market between them. A decade ago, the figure was 55 per cent. Much has happened to the market in that time: falling consumption, the decline of the milkman, better distribution and so forth. But much of that has resulted from the weakening of governmental control. The government, therefore, bears a special responsibility for the result.

The supply of raw milk in the UK is still in the hands of a producers' monopoly, the Milk Marketing Board. The restrictive practices of the board are under fire from several directions, notably Brussels. But the pace of change has proved slow: so slow, indeed, that Mr Charles Runge, the board's reforming chief executive, resigned last week in protest.

In normal commercial terms, the system operated by the board is restrictive to the point of absurdity. The price it charges depends on what the milk is going to be made into, which is arguably none of its business. The price is also sustained ultimately by the European Community, based on a floor price for butter. Perhaps worst of all for the board's big customers, there is no discount for volume. Buy one gallon or a million, the price is the same.

Historically, the dairy companies were compensated for this by a further absurdity. Until 1984, the UK government down every year or so and fixed the price which the public paid for a pint. There were no discounts here either. The dairy companies charged the same for a million pints delivered to Sainsbury as they did for a single pint delivered to the doorstop.

When that system was abandoned, the big retailers were instantly able to increase their hold on the milk market by demanding and passing on price reductions. Ten years ago, 90 per cent of the milk drunk in England and Wales was sold by the dairy companies themselves through their own milkmen. The figure is now 60 per cent and falling. For the dairy companies, getting bigger through merger has been a natural response. Nor has price been the only pressure. In the old days, the fragmentation of the dairy industry was based largely on the fact that milk could not sensibly be delivered over a radius of more than 50 miles.

It might, therefore, be argued that concentration among the milk suppliers is not a problem, since the supermarkets are there to ensure competition. Whether the government ought to rely on a retailing oligopoly in this way is an open question. It is also perverse and faintly worrying that when the government acts to remove barriers to competition, the result should again be a fall in the number of competitors.

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deal with the economy and take the country into the European Community. In Finland it will probably be the Social Democrats who're imported to do the same, with those to the right bowing out.

Ecumoney

■ Need to know how much an Ecu, as defined in Council Regulation (EEC) number 318/78 (OJ No L 30 December 1978, p.1), as last amended by Council Regulation (EEC) No 179/89 (OJ No L 182, 4 July 1989, p.1), is worth?



According to the British Department of Trade and Industry, which has to calculate the rate for insurance purposes, it is currently worth 69.7255 pence. But for the 12 month period beginning 31 December 1991 it will be 70.2425 pence. Now you know.

View halloo

■ The markka, Rolf Kullberg – aged 61 and governor since 1983 – has stood fast despite the resignations of two other opponents who were on the bank's board. Kullberg has said he volunteered to go, but was persuaded by President Mauno Koivisto to stay for the time being at least.

Others who voiced opposition to the 12.3 per cent devaluation against the ECU, only to refrain from resigning when it happened, include not just finance minister Iiro Viljanen but Prime Minister Esko Aho's centre-right government in general. Indeed, its 6½-month tenure was endorsed by a parliamentary confidence-vote at the weekend.

But analysts, doubting that there will be much beneficial effect on Finland's recession, do not expect the government to last for long. And if it falls, the story looks likely to have a Scandinavian twist to its tail.

When Sweden's voters jibbed against recession in September, they threw out the Social Democrats and brought in a right-wing coalition to gather material...

Dirty digger

■ The Institute of Waste Management, the leading professional body in its field, is looking for an enthusiastic full-time editor to gather material...

LETTERS

Weathering the recession

From Mr Richard Needham MP

Sir, In your article, "Rise in jobless begins to slow in most regions" (November 15), you claimed that Northern Ireland was the only region which suffered a greater number of job losses in October than in September.

I must point out that of the 24,692 drop in the national headline figure Northern Ireland contributed 2,994 - well ahead of its proportion. Indeed the seasonally adjusted increase of 400 which the province suffered last month was also proportionally below the national increase.

As the minister responsible for the Northern Ireland economy I am glad to say that we have weathered the recession better than most other regions in the country. The unemployment statistics over the past 12 months or so clearly demonstrate this point. There is always enough bad news about Northern Ireland. Please give credit where it is due.

Richard Needham,
minister for the economy,
Department of Economic
Development,
Netherleigh,
Massy Avenue,
Belfast

Use humans

From Mr Jürgen Heitsch

Sir, If it were true that animals "feel no pain and suffer only a small degree of discomfort" as maintained by the "Dr Clifford" of Peter Marsh's article (Putting the case for animal research", November 15), why not use human beings instead, to end all talk of moral justification?

The answer is plain - it is a lie.

And why condemn the Nazi holocaust, with hunting, slavery if the victims, being in "our" power, like his animals, merely had the practical bad luck to "reflect reality"? We are to each other what animals, our co-creatures, are to us.

The medico-biological complex is not, however, alone in testifying to the hidden curse of science.

Jürgen Heitsch,
Zaungässerstrasse 34,
Berlin,
Germany

CAA's explanation for airports' pricing formula

From Mr Christopher Chataway

Sir, Lex describes the Civil Aviation Authority's pricing formula for BAA's south-east airports as "astonishing in its generosity" (BAA, November 19).

The essential facts are that the Monopolies and Mergers Commission, which starts this particular review process, recommended a pricing formula in July based upon a projected current cost rate of return over the next quinquennium of 8 per cent. The CAA put forward for consultation a formula based upon 7 per cent. On July 10 the FT said "the CAA has stymied BAA's long-term investment plans".

After extensive consultation the CAA has now decided upon a formula, which is the equivalent of RPI minus 6 for each of

the five years and will yield a 7% per cent return. BAA will be allowed to levy about £100m less in charges over the five years than was recommended by the MMC. The investment plans for much-needed infrastructure are going ahead.

The regulation of private monopolies is a relatively new activity in Britain and requires much public scrutiny and debate. Those being regulated must be expected at various stages of the process to register the appropriate range of emotions between despair and elation. From serious commentators one would, however, hope for a more measured response.

Christopher Chataway,
chairman, Civil Aviation
Authority,
CAA House,
45-59 Kingsway,
London WC2B 6TE

An anti-European rhetoric in the UK that is becoming ever more difficult to understand

From Mr Thomas Martini

Sir, As the Maastricht summit approaches, I am perhaps not the only German with two British children who, after 15 years in the UK, finds the rhetoric of the anti-Europeans ever harder to understand. Whoever makes sterling an issue of sovereignty has not grasped that this insular attitude has been responsible for the pound's decline from DM7.50 in 1973 (when I first visited the UK) to less than DM2.90 now. This insularity (the wish to remain ignorant of all foreign matters) has also provided the background for the fall in Britain's home

share of world manufactures since 1978 and for the huge productivity gap between Germany and the UK.

As for the Little Englanders who find only fault with European institutions, one would wish for a little more honesty.

Britain is now more centralised than most European states, and what is being sold as a defence of British democracy is, in several cases, rather a defence of English feudal concepts. As long as the British equivalent of the minister of justice frequently presides over the highest court in the land, and while the home

A myopic view of reforms

From Mr C D Naish

Sir, I'm afraid Andrew Tyrie (Personal View, November 15) is being myopic in welcoming the Commission's proposed agricultural reforms. As UK farm business receipts are to be cut by £1.5bn, direct payments to £300m-£350m fall a long way short of the full compensation claimed by Mr Tyrie.

A closer analysis of the reforms shows that there will be a permanent increase in the cost to UK taxpayers. This will be accompanied by substantial financial losses for British farmers. The benefit to consumers will be a once-and-for-all reduction in retail food prices of less than 2 per cent.

Hardly a net gain for Britain.

C D Naish,
president,
National Farmers' Union,
Agriculture House,
Kingsbridge, London SW1

Displaying a historical bias against Thatcherism

From Mr Stephen Barber

Sir, I cannot be the only reader who detected more than a hint of bias in your headline treatment of two very similar stories at the top of your front page on November 7.

The US discount rate cut is presented as a "rise to revive the economy". The UK interest rate increase is described as taking place "ahead of (the) poll". Yet a closer reading of the related text makes it clear that the Fed cut the discount rate under "heavy pressure from

the White House" and evidence that "the weak economy could damage Mr Bush's re-election prospects".

The UK article mentions Mr Lamont's statement that the spending increase is to cope with "an expected 2 per cent drop in gross national product". Both stimuli may be politically motivated; nevertheless, the economic case for stimulation is much stronger for the US than the US. Why the difference? The headline treatment of the UK story,

repeated throughout the paper, reflects a historical bias against "Thatcherism" and the Conservatives which ought to be the flagship of capitalism.

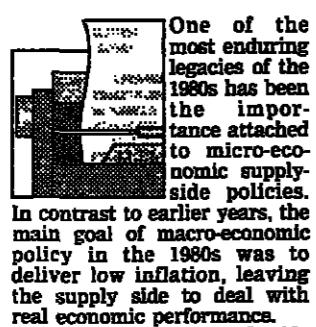
Stephen D Barber,
330-2 Edoke,
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Tokyo, Japan

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PERSONAL VIEW

Time to correct the economic policy failures of the 1980s

By Dieter Helm, Colin Mayer and Ken Mayhew



One of the most enduring legacies of the 1980s has been the importance attached to micro-economic supply-side policies. In contrast to earlier years, the main goal of macro-economic policy in the 1980s was to deliver low inflation, leaving the supply side to deal with real economic performance.

In the UK, these supply-side policies took the form of promoting the operation of markets and increasing competition. They involved controlling government expenditure, privatising state enterprises and introducing market processes into what were previously regarded as largely non-market activities: education, health and local government. Competition was intensified by deregulation and restructuring of monopolies. Labour and housing markets were liberalised and more emphasis was placed on the individual than on collectives.

In some areas these supply-side policies were successful. In others they were positively harmful. The dividing line between success and failure is essentially that between consumption and investment. Where little investment was required, policies of promoting competition were successful; where significant investment was needed, performance fell.

Services are the main area in which microeconomic policies have been successful. The performance of buses, coaches, opticians, financial services and telecommunications were largely improved by introducing markets and greater competition. The main areas of poor performance have been in training, R&D and education.

Privatisations succeeded in transferring large segments of the public sector with apparent ease to the private sector. Where competition accompanied privatisation, performance appears to have improved, as in airlines. However, conflicts between efficiency and investment have become more evident recently in the high investment sectors, such as water and electricity.

There can be little doubt that reforms to the labour mar-

ket - for example, the resolution of industrial disputes - contributed with the recession of the early 1980s to an improvement in manufacturing labour productivity. However, the most serious problem facing the UK labour market - investment in labour (training) - has not been addressed.

Financial reforms have

reduced the cost of financial services and certain forms of credit. But hostile takeovers have exacerbated concerns about whether adequate incentives exist for companies to pursue long-term investments and strategies.

The reason for these conflicting experiences is the trade-off between promoting efficiency and investment. Competition typically diminishes incentives to invest. It makes it harder for companies to capture returns from their expenditures on investment, R&D and training.

Without such market power, companies do not derive adequate benefits from their own investments; they therefore invest too little.

Likewise, mobility of labour helps to match supply and demand for labour but it is not conducive to investment in training. The resignation of

employees comes at a high cost to a company that has invested in their training. Conversely, dismissal comes at the expense of the training that employees undertake, which is of benefit only in their existing jobs.

This conflict between the efficiency benefits of competition and the investment advantages of monopoly characterised the economic policies of the 1980s. For one of the main architects of these policies, Friedrich von Hayek, monopoly returns were the fruits of endeavour and perfect competition: it put too much emphasis on competition and too little on the development of these longer-term relations.

There is more to it than that. The UK appears to suffer from a worse trade-off between consumption and investment than many other countries. Germany and Japan have created ferocious competition in many industrial sectors while promoting high levels of investment.

How have they done this? A central feature of these economies is the long-term relations that exist within the corporate sector: between companies and their financial institutions, and between companies and their employees.

While UK policy has come increasingly to emphasise competition in product, capital and labour markets, other countries tolerate arrangements that limit competition.

Outside the UK and US, companies commonly hold each other's shares as cross-shareholdings. Companies are represented on each other's boards as suppliers, purchasers, providers of finance and competitors. They limit the control that outside investors can exert through dual classes of shares and voting rights restrictions. There are serious impediments to outside investors dismissing either managers or employees. As a consequence, hostile takeovers are rare.

The UK economy has an unusually poor trade-off between competition and investment because of the inappropriate structure of its markets. The switch between government intervention and private sector competition reflects continuing dissatisfaction with this trade-off but does little to solve it. We are witnessing a return to greater government involvement in investment (in health, education and transport), and this is likely to increase. This may be welcome, but it would be better to try to identify the features of other countries' markets which give them a better trade-off than the UK's.

Unfortunately, we are a long way from even addressing the right question. Such has been the influence of the principle of competition that it is now accepted almost without question by all political parties.

Similar mistakes are afflicting policy in eastern Europe. Reform is being directed towards the rapid introduction of competitive markets. Less attention is being given to the much slower process of creating structures that promote investment and growth as well as competition and efficiency.

Institutional design will be a central concern of the 1990s. The first political party to grasp this and come up with practical alternatives to what the UK has now is likely to dominate economic policy debate into the next century.

A similar preoccupation with the wrong model afflicted the public as well as the private sector. The Conservative government's approach to improving performance in health and education was simply to introduce a variant of the competi-

tive market model. This is almost entirely inappropriate.

Market failures abound in both health and education. In both cases, users (and frequently suppliers) are ill-informed about quality of services and there are large economies of scale in their provision.

Regulation is required to limit the extent to which markets fail and abuses occur. Far from removing the role of government, the reforms are likely to replace the current system of largely self-regulation by members of the profession with more extensive state and other regulation.

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Edward Mortimer

From Vukovar to Maastricht

The EC must offer eastern Europe an alternative to the model that has failed Yugoslavia

ical union implies "the longer-term perspective of a common defence policy compatible with the common defence policy we already have with our allies in Nato", and that WEU should develop its role as "the defence component of the Union" as well as being "the means to strengthen the European pillar of the Alliance". Why should not these two roles be one and the same? Why does Britain jib at the Franco-German wording which would require the WEU to "act in conformity with the directives of the Union"? What sort of figure would Europe cut, if the WEU were to take actions that did not conform to directives adopted by a Union to which all of its members will belong, and of which it is supposed to be the defence component? Or, for that matter, if the Union were to adopt directives cutting across the policies of the Atlantic alliance, to which 11 of its 12 founder members will belong?

All this theology may seem a long way from Vukovar. One cannot say with confidence that a fully-fledged European Union would be able to stop the bloodshed in Yugoslavia, no matter how closely integrated it was with Nato, or how effective it had developed WEU into a real defence component. The same questions would still confront it, and would be no easier to answer: are west European nations prepared to brand Serbia and the federal army as aggressors, and to risk their own young men's lives in defence of Croatia as they did in defence of Kuwait? If so, which Croatian borders will they defend? If not, how are they going to provide a neutral peacekeeping force so long as there are no agreed ceasefire lines, and neither side seems able to impose discipline on its own troops?

Yet the Maastricht theology is important to eastern as well as western Europe. The Treaty of Maastricht will define the liberal idealist model which western Europe can offer to eastern Europe, as an alternative to the Hobbesian model of Yugoslavia. It must be a model of integration including political union made possible by the proximity made possible a closer integration within Europe than could be achieved between the two sides of the Atlantic. But the European Defence Community, if the French national assembly had

not rejected it in 1954, would certainly have been part of Nato, indeed a crucial part.

So it is something of a historical accident that European defence integration has

occurred almost exclusively in

Nato, while European eco-

nomic integration, or, to be

more precise, the subjection of

economic life, with an ever-

widening sphere of social and

political conditions that affect

it, to a common set of rules

and institutions - has

occurred mainly in the EC. The result has been a tension between the two, as the Cold War ended but had now come into the open. The political sphere of the EC had widened to the point where it has had to include a "common foreign and security policy". Any such policy is bound to have a military dimension, and it is absurd to suppose that it can be worked out without taking Nato into account.

Charles de Gaulle died 21 years ago. His successors no longer think of French sovereignty as something absolute and indivisible, even in the military field. They are ready to construct a European Union (EU), based on the EC, in which they wish to include defence. They also proclaim themselves loyal members of the Atlantic alliance, and in Rome this month they declared their support for most of Nato's new strategic concepts. They want to build up the existing Western European Union (WEU), all of whose members belong to both the EC and Nato, as the embryonic defence structure of this new EU. Why then do they insist on keeping WEU's structure separate from that of a remodelled Nato?

The British government, for

its part, has accepted (in the

Anglo-Italian declaration of

October 4) that European politi-

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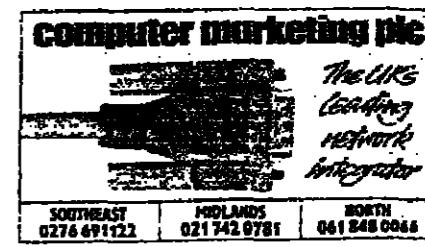
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FINANCIAL TIMES

Wednesday November 20 1991



Share prices on Wall Street fall sharply as fears of a 'double dip' recession increase

Bush's faith in US economy backfires

By Michael Prowse in Washington

EFFORTS by President George Bush to restore confidence in the US economy and in the administration's economic policies appeared to backfire yesterday.

Share prices fell sharply on Wall Street following reports that Mr Bush judged the economy to be "basically sound" and had ruled out early measures to stimulate growth.

Mr Bush said the economy had "technically pulled out of the recession" but remained sluggish. Mr Michael Boskin, his chief economist, said the White House was likely to revise down growth estimates for this quarter and early 1992.

The administration interpreted a rise in the September

merchandise trade deficit as a signal that the economy was slowly recovering. The deficit rose to \$6.8bn compared with \$6.5bn in August and a trough of \$4.1bn in March.

Mr Robert Mosbacher, commerce secretary, said the rise reflected a "growing US economy, with strong purchases by Americans of consumer and capital goods and industrial products and materials".

Mr Bush and top advisers are continuing to debate ways of stimulating faster growth.

But a "growth package" involving cuts in capital gains taxes has been postponed until the president's State of the Union address at the end of January.

Most forecasters have sharply revised down estimates of growth in the fourth quarter - to about 1.5 per cent compared with 3 per cent a few months ago. Many believe the risk of a "double dip" recession with output falling again is increasingly more likely.

The rise in September's trade deficit reflected a larger increase in imports than exports. Imports rose by \$1.8bn to \$40.9bn while exports advanced \$1.1bn to \$34.4bn.

For the year as a whole, the trade deficit is running at an annual rate of \$66.7bn, about a third lower than that of last year.

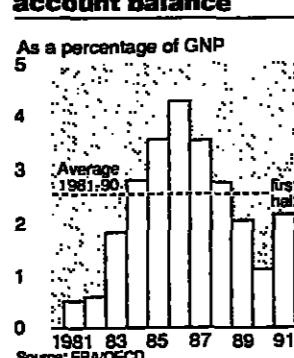
The trade deficit for the third quarter was \$19.5bn,

sharply higher than the \$13.1bn registered in the second quarter, when the recession apparently began to bottom out. The difference reflected stronger imports, which rose 4.5 per cent between the two periods - a sign of higher domestic demand.

Yesterday's figures, however, undermined hopes that strong export growth will support recovery. Exports fell 1 per cent between the second and third quarters, a reflection of subdued growth in many overseas markets.

Currencies, Page 38
World stock markets, Back Page, Section II

Japan's current account balance



Japanese growth will fall to 2.5% says OECD

By Stefan Wagstyl in Tokyo

JAPAN'S economic growth rate should slow from about 4.5 per cent this year to 2.5 per cent in 1992, largely because of the Bank of Japan's tight monetary policy, according to the OECD.

As a result, inflationary pressures should ease, the OECD says in its report published today. The rate of increase in consumer prices should fall from a forecast 3.2 per cent for 1991 to 2.4 per cent for 1992.

"Business conditions, though less buoyant than at the height of the recent boom, remain consistent with sustained growth," says the OECD in a generally upbeat review of Japan's economic performance.

The authors praise the Bank of Japan for "guiding the economy back to a sustainable growth rate without bringing the expansion to a halt".

They acknowledge that central bank policies have produced a sharp fall in land and stock prices, which has caused bankruptcies among small- and medium-sized property and finance companies. But, the report says, the stock market's partial recovery and the take-up of banks' subordinated debt by other financial institutions "seem to have reduced, if not removed, the danger of a 'credit crunch' induced by the fall in asset prices".

The OECD forecasts a sharp rise in Japan's current account surplus from \$35.8bn last year to \$39bn in 1991 and \$37bn next year. The surplus is unlikely to fall again in the medium term, principally for macro-economic reasons; in the late 1980s the surplus fell because domestic investment rose faster than savings, creating extra demand which was met by an increase in imports.

The report says investment growth is tailing off but Japanese savings rates should remain high, which will limit the scope of a future drop in the external surplus. Nevertheless, the authors say, Japan still has barriers to imports and foreign investment, notably because companies in the keiretsu - the groupings which dominate Japanese industry - tend to import less than non-keiretsu companies.

The OECD urges Japan to apply fair trading laws effectively in order to secure free market access for foreign companies. As in previous years, the report recommends further deregulation, including measures to promote better use of land to increase foreign companies' access and improve economic efficiency.

Available from OECD, 2 rue André-Pascal, 75775 Paris 16.

Editorial Comment, Page 18

Sterling at the bottom of the class

Peter Norman charts a sharp reversal suffered by the UK currency

WHAT a difference a week makes. It is less than a fortnight since UK financial markets were speculating on a possible cut in British bank base rates from their current 10.5 per cent in the wake of the government's autumn economic statement.

But in recent days, sterling has fallen to the bottom of the exchange rate mechanism of the European Monetary System, is no longer moving inside the 2.5 per cent fluctuation margin of the "core" members of the EMS, and some market analysts are talking of a possible sterling crisis.

Just as earlier hopes of lower UK interest rates were overdone, so it may be premature to paint too apocalyptic a picture of the pound's position.

With sterling hovering at about DM2.88 yesterday compared with its DM2.95 central rate, Mr Norman Lamont, chancellor of the exchequer, stressed that the government would do whatever was necessary to maintain sterling in its ERM margins. In line with this commitment, the Bank of England was understood to be trading discreetly in trading yesterday.

But there is also little doubt that sterling's weakness has created difficulties for Mr Lamont, and many economists believe these will get worse as the next year's general election approaches.

Sterling's sudden vulnerability reflects a mixture of external and domestic factors. Externally, the pound was hit by last week's devaluation of the Finnish markka and the weakness of the dollar after Friday's sharp fall in share prices on Wall Street.

Although the markka is not

a member of the EMS or the ERM, it is pegged to the European currency unit and its 12.3 per cent devaluation against the Ecu has cast doubt on the ability of other nations, both inside and outside the ERM, to take a more bearish view of the pound and the political circumstances surrounding the currency.

The weakness of the recovery has hit the pound in two ways. It has made markets believe the government will seek a cut in interest rates at the earliest possible opportunity, thus giving investors the incentive to bid the currency higher.

It has also fostered doubts about the Conservative government's prospects, as rising uncertainty about the medium-term outlook for sterling, particularly the trade of foreign investors, as the July 1992 election deadline approaches.

On the international front, sterling's cushion already looks thin. The interest differential with Germany on three-

month money has shrunk to about 1 percentage point from about 7 points when Britain entered the ERM in October 1990.

Although the Bank of England believes that Britain can avoid following a German interest rate rise, providing it remains modest, this week's increase in French interest rates shows how governments have to accept unpalatable actions to maintain their credibility in the ERM.

Sterling does have the advantage of a 6 per cent fluctuation margin in the ERM and has so far stayed some 1% to 2 points above its effective EMS floor. This is because the Spanish peseta, which is the strongest EMS currency and which also enjoys the extra freedom of the 1 per cent margins, has also been losing ground to the strong D-Mark.

But the ability of the pound to give ground gently to the German currency would be upset if the Spanish authorities matched any German monetary tightening. Then Mr Lamont could face a sterling crisis and be forced to take unpleasant decisions to "do whatever is necessary" to maintain the pound in the ERM.

It seems to be time for sorting out the sheep from the goats among Europe's currencies. Sterling is no longer simply caught in the backwash of a rising D-Mark. The French interest rate rise on Monday has left it exposed at the bottom of the ERM. For the first time since sterling joined the system there is a whiff of crisis in the air, even though the currency is still above its peseta-determined floor.

With a bit of luck the authorities may be able to ride out the storm, at least for the moment. Part of the trouble is a market assumption that Germany, too, will raise interest

rates tomorrow. That could well turn out to be premature, given the fragility of world stock markets. Germany was widely blamed in the US for raising rates just ahead of the 1987 crash. It may be doubly reluctant to do so now. The D-Mark has already appreciated by 5 per cent against the dollar over the past month.

Meanwhile, sterling's weakness may be only a temporary respite. Given the recent interest rate cuts and the renewed economic deterioration which may lie behind it. In the UK as well, the third-quarter figures for GDP are scarcely encouraging, with manufacturing output flat and total output, excluding oil and gas, slightly down.

The snag may be that investors are worried not so much by Wall Street's behaviour as by the renewed economic deterioration which may lie behind it. In the UK as well, the third-quarter figures for GDP are scarcely encouraging, with manufacturing output flat and total output, excluding oil and gas, slightly down.

The UK authorities would then be proved right in having let sterling slip through DM2.8844, its theoretical floor under narrow bands. By delaying serious intervention till after a German rise had failed to materialise, the Bank of England would ensure that speculators burned their fingers on a classic central bank buying rush.

But even this outcome would scarcely solve the underlying problem. Expectations would remain of a German rate rise before the end of the year. The French rate increase is a gesture of machismo which threatens to leave the UK limping into the Maastricht summit. No participant with a currency in need of support could expect to be taken seriously there. President Mitterrand could thus be hoping to test Mr Major's readiness actually to raise rates if necessary. If sterling did reach its floor as a result of a German rate increase, the UK's first line of defence would doubtless be to beg Spain to create more leeway by cutting peseta rates.

Currencies

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linked forecasts made at flotation, even down to the 8.6 per cent interim dividend increase. How can a company like this be subject to the same risks as, say, Severn Trent or Welsh Water?

The answer is, all too easily. If Anglian is a model, the obvious danger is that it will turn out to be like a farm left behind by an agricultural revolution. The more conservative water companies cannot ignore the antics of their siblings, whether that means challenging Ofwat at every turn or diversifying away from water. Whether they should follow suit is another matter.

Anglian's shareholders have been served a version of this dilemma in the form of the company's comments on its pace of diversification. Management seems to have decided that, like it or not, it must go with the flow towards the faster growth of non-distribution earnings. But, as its rivals have discovered, the biggest hurdle is simply the lack of obvious takeover targets. The waste management industry has already shown itself less than foolproof. The more Ofwat turns the screw on the regulated water business, the more it risks driving companies to dangerous ground. Perhaps Anglian should re-consider the virtues of its model status after all.

Thorn EMI

On the basis of yesterday's interim figures, the case for Thorn EMI is easily made out. Here is a company with 40 per cent of its turnover in retailing of one kind or another, with a further £250m-plus of sales in the defence industry. Yet it is likely to maintain its profits roughly unchanged this year. If it can do this well in a recession, what might it not do in an upturn?

The converse case is that Thorn has managed to concentrate on two successful but rather dull businesses - music and TV rental - while sticking with a ragbag of largely unprofitable left-overs from its industrial history. The company makes much of the fact that both rental and music publishing are strongly cash-positive businesses with the characteristics of an annuity. The resulting quality of earnings is undeniable; the question is rather where the growth is coming from. At yesterday's 767p, the shares are at the upper end of an historically narrow range relative to the market. There seems little reason for them to break out of it.

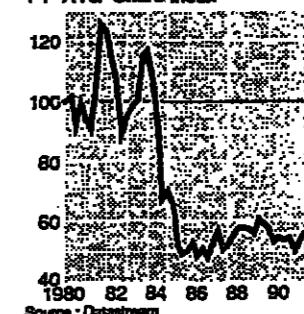
THE LEX COLUMN

London between two fires

FT-SE Index: 2,463.1 (-39.8)

Thorn EMI

Share price relative to the FT-A All-Share Index



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With a bit of luck the authorities may be able to ride out the storm, at least for the moment. Part of the trouble is a market assumption that Germany, too, will raise interest

Soviet foreign debt agreement brings hope of full aid package

By Leyla Boulton in Moscow

NINE out of 12 republics yesterday reached tentative agreement on servicing the Soviet Union's foreign debt. If finalised in the next few days, this will clear the way for a package of western financial help.

The deal with the G7 leading industrialised nations fell short of its original objective - three republics - Ukraine, Azerbaijan, and Uzbekistan - dropped out of the process.

Republican representatives were due to work through the night to fine-tune a mechanism to ensure that money will be made available to a centralised fund for servicing the debt.

They are due to hold a final meeting with the G7 representatives this afternoon.

G7 officials expect the financial package to be available within days but in return they expect the republics to make their own funds available quickly and to have in place an effective mechanism.

Vneshekonombank, the bank which services the foreign debt of \$50bn-\$80bn, has been on the brink of defaulting.

The G7 package foresees a bridging loan of \$1bn from the Bank for International Settlements, plus the deferral of principal payments owed to Paris Club creditor countries for the rest of 1991 and \$1.5bn of loan guarantees for food aid to the Soviet republics.

The package - together with Soviet gold reserves as collateral for the bridging loan - amounts to more than \$2bn.

Survivors of Vukovar

Continued from Page 1

come up to us. They threw out the clothes of little Aleksandar. They ordered us outside during the fiercest shelling. Because we were Serbs, Croat soldiers threatened to slaughter us. As the Croats realised they were losing the battle for Vukovar, we were told by them that we would be killed in any case by the army when it finally came."

All the refugees described their terror at the prospect of the conquering force. They had imagined instant death after their months in hell.

Mrs Milka Mlinaric, aged 29, is a Croat. She and her daughter were especially terrified. "I don't know why this war was fought. I don't know if it was a defeat for Croatia. Ask the government", she says.

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INTERNATIONAL COMPANIES AND FINANCE

Thorn EMI buys the rest of Chrysalis for \$30m

By Richard Gourlay in London

THORN EMI, the UK music and rentals group, yesterday bought the 50 per cent of the Chrysalis Records joint venture which it does not already own for \$30m in cash.

The group will also pay Chrysalis Group \$35m to take out group loans and \$2m in fees for the services of Mr Chris Wright, the chairman of Chrysalis Group who will become non-executive chairman of Chrysalis Records.

Chrysalis will retain its identity as a label, but Thorn EMI will amalgamate back office operations in the US with an annual saving of between \$8m and \$10m.

Mr Colin Southgate, Thorn EMI chairman, said the total cost of acquiring Chrysalis was \$150m for a company with sales of \$170m.

Thorn EMI paid \$96.6m for its half-share of the loss-making records division in 1988.

Following press speculation, Mr Southgate said Thorn EMI had held no detailed discussion with Mr Richard Branson's Virgin Group about a possible purchase of its record business but that he could not deny it would fit well into Thorn EMI.

Thorn EMI also announced pre-tax interim profits down from \$96.2m to \$94.9m on sales almost unchanged at \$1.76bn. Earnings per share fell from 19.6p to 18.3p and the group is to maintain its interim dividend of 9p.

Profits were supported by a strong performance in the music business where trading profit rose 12 per cent to \$52.3m in its best first half. Productivity in music recording improved and the profitability of music publishing increased.

The rental business faced depressed conditions and trading profits fell 18 per cent to

\$57.2m. Business was particularly depressed in southern Europe. Profits from property sales increased by \$12.7m but was offset by a 26.6m reduction in patient income. This was expected to rebound in the second half following the successful conclusion of litigation in the US with a Japanese company. The group also reported an extraordinary profit of \$24m from the sale of Software to its management.

Mr Southgate said he was confident. Thus, the television group, which is controlled by Thorn EMI, would develop into a successful independent production company after its recent failure to win an ITV franchise.

The balance sheet gearing during the year was virtually unchanged at 40 per cent on debt of \$480m, excluding the \$200m of Auction Market Preferred Shares.

Tex, Page 20

COMPANY NEWS IN BRIEF

Court to examine Wagons-Lits case

THE BRUSSELS commercial court confirmed yesterday that it would examine on Friday minority shareholders' legal challenge to the FFr2.2bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel group, writes Andrew Hill in Brussels.

A group of disgruntled institutional investors is asking Accor, the French hotels group, for more information about its bid for Wagons-Lits. The summary proceedings will be the first of three separate court cases against Accor and Société Générale de Belgique, its partner in the takeover.

If Accor and SGB do not meet the investors' objections, the dissidents are likely to press for the offer to be increased from FFr8.650-a-share to FFr12.500, the price at which the two companies bought their 7 per cent stake in Wagons-Lits last year.

Separately, the European Commission said yesterday it had begun a preliminary inquiry into the takeover.

The combined turnover of the companies involved crosses the threshold above which mergers have to be examined by Brussels.

The initial investigation will last a maximum of four weeks. After this, the Commission could decide to launch a four-month inquiry to examine in detail whether the merger is likely to hamper competition in the EC market.

■ Tabacalera, Spain's state-controlled tobacco manufacturer and distributor, which is 33 per cent foreign-owned, has raised its third-quarter profits by 17 per cent to Pta17.1bn (\$16.5m), writes Tom Burns in Madrid.

The company had declared profits of Pta14.6bn over the same period last year after setting aside Pta2bn for provisions.

The higher profit figures come at a time when Tabacalera is negotiating the acquisition of a major stake in Elosua, a big domestic edible oils producer, after the government had blocked a similar bid on

the company by Italy's Feruzzi group.

Tabacalera is also understood to be seeking joint

ventures with the UK's Rothmans group, which paid Pta5.9bn for 3.9 per cent of the Spanish company's stock in June.

Tabacalera has existing agreements with British American Tobacco (BAT) and with Philip Morris, which bought a 1.8 per cent share in the company in February.

■ Crédit Locale, the French bank, yesterday announced that the international part of its FFr1.89bn (\$330m) flotation had been fully subscribed in the first day of the offer, writes Alice Rawsthorn in Paris.

Crédit Locale, which is the first candidate in the French government's partial privatisation programme, allocated 20 per cent of the sm shares on sale to foreign investors.

■ Texas Instruments, the US electronics manufacturer, yesterday announced 500 compulsory redundancies in its European operations, writes Michael Skapinker.

The company, which has 7,000 European employees, said the redundancies would be spread across France, Germany, the UK, Italy, the Netherlands and Portugal.

Metra said that it was seeking financial assistance from the Finnish government to protect Imatra's continuing activities. State investment was vital for Imatra's future.

Steel slump forces shake-up at Ovako

By Robert Taylor in Stockholm

THE OVAKO steel group, jointly owned by SKF, the world's leading roller bearing company, and Metra, the Finnish industrial group, is being split up because of recession in the world steel industry.

Over the first nine months of this year, Ovako made heavy losses which contributed to SKF's poor SK-240 (\$3.74m) deficit for the third quarter. Deficit on capital at Ovako was 3 per cent compared with 17.5 per cent for the first nine months of 1990. In the first half, losses totalled SKR240m and SKF said the deficit for the whole of 1991 could be double that figure.

The two companies, which united their steel operations in the Ovako group in 1986, will split their operations into two wholly-owned subsidiaries, Ovako and Imatra Steel.

The new Ovako will be completely owned by SKF, with annual sales of SKR4.5bn and 4,500 employees based in Sweden, the US and France.

SKF said Ovako would adopt a role as a speciality steel company next year, focusing on producing ball-bearing steel. In the longer term, and to strengthen the company's development, Ovako would seek co-operation opportunities with international companies in the same industry. The closure of Ovako's loss-making plant at Lulea in northern Sweden could be ruled out and its future would be decided by the end of the year.

Imatra Steel, comprising the old Ovako's Finnish operations and forges at Karlskrona, in Sweden, will be wholly-owned by Metra with annual turnover of SKR620m and 1,300 employees. In a statement, Metra said that Imatra would concentrate on production of easily machineable steels for the vehicle and engineering industries. Up to SKR500m has been invested in modernising Imatra's production in recent years.

Metra said that it was seeking financial assistance from the Finnish government to protect Imatra's continuing activities. State investment was vital for Imatra's future.

■ Heracles, European cement-producers are showing interest in the sale of Heracles General Cement, the star attraction of Greece's privatisation programme.

The Industrial Reconstruction Organisation (IRO), the Greek privatisation umbrella, is offering its entire 65.8 per cent stake in the company.

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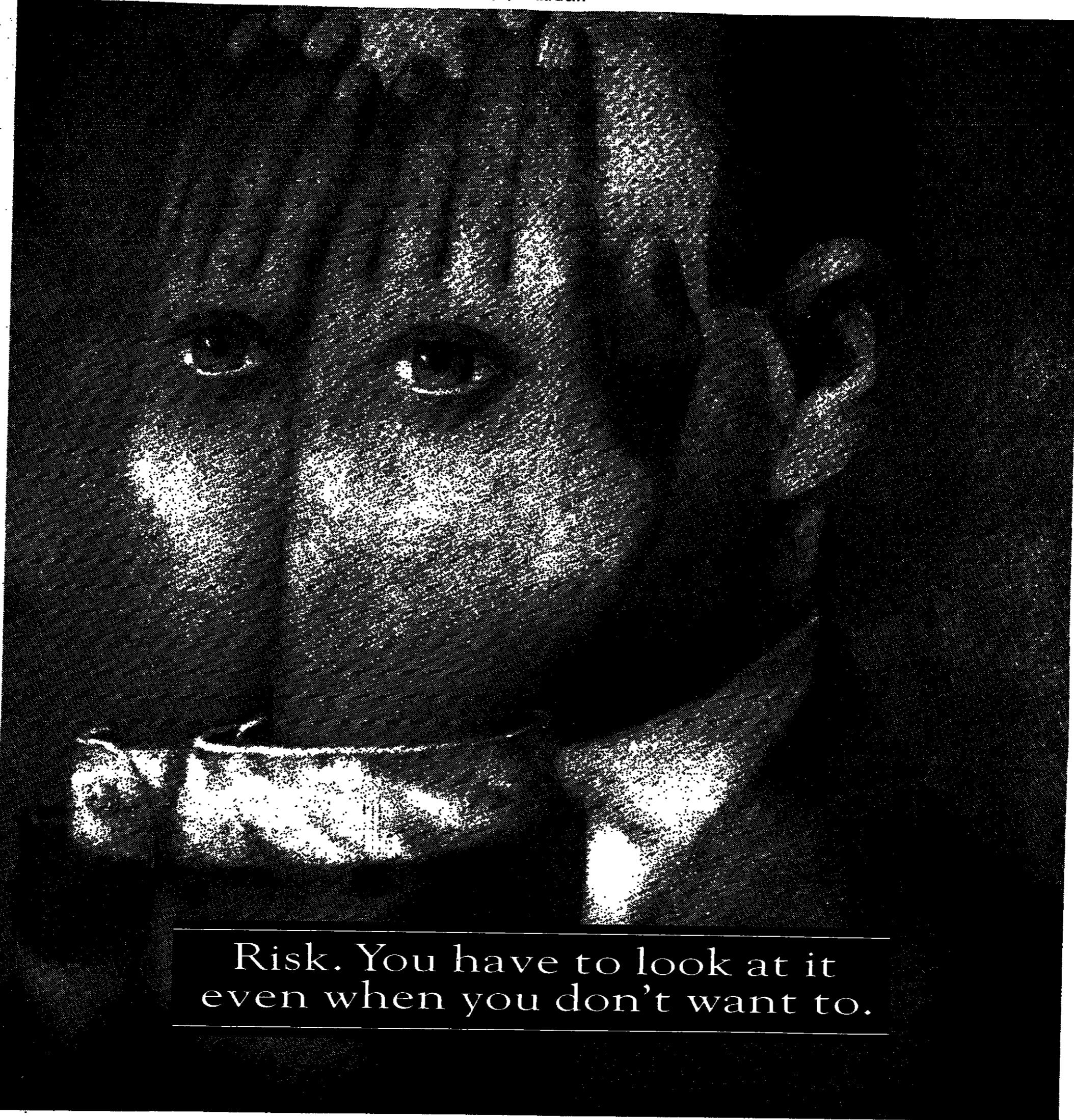
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Risk. You have to look at it
even when you don't want to.

It's always tempting to focus on reward. But you've got to keep an eye on risk.

After all, there's no reward without it.

There's risk in energy prices. Which could make investing in, say, a transportation company hugely rewarding. Or sadly disappointing.

There's risk in Latin America. And in Eastern Europe. But the opportunities there could be larger than those at home.

Everywhere you look, there's risk.

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INTERNATIONAL COMPANIES AND FINANCE

Hewlett-Packard boosted by higher US sales

By Louise Kehoe in San Francisco

HEWLETT-PACKARD, the US electronics group, reported stronger-than-expected fourth-quarter operating results, boosted by improved sales in the US.

Although special charges sharply reduced net earnings for the quarter, the group's share price rose, reflecting the stock market decline.

Fourth-quarter earnings were \$125m, or 50 cents a share, down from \$202m, or 83 cents, in the corresponding period last year.

The company took pre-tax charges of about \$150m, or approximately 40 cents a share, to cover the costs of voluntary severance programmes and related consolidation, relocation and facility expenses.

Some 3,300 people, or about 3 per cent of the group's workforce, left the company.

Excluding the adjustment for special charges, net earnings grew by around 12 per cent, which was at the high end of analyst's estimates.

HP's stock price rose to \$47½ in morning trading, from a Monday close of \$46½.

Net revenues for the quarter were \$3.5bn, up about 7 per cent from \$3.5bn in the corresponding 1990 quarter. Net revenues in the US rose 11 per cent, while those outside the US increased by 4 per cent, reflecting weaker economic conditions in Europe.

"While we're concerned about the slowing of order growth internationally, we're

pleased with the increased growth rate in the US," said Mr John Young, president and chief executive.

Much of the company's order growth appeared in its computer peripherals and networking business, including its popular line of computer printers.

It comes with \$24.2m in the same period a year earlier.

The company blamed the fall on losses by the group's cargo ships and some exceptional spending on container

repairs.

Sea Containers claimed that its market share of the cross-Channel routes had increased from 15 per cent to 19 per cent, due to the introduction of two "SeaCats" on the Dover to Boulogne and Calais routes.

Recession had affected ferry traffic, but prospects for 1992 looked brighter.

Orient-Express hotels fared better than in 1990, but Sea Containers warned that the US recession coupled with the political troubles in Yugoslavia affected business at its Hotel Cipriani in Venice.

John Young: pleased with growth rate in US

For fiscal 1991, net earnings were \$755m, or \$3.02 a share, compared with \$739m, or \$3.06, in 1990. Revenues rose 10 per cent to \$14.5bn, from \$13.2bn.

• **Burr-Brown**, the US microelectronics group, expects to cut up to 20 per cent of its US workforce as part of a restructuring likely to result in substantial fourth-quarter charges. Renter reports. Burr-Brown employs about 1,700 people.

Dayton Hudson margins squeezed

By Barbara Durr in Chicago

PRICE-CONSCIOUS consumers put heavy pressure on margins and drove down third-quarter net earnings at Dayton Hudson, the Minneapolis-based retailer.

The company yesterday reported net earnings for the period ended November 2 of \$35m, or 40 cents a share, down from \$58m, or 70 cents, a year ago.

Sales rose to \$3.96bn in the third quarter, up 9 per cent from \$3.62bn last year.

But Mr Kenneth Macke, the Dayton Hudson chairman, said increased sales did not offset the deteriorating margin rate in the highly promotional US retailing climate.

While the company's expense rates are declining and its inventories are in good shape, Mr Macke said he expected gross margins to remain under competitive pressures.

Dayton Hudson's Target chain, for example, has been fighting for market share against the highly successful Wal-Mart discount department stores.

Operating profits for Target and Mervyn's, two of the three chains run by Dayton Hudson, declined in the third quarter, although operating profit at its more up-market department stores improved due to lower expenses.

For the first nine months, net earnings slipped to \$105m, or \$1.25 a share, compared with \$177m, or \$2.15, last year. Revenues for the first three quarters rose 10 per cent to \$10.5bn from \$9.9bn in 1990.

Dayton Hudson, which opened 32 stores during the third quarter, now operates 765 stores in 33 states.

Profits slide to \$23.1m at Sea Containers

By Nikki Tait
In New York

SEA CONTAINERS, the Bermuda-based containers and Seafarm ferry group, reported a dip in after-tax profits to \$23.1m for the three months to end-September.

It comes with \$24.2m in the same period a year earlier.

The company blamed the fall on losses by the group's cargo ships and some exceptional spending on container

repairs.

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Pathe quarterly report has no statements

By Karen Zagor
In New York

PATHE Communications filed a quarterly report with the SEC which contained no financial statements, management discussion or analysis, writes Karen Zagor in New York.

The company is waiting for a Delaware court to rule on whether Mr Giancarlo Parretti, the Italian financier, will be reinstated as head of MGM-Pathe, the Hollywood studio acquired by Pathe last year.

Pathe's chief financial officer, Mr Aurelio Gernes, said: "We believe it is important and in the interest of our shareholders to make all necessary SEC filings, but we do not have control of, nor access to, the financial and accounting records of our subsidiary MGM-Pathe which are necessary in order to file a complete 10-Q (a quarterly reporting requirement)."

Credit Lyonnais, the French bank whose Dutch subsidiary has provided Pathe with more than \$1bn in loans and funds to date, ousted Mr Parretti from the helm of MGM in April and essentially took control of the company.

Mr Gernes said it had sought assurances from Credit Lyonnais Bank Nederland that funds would be made available to hire the necessary personnel to complete its 10-Q filings but that it had not received an adequate response.

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ession
big on profits

INTL. COMPANIES AND CAPITAL MARKETS

O'Reilly
spells out
terms for
Fairfax bid

By Tim Coone in Dublin

INDEPENDENT Newspapers, the Irish newspaper and publishing group, yesterday revealed details of the equity component of its A\$1.3bn (US\$1.02bn) takeover bid for Fairfax, the Australian newspaper group which went into receivership a year ago.

Under the offer, Independent would take 20 per cent control of Fairfax. The remaining 80 per cent would be placed in a public share offering in the first quarter of 1992, being fully underwritten by J.E. Wells & Son, a leading Australian underwriter of equity securities.

Independent newspapers intends to appoint only two directors to the board, Mr Tony O'Reilly, the chairman of Independent and the US Heublein group, and Mr Liam Healy, Independent's chief executive.

A statement released by the company yesterday promised: "The board of directors will be demonstrably Australian and independent of any shareholder group." Mr John Fairfax, who was deputy chairman of Fairfax until 1987 when his holding was bought out by his cousin, Mr Warwick Fairfax, would also be appointed to the board.

Independent faces rival bids from Tourang, a consortium led by Mr Kerry Packer and Mr Conrad Black, the proprietor of the UK Daily Telegraph group, and AIN (Australian Independent Newspapers), a consortium of Australian financial institutions.

Tourang's bid has aroused concern in Australia over the concentration of media ownership as Mr Packer already holds 19 per cent of the Australian print media market as well as several TV stations. Fairfax, which prints the Sydney Morning Herald, The Age and the Australian Financial Review, accounts for 12 per cent of the market.

For its part, the Independent bid has raised concern over foreign ownership of the Australian media, and which yesterday's statement by Independent was designed to address. Independent Newspapers also has a stake in Australian Provincial Newspapers, and controls it through additional holdings by Mr O'Reilly's Australian children.

The Fairfax receiver, Mr Des Nicholl, is expected to decide shortly whether Fairfax will be floated or sold to one of the three bidders.

Fairfax went into receivership after it failed to honour payments on A\$1.3b of debts, including US\$450m in junk bonds, a result of a failed management buy-out led by Mr Warwick Fairfax in 1987.

Carolco poised
for \$100m home
video share dealBy Alan Friedman in Los
Angeles and Karen Zager
in New York

CAROLCO Pictures, the loss-making independent Hollywood production company, is poised to acquire — for an estimated \$90m to \$100m in stock — the 46 per cent shareholding it does not already own in Live Entertainment, a separately quoted home video distributor.

Carolco and Live Entertainment, which have been discussing the transaction for the past month, said yesterday that Carolco's board had agreed to swap about 2.5 shares of Carolco stock for each Live share. Live has about 12m shares outstanding, while Carolco has about 41.4m.

The buy-out is part of a consolidation at the troubled company. Carolco has been suffering financially despite the success of its Terminator 2, an action film starring Arnold Schwarzenegger.

Live Entertainment is the sixth largest US home video distributor and also owns a chain of retail record shops in Massachusetts. The 46 per cent stake was spun off by Carolco when Live was quoted on the New York Stock Exchange in the late 1980s.

The buy-out of remaining shares in Live Entertainment would dilute the main Carolco shareholdings held by Mr Mario Kassar, Carolco chairman, as well as minority stakes held by Pioneer of Japan, Canal Plus of France and Rizzoli Corriere delle Sera of Italy.

Live said yesterday that it expects the merger to take place in early 1992.

Decline at Benguet

BENGUET, the Philippines' biggest gold producer, posted a 20 per cent fall in net profits to 141.1m pesos, or 1.24 pesos a share, in the nine months to September 30 from 176.8m pesos, or 1.56 pesos, a year earlier, Reuter reports.

UK bonds regain ground
despite weakening pound

By Simon London in London and Patrick Harverson in New York

UK GOVERNMENT bonds gained ground yesterday despite the weakness of sterling on the foreign exchange markets, which fuelled speculation about the need for higher interest rates to support the UK currency.

Bond and futures prices both rose during the day. The December gilt futures contract on Liffe closed at 95.10, up from an opening level of 94.30.

The benchmark 11% per cent government bond issue maturing 2003/2007 closed up 4% of a point on the day at 113.89 for a yield of 9.70 per cent.

Sterling fell below DM2.88, well below its DM2.95 central rate within the European exchange rate mechanism and not far above its permitted floor of around DM2.86.

While talk of a sterling crisis was seen as premature by analysts, the 4% point rise in French interest rates on Monday

BENCHMARK GOVERNMENT BONDS

	Coupon	Day	Price	Change	Yield	Week	Month	Year
AUSTRALIA	12.000	11/01	119.102	0.134	9.50	9.54	9.68	19.08
BELGIUM	8.000	08/01	99.6000	+0.050	9.05	9.01	9.08	19.08
CANADA *	8.750	12/01	100.8000	-0.250	8.41	8.45	8.58	19.08
DENMARK	9.000	11/00	100.3750	-0.500	8.94	8.85	8.97	19.08
FRANCE	8.500	11/00	98.0400	-0.038	8.99	8.98	9.06	19.08
ITALY	8.500	01/01	104.4100	+0.100	8.78	8.78	8.72	19.08
GERMANY	8.25	08/01	100.6000	+0.070	8.23	8.23	8.15	19.08
ITALY	12.000	09/01	98.6000	+0.010	12.57	12.48	12.30	19.08
JAPAN	No 115	4/000	92.9400	-0.222	6.19	6.17	6.14	19.08
JAPAN	No 129	5/400	103.0550	-0.058	5.85	5.84	5.80	19.08
NETHERLANDS	8.500	03/01	98.5000	+0.050	8.72	8.72	8.69	19.08
SPAIN	11.000	07/98	88.6000	-0.025	11.96	11.84	11.46	19.08
UK GILTS	10.000	11/00	100.31	+2.722	9.75	9.68	9.75	19.08
UK GILTS	10.000	02/01	101.25	+2.722	9.70	9.65	9.80	19.08
UK GILTS	8.000	10/00	95.27	+8.032	9.50	9.50	9.57	19.08
US TREASURY *	7.675	08/01	101.04	-3.922	7.24	7.27	7.61	19.08
US TREASURY *	8.125	08/21	101.17	-17.022	7.87	7.87	7.87	19.08

London closing, * denotes New York morning session. Yields: Local market standard Technical Data ATLAS Price Source

Prices: US, UK in \$/100. Others in decimal

Technical Data ATLAS Price Source

100%, pushing the yield down to 5.483 per cent. Trading activity was reported to be light.

In the absence of any major economic news, bond traders moved prices in response to fresh losses in the equity market. Holders of bonds who have sold stock holdings will move their money into short-term Treasury issues helped the short end of the market, particularly the five year note which posted the biggest gain along the maturity range.

In the credit markets, the Federal Reserve intervened via \$1.5bn in customer repurchase agreements, aimed at putting downward pressure on the Fed funds rate. By midday, Fed funds were trading unchanged at 4% per cent.

■ FRENCH government bonds were unchanged at the longer maturities following Monday's 1/2-point fall in bond prices and 1/2-point rise in interest rates. The benchmark 9.5 per cent 10-year bond was unchanged in late afternoon trading, yielding 8.81 per cent.

■ IN NEW YORK, all eyes were again on equities yesterday morning as short-term Treasury securities rose in the wake of another big fall in share prices.

At midday, the benchmark 30-year bond fell 1% to 101.14, yielding 1.874 per cent, but the two-year note climbed 4 to

100%, pushing the yield down to 5.483 per cent. Trading activity was reported to be light.

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INTERNATIONAL CAPITAL MARKETS

Interest rate uncertainty keeps issuers in check

By Tracy Corrigan

FURTHER turn in the world's stock markets is dampening activity in the primary market. Volatile market conditions have created considerable uncertainty about the direction of interest rates in many markets, which is likely to keep both issuers and investors inactive for at least the rest of the week.

The obvious instrument for bond investors in such an environment is the floating-rate note, but margins are generally too high for this option to be attractive to issuers.

However, Austria's Schibin three-year offering of floating rate notes, part of a regular programme, benefited from the change in market sentiment. The deal - divided into a

Schibin domestic tranche and a Schibin international tranche - was quoted at 99.85 basis points from an issue price of 100.

Dealers said that volatility in the currency markets is also deterring investors. In particular, investors are likely to steer clear of dollar and sterling

deal via Banco Portugues do Atlantico. The deal was largely unaffected by market volatility, as the relatively high coupons available are still attracting retail investors, who expect further gains in the sector through the convergence of European economies. The deal was bid at 100.80, just below its par issue price, but well inside 1.1% points.

In the equity-linked sector, Casio Computer launched a \$250m three-year offering via Daimler Europe. The deal traded at 102% bid, a premium to its par issue price. The calendar for Japanese equity-linked offerings is light for the rest of the year, with only half a dozen new issues on the cards in the dollar sector.

Eurobonds, as the dollar and the pound came under increasing pressure in the foreign exchange markets yesterday.

Among a handful of other, mainly targeted, deals, the European Investment Bank launched an Es10bn five-year

deal via Banco Portugues d' Atlantic.

4.5% placement. Schibin, 4.6% with equity warrants. Floating rate note. (Final terms. a) Non-callable. b) Coupon pays 10.5% for first 21 months, then 15% minus 6-month Libor thereafter. Non-callable. c) Put option 3/7/94 at 111.1% to yield 8.713%. d) 2 tranches: domestic tranche - Schibin, international tranche - Schibin. Coupon pays 3-month Vibor minus 1.1%. Maturity can be extended by issuer to 1997 and then to 2000. Callable at 100% from 1994. Selling concession fee - 1.5bp. Callable on 12/12/95 100%.

Moody's may upgrade News Corp rating

By Simon London

NEWS Corporation, the international media group headed by Mr Rupert Murdoch, may have its credit ratings upgraded by Moody's Investors Service, the US credit rating agency.

Moody's said that it has put the credit ratings of the group and its subsidiaries under review for possible upgrade. The ratings were previously under review for possible downgrade.

Moody's said that the change in outlook resulted from measures taken by News Corpora-

tion to strengthen the position of debt holders including a restructuring of outstanding debt, raising new equity and asset sales.

Senior debt guaranteed by News Corporation is currently rated B3, a full five notches below investment grade. The company has \$1.7bn long-term debt securities in issue.

The credit ratings of Danish banks are more stable than their peers in other Scandinavian countries, according to Moody's.

Salomon reshape brings 130 job cuts

By Patrick Harverson in New York

AS PART of a programme to restructure its less profitable lines of business, Wall Street securities house Salomon Brothers confirmed yesterday that it has dismissed more than 130 employees from its investment banking and equity operations over the past month.

The bulk of the job cuts came from Salomon's struggling investment banking division, which in recent months has fallen further behind its main rivals on Wall Street after losing a number of important clients in the wake of the scandal surrounding Salomon's illegal activities in the Treasury market.

The firm said 60 staff were made redundant on the corporate side of investment banking, which represented about 10 per cent of the division. Another 30 were cut from the real estate investment banking unit.

The remainder of the dismissals were in Salomon's equities division, which has failed to establish a strong presence in the US and global stock markets. Senior executives were not spared, including some highly-paid managing directors. Among the dismissed traders and analysts were some well-known names, such as Mr Kenneth Spence, the firm's respected equity strategist.

Although most of the job cuts were achieved within the US, Salomon's overseas operations, including London and Tokyo, also came under the knife.

The round of redundancies came just two weeks after Salomon reshaped its senior management. In early November, Mr Deroy Maughan, the firm's chief operating officer, set up a new nine-man management executive committee to oversee the day-to-day running of Salomon.

The latest job cuts are seen as the latest step in this policy to concentrate Salomon's energies on its highly-profitable bond trading unit, and to marginalise its underperforming investment banking and equity operations.

In one of these, for Burling-

Merrill brings triple-A into focus

Tracey Corrigan on the US investment bank's derivatives concept

MERRILL LYNCH Derivative Products, the triple-A rated swaps unit set up by the US investment bank to boost its ability to do business with credit-sensitive clients, could point the way for other banks of declining credit quality.

The concept of a triple-A rated derivatives unit, isolated from its parent bank, has

intrigued bankers since the mid-1980s, but Merrill is the first firm to realise a workable structure for such a unit. The closest precursor, Credit Suisse Financial Products, is a subsidiary of Credit Suisse, and depends for its triple-A rating on the backing of the Swiss bank.

Initially, the unit will be up and running in the first week of December, will provide interest rate and currency swaps and interest rate options. But equity derivatives will be offered in a few months time and currency options will also be added to the menu.

"The (swaps) market was

always very credit conscious," said Mr Flavio Bartmann, a director of MLDP. Swap count-

er-parties became increasingly nervous about credit risk after the demise of Drexel Burnham Lambert, the US junk bond specialist, and a spate of downgrades of US banks in the late 1980s. "Market participants

have been paying substantial premiums to deal with the few triple-A rated banks around," said Mr Bartmann.

But other firms are now likely to try to imitate the MLDP structure. Among banks believed to have explored the idea are Citicorp and Salomon Brothers.

In the past few years, some banks have tried to attract the backing of insurance companies, several of which subsequently realised they could get a better return on capital by going into the business on their own - the most notable success story being AIG Financial Products.

MLDP, backed by \$300m of capital from Merrill Lynch and \$30m of preferred stock, will act as an intermediary between AA and AAA-rated clients and Merrill Lynch Capital Services, Merrill's traditional swap dealing entity.

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Conrad Voldstad: 'Will enhance our position'

Merrill Lynch is still the world's leading underwriter overall, but its position in the Eurobond market has slipped a little in recent years, to 10th place so far this year, according to Euromoney.

The new subsidiary will significantly enhance our position as a swap counterpart, with highly-rated individual clients...," said Mr Voldstad, allowing Merrill to expand in areas where a Triple-A credit rating is pre-requisite.

Merrill decided at the end of 1990 that the focus needed to achieve a triple-A rated entity was to isolate credit risk.

The innovation is that the structure separates credit risk and market risk - and involves a minimal amount of credit risk," explained Mr Bartmann.

However, the structure also requires substantial capital, which could deter other players. Merrill clearly expects the return on capital to justify the initial input: the target for the bank as a whole is a 15 per cent return on capital, and a strong derivative unit is expected to help that target to be met.

"The biggest failure would be to have simply created a stand alone unit," suggests Mr T.J. Lim, head of non-dollar swaps, since that would defeat the purpose of the operation. "We do not view it as a separate business but as part of our integrated capital markets services," agreed Mr Bartmann.

During the following year, Merrill was caught up in a drastic restructuring of its business, as well as having to contend with unavourable bond market conditions. Although the debt group was "performing well" in these difficult circumstances, according to Mr Bartmann, the group's push to build a distribution network for swap products was "very

FALLING US share prices started to take their toll on new issues in the international equity market yesterday as bankers said that postponements are now inevitable until the current volatility recedes, writes Richard Waters.

The transactions most in danger of stalling appeared to be those being brought in the US market where portions of the issues had been targeted at international investors. A handful of these, which had already been marketed and were expected imminently, appeared the most vulnerable as US share prices fell in early trading in New York, bankers said.

In one of these, for Burling-

ton Northern, a railway company, Morgan Stanley is offering 1.8m shares in the international market. The international portion of the issue, which also involves Merrill Lynch and Goldman Sachs, was worth around \$85m after

the morning session in the US yesterday.

It remained unclear after early trading whether the issue would now be postponed.

Meanwhile, advisers to the three big privatisations currently being brought in the

international market said their deals would not be shelved as a result of the market volatility.

Marketing for the BT issue began a week ago and continues until early December, and Warburg, the lead adviser, has already begun the process of book-building through which it will establish the eventual price of the institutional portion of the issue. However, firm bids from institutional investors around the world were not expected until towards the end of this month.

Had Warburg proceeded with a traditional UK fixed-price, underwritten issue, it would today have had to fix

the discount for the shares - a difficult process given market conditions, and one which could have forced the government to accept a hefty discount.

However, the book-building procedure means that the government's receipts from the issue could shrink if share prices fall further in the coming fortnight. The shares closed yesterday at 350p, compared with 380p at the time the issue was announced.

Paribas, responsible for the privatisation of Crédit Local, the French local authority bank, said the 20 per cent of shares in the international portion of the issue had already been heavily oversubscribed.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Firms	Rises	Falls	Same
Cooperativa, Donington and Fordington	10	58	14
Industrial	157	422	874
Financial and Properties	60	260	424
Offs.	14	32	44
Properties	1	1	9
Mines	53	1	2
Others	40	3 64	55
Totals	366	882	1,519

LONDON RECENT ISSUES

Issue	Arr'd	Latest	1991	Stock		Closing Price	Yr -	Net Div	Turns	Conv.	P/E	Ratio
EQUITIES												
Issue	Arr'd	Latest	1991									
				High	Low							
1. F.P.	-	26	52	Banco Hispano Amer.	25	-	-	-	-	-	-	
2. F.P.	-	52	52	Capital Venetian	52	-	-	-	-	-	-	
3. F.P.	-	52	52	Carter Corp.	52	-	-	-	-	-	-	
4. F.P.	-	52	52	Dragon Recovery	52	-	-	-	-	-	-	
5. F.P.	-	52	52	Euro & Swiss Wines	52	-	-	-	-	-	-	
6. F.P.	-	52	52	European Venture Units	52	-	-	-	-	-	-	
7. F.P.	-	52	52	Frost Group	52	-	-	-	-	-	-	
8. F.P.	-	52	52	JB Group	52	-	-	-	-	-	-	
9. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
10. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
11. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
12. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
13. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
14. F.P.	-	52	52	Johns Manville Corp	52	-	-	-	-	-	-	
15. F.P.	-	52	52	Johns Manville Corp	5							

o focus
ative concept

Cockle shortage restricts progress at Hazlewood

By Bronwen Maddox

SEVERE SUPPLY problems in cockles and flat fish restricted Hazlewood Foods, the Derby-based food manufacturer, to a 2.6 per cent rise in profits for the half year to September 28.

Turnover also rose 2.6 per cent, to £29.4m (£28.7m), but operating profits managed only a 1.4 per cent increase to £2.7m (£2.7m) because of higher frozen food costs. However, lower interest charges gave a pre-tax outcome of £2.1m (£2.1m).

Sutherland's, the rival bought in July for £34.7m in shares, contributed one month and about £500,000 within the half year, but the increased capital meant that group earnings growth was held to under 1 per cent at £5.89 (£5.89). The interim dividend is 2.2p (2.1p).

Mr Peter Barr, executive chairman since the board reshuffle after the Sutherland deal, said the main problem was the scarcity of flat fish, resulting in an increase in high prices, which for some suppliers rose by 50 per cent. Dutch cockle beds were also "devastated" by heavy storms and high tides, and the Dutch government has restricted harvesting until the beds recover.

He added, however, that flat fish margins had now returned to normal levels and the group expected growth in the second half.

Heavy investment in ready meals, with a new factory at Wrexham costing an estimated £3m and £3m of new equipment in the Netherlands, had cut into cashflow, but the effects had not yet been felt.

Mr Barr reported that grocery businesses achieved underlying growth of 21 per cent in operating profits, helped by new mineral water bottling capacity, and new products in bakery.

Sutherland's, which makes sandwiches, sausages, pre-prepared meals and quiches, was part of the group's strategy to expand in fresh food, where underlying profits growth of 17 per cent was recorded.

NEWS DIGEST

Casket pays interim on £1m profit

AS A RESULT of the programme of reorganisation and reconstruction in the related businesses, the disposal or closure of loss-making activities and reduction in interest charges, Casket increased first half profits from £21,000 to £1.05m.

Earnings per share were 0.86p (losses 0.08p) and shareholders will receive a dividend of 0.15p, the first interim for three years.

Turnover on continuing operations rose from £29.7m to £35.4m. In clothing it was up to £21.4m, against £19.1m, in trading conditions "considerably worse than the first half of last year", but pressure on margins led to reduced operating profit, said Mr Joe Smith, chief executive.

In leisure, the bicycle operations grew substantially in turnover and operating profit, and the group estimated it had 16 per cent of the UK market.

Blue Box Toys, however, experienced a substantial reduction in results and the 70 per cent shareholding is being sold to the Hong Kong partner which holds the minority stake.

Earlier this month the group acquired Chic Apparel, a maker of childrenswear, for a nominal amount.

Govett American net asset value lower

Govett American Endeavour Fund, the fixed-life fund which invests in small companies located in the US, announced lower profits of £3.61m (£3.15m) for the half year to September 30. The figure last time was £4.26m.

Net asset value at end-September amounted to £1.63 (66p) per share, against £1.73 a year earlier.

Investment and dividend income totalled £7.13m (£8.3m). Earnings per share fell to 6.99 cents (7.22 cents) and a gross interim dividend of 6.99 cents (9.18 cents) is declared.

Caravan operation pulls down Cosalt

A £1.7m downturn at the trading level on the caravan side hit Cosalt in the year ended September 1, and its pre-tax profit fell from £2.75m to £2.47m.

However, the final dividend is maintained at 6.5p for an unchanged total of 10.75p. Earnings per share fell to 15.05p (22.71p).

Trading in the recession continued to be hard; markets were static and competition was restricting margins.



Peter Barr: "unreasonable" high prices for flat fish

Interest charged fell to £3.9m (£4.1m) because of the £5.9m sale of the confectionery company in July last. Net cash in September was £10.7m, and equal to 72 per cent of shareholders' funds, compared to 56 per cent in March.

COMMENT

The results show that growth prospects remain not just modest but hard to predict. That hardly helps the group's rehabilitation - an acquisitive stock market favourite in the 1980s, it tripped over badly in 1990.

The impact of the recent investment programme on profits and cashflow had been well telegraphed and accepted by the market. The cockles problems could not have been;

the Dutch government announced the cockle harvesting restrictions only in September, at the start of the season.

The problems of the first half should partly alleviate in the second, and the group seems

on course for £57m pre-tax for the full year (£51.2m) and earnings of 18.2p (17.1p). However, given the market's recent lack of enthusiasm for the non-branded food sector, the p/e of 10 shows some generosity.

A campaigning hawk finds few reasons to be cheerful

Andrew Baxter looks at the machine tool maker FMT, just 'coping' in the face of recession

AS BRITAIN's machine tool industry grapples with its second year of recession, the head of one of the country's most advanced producers is trying hard to be cheerful.

In his factory on the outskirts of Brighton, Mr Mike Bright, chairman of FMT Holdings, holds up a front suspension spindle made at a factory near Stratford for export to Ford Motor in North America.

The £12.5m Rockwell Automatic machine shop, incorporating 20 of Mr Bright's FMT machining centres in a computerised, integrated system with robots, lathes and machine tools from other producers, was designed by the Brighton company, one of few UK machine tool builders capable of the task.

For Mr Bright, FMT's achievement at Rockwell is a welcome relief from contemplating the effects of the recession. Orders in FMT's sector of the UK machine tool market - from which the company normally derives 70 per cent of its business - have plunged 50 per cent over the past year, above the average 40 per cent for the whole market.

In the first half of this year, Mr Bright had to reduce the workforce from 440 to 340, shedding workers whose training skills were used to develop younger employees. "It is a

tragedy that employees in the forefront of technology - the trainers of the future - are lost while the government spends millions on training programmes," he says.

Mr Bright warns he may have to make further redundancies if the trading situation does not improve by the end of the year. FMT's sales could fall to £14m this year from £18.8m in 1990, Mr Bright suggests.

"We're coping," he says. But he warns that the recession has put back FMT's overall development plans by five years, and does not see any real upturn in business until 1993. The company is heading for a loss this year after pre-tax profit of £200,000 in 1990.

The future of companies such as FMT is important if the UK is to retain its position as seventh largest machine tool producer. "Britain needs its Mike Brights and its FMTs," says the head of one of the country's biggest producers.

Almost alone among UK-owned machine tool makers, FMT is competing head-on with the Japanese and Germans in one of the most promising areas of factory control - flexible machining centres which group machine tools together in computer-controlled "cells".

Consequently, maintaining FMT's product development programme is vital to remain

competitive for when, perhaps late next year, the depleted UK manufacturing sector gradually resumes buying sophisticated machining centres.

Along with other producers, FMT wants the government to support capital investment by customers in manufacturing through the restoration of full first-year capital allowances or tax and depreciation breaks similar to those enjoyed by Japanese capital goods producers.

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to encourage increased investment by manufacturers in capacity, technology and skills.

Mr Bright, viewed within the industry as a "hawk" on campaign issues, prefers to describe himself as a "constructive lobbyist". He wants the official encouragement of purchases by industry of high-technology machine tools to create an "industrial impetus" such as Japan has long had.

He could be forgiven, though, for expressing some

and strengthen the company generally. But as 1991 approached, "the Germans took one look at our economy and said decisions should be put on the back burner."

So in 1988 Mr Bright and five senior managers bought FMT from Vickers, the engineering group, in a £10.6m buy-out.

The deal was deliberately

structured to give FMT a bal-

ance sheet strong enough to

finance its spending on tech-

nology and development.

Along with other producers, FMT wants the government to support capital investment in manufacturing through the restoration of full first-year capital allowances or tax and depreciation breaks similar to those enjoyed by Japanese producers.

The Machine Tool Technologists Association is also lobbying the Department of Trade and Industry for £1bn of pump-priming grants to industrial customers. Campaign leaders concede it would take a fundamental change in the government's stance towards manufacturing for it to succeed.

Even so, last week the

MTTA kept up the pressure

with a report it has com-

missioned from the Warwick Business School arguing that the government should provide an institutional, cultural, economic and policy environment

exasperation after the events of the past 18 months. He had joined FMT, then called KTM, in 1981, and with a small group of colleagues developed a product strategy in the mid-80s that focused on sophisticated machining centres. This required the ability to link the latest machine tool hardware with software and ultimately, computers.

Encouraged, he says, by Mrs Thatcher's "good housekeeping policies" of the early 1980s and by a crucial co-operation agreement signed in 1984 with Siemens, the German electronics

Mr Bright is at a loss to

understand why the govern-

ment is concentrating such

funding on Third World infra-

structural developments rather

than manufacturing projects

such as Linyi.

"At a time of a

recession, this is reducing our

manufacturing base, which

the government is still failing

to support in anything other than

words," he laments.

Nevertheless, Mr Bright is

putting a brave face on FMT's

fortunes, even if it will be 1994

before it has fully recovered

from the recession. "With our

technology and our customers' confidence, I've no doubt we shall be coming through to the

year 2000 strongly."

Earnings per share up 27%

NINE MONTHS RESULTS

£1 = \$1.77 for 1991 (£1.79 for 1990)

Nine months to September (unaudited)

	1990	1991	Change
CONTINUING GROUP TURNOVER (including Farmers' Exchanges)	£13,565m	£14,250m	+5%
PRE-TAX PROFIT	£596m	£662m	+11%
EARNINGS PER SHARE	13.9p	17.7p	+27%

● Earnings per share up 27 per cent on 1990's depressed level.

● Strong performance in tobacco, with trading profit of £702 million. Exports up

25 per cent, with growth in demand for both US and UK international brands.

● Financial services trading profit of £101 million, despite £284 million loss at

Eagle Star.

● Chairman Sir Patrick Sheehy reiterated, "Looking at B.A.T Industries as a

whole, we are confident of the underlying business strengths of the Group. The

Board remains as determined as ever to reward our shareholders with dividend

increases in excess of the rate of inflation."

B·A·T INDUSTRIES

The full quarterly report is being posted to shareholders and copies are available from the Company Secretary, B.A.T Industries p.l.c., Windsor House, 50 Victoria Street, London SW1H 0NL.

UK COMPANY NEWS

Anglian Water advances by 9%

By Michiyo Nakamoto

ANGLIAN Water, geographically the largest of the ten privatised water companies, said it has no intention yet of moderating its price increase next year, as it unveiled a 9 per cent rise in interim pre-tax profits, from £24.8m to £26.9m.

The company and South West Water are the only two privatised water companies to resist pressure from Mr Ian Byatt, the industry regulator, to voluntarily abandon their price increases next year. Anglian emphasised that it still had some time before a final decision was due in January.

Mr Alan Smith, managing director, blamed the impact of the recession for the company's stance. "Had it not been for the recession I have no doubt that we would have already announced our intention to abate the increase in

our charges," he said. The recessionary impact, described as "unprecedented" in Anglian's region, was reflected in turnover, which was up by 14 per cent to £66.1m (£22.5m) but still about 2 per cent lower than the company had expected.

While the industry is recession resistant, it's a bit more recession proof," said Mr Chris Merton, director of finance.

The results were somewhat lower than expected and the shares slipped 7p to 353p.

The company, which has been very conservative about diversifying outside its core water business, indicated a much more positive stance towards diversification than it has taken previously. While its core business would always be given top priority, inevitably other businesses would have to be studied as the regulatory regime gets tougher, Mr Smith said.

News Intl to pay £5.4m for BSkyB minorities

By Bronwen Maddox

NEWS INTERNATIONAL, the UK arm of Mr Rupert Murdoch's media empire, yesterday agreed to pay £5.4m to buy out minority shareholders in British Sky Broadcasting, the satellite television company of which it owns 50 per cent.

The 51 minority shareholders, who were shareholders in Mr Murdoch's Sky Television before its merger with rival British Satellite Broadcasting a year ago, owned debt and equity amounting to 0.7 per cent of BSkyB.

Scalped up proportionately, the buy-out would imply a value of £770m for the whole venture, in which Pearson, publisher of the Financial Times, has an investment.

However, analysts emphasised that an estimate of BSkyB's value based on the buy-out might well overstate the real worth.

Mr Robert Collins, head of satellite and cable research at stockbrokers Kleinwort Benson Securities, said "It is clear that News was very keen to get rid of the minorities quickly and

make an offer that would be accepted right away. Also, part of the minorities were convertible loans stock, ranking above equity and proportionately more valuable".

News International was obliged under the Takeover Code to make an offer to the minority shareholders after the November 1990 merger between Sky and BSkyB.

However Mr Mike Hildebrand, at Morgan Grenfell, the UK merchant bank advising News International on the deal, said that because of the complexity of the terms of the merger it had not been possible to devise an exact cash equivalent of the terms received by News International.

Rothschilds, the UK merchant bank, appointed as independent adviser in the deal, is recommending acceptance.

Some of the minority shareholders date back to the first episode in Sky Television's story in 1982 when it was broadcasting to Norway and Finland under the name Satellite Television.

TV-am and TVS plan cuts for final 14 months

By Bronwen Maddox and Guy de Jonquieres

TOO OF the ITV stations which recently lost their franchises are to slash costs for the remaining 14 months of their broadcasting lives.

TV-am, the breakfast station, is to take its news service from British Sky Broadcasting from March 1, following last month's deal to merge the two companies' sales operations.

TVS Entertainment, which serves the south and south-east of England, will be cutting its regional programmes by two hours a week, 14 per cent, to the minimum 12½ hours required.

TV-am said it expected some of its 120 journalists to join Sky News, but that there would be an unspecified number of job losses. At present, TV-am maintains a permanent reporting and production staff to broadcast 3½ hours of news daily.

TVS would continue making network programmes, such as the Ruth Rendell mysteries, "for as long as the ITV network wants" said Mr Tony Brook, managing director. But

he added: "I expect action will be slowing down a lot after next April".

The group's 800 staff will face a "phased redundancy plan" starting in the new year.

Mr Brook said that TVS and Meridian, the winner of the franchise, had discussed which TVS staff Meridian might hire.

TVS also wanted to establish whether Meridian wanted to buy any of its property, studios, equipment or programme rights.

The group indicated when it lost the franchise that an orderly liquidation was the most likely future.

The group declined to comment about plans for its most troublesome asset MTM Entertainment, the loss-making Olympia studio which has been the cause of the group's financial difficulties.

TVS said yesterday that its bankers had reaffirmed the group's bank facilities until the end of the franchise. TVS has a US facility of about £95m (£54m), which was organised by Chemical Bank.

Lower costs help lift Readicut to £5.67m

By Michiyo Nakamoto

DESPITE REDUCED turnover, improved profitability in many of its businesses enabled Readicut International, the specialist textile group, to lift pre-tax profits from £5.31m to £5.67m plus tax over the six months to September 30.

The group attributed the rise to benefits of a cost reduction programme undertaken since the last financial year and a reduction in interest costs. It was also helped by lower raw material prices.

The group suffered the full impact of recession in the UK and US throughout the period while growing economic weakness was also felt in continental Europe.

Turnover fell to £103.3m (£107.5m) but all but two companies increased productivity, the group said.

Staff levels, which had been reduced by over 10 per cent during the last financial year, were reduced by a further 4.7 per cent. The interest charge fell from £1.86m (£1.87m).

However, while cutting costs, the group was making efforts to ensure that it had the capacity in facilities to manage the change from recession to an upturn. Extra capacity was being put in place in several key divisions.

The UK companies, in particular, were raising profitability so that the proportion of profits obtained from overseas dropped back to its traditional 30 per cent level, after having been up to 44 per cent in the past few years.

The interim dividend is maintained at 6.6p on earnings per share of 2.01p (1.84p).

• **COMMENT** The rise at the interim stage confirmed Readicut's reputation as a solid performer.

Although the benefits of lower polymer prices were considerable, most of the improvement came through sheer hard work to reduce costs and keep a tight grip on cash. The company is not looking for an immediate upturn. But timely action to combat the negative effects of the downturn means that when that upturn comes it will be ready for it. Forecast profits of £14m for the full year gives a multiple of 13, which is attractive given future prospects, and the dividend yield of 6.5 per cent is above average.

Bio-Isolates declines to £179,000

Bio-Isolates (Holdings), the USM-listed whey protein isolation company, saw pre-tax profits for the first half of 1991 decline from £240,000 to £179,000.

The Christmass hamper market is a British phenomena, Mr Johnson says. Customers for the savings plans are overwhelmingly blue-collar, few of whom choose the top-of-the-range £1,165.77p "Olympus" hamper, which includes champagne and jugged hock.

Despite the UK's changing social fabric the Christmas hamper has remained remarkably buoyant, according to Mr Johnson.

Tinned peaches with added sugar are losing out to fruit bottled in natural juices, while quality ham has replaced processed meat and other standard items have subtly altered, but the basic demand for a Christmas treat on a savings plan – particularly in a recession – is stronger than ever.

Pittencraff attacks AmBrit performance

Pittencraff yesterday attacked the financial performance of AmBrit International, its fuel oil and gas exploration company for which it is making a £3.61m bid.

AmBrit made a profit in 1990 – its first since 1984 – but has since reverted to an interim loss. The shares have fallen from 25p in 1988 to 4p before the Pittencraff offer on November 8; it paid no dividends over the same period. The shares were unchanged at 6p three months earlier.

The year before it stood at 7.5p.

Earnings per share for the second quarter improved from 2.76p to 2.9p. There is a second interim dividend of 1.45p making 2.8p so far (1.85p).

Mr Alan Russell, AmBrit chairman, dismissed the offer as "absurdly low".

Fleming High net asset value dips

The second quarterly statement from Fleming High Income Trust showed that net asset value per share was 86.6p at October 31, compared with 90.2p three months earlier.

The cash offer of 5.6p per share is "an escape from a declining investment," Pittencraff said in its offer document.

Mr Alan Russell, AmBrit chairman, dismissed the offer as "absurdly low".

Dividends announced

Current payment Date of payment Corres-ponding for year Total last year

Anglian Water	int 6.3	Feb 17	5.8	- 17.5
Casket	int 0.15	Mar 2	nil	0.2
Cosalt	int 6.5	Jan 22	6.5	10.75
Fleming High	int 1.45†	Jan 3	1.4	5.75
Goldsmiths	int 1.5	Mar 2	1.5	3
Govt American	6.89†*	Dec 19	9.18	17.68
Hazelwood Foods	int 2.2	Jan 20	2.1	5.8
Huntingdon Int'l	int 1.9	Feb 7	- 2.775	-
Readicut	int 0.63†	Feb 5	0.63	3.44
Thorn EMI	int 9.5	Mar 8	9	30.5
Volex	int 6.5	Feb 10	6.5	17
Young Brewery	int 7.7	Dec 13	6	18

Dividends shown per share net except where otherwise stated. *Gross. †On capital increased by rights and/or acquisition issues. SUSM stock. *Carries scrip option. †US cents.

BOARD MEETINGS

TODAY

Interview: ASEA, Courtaulds, Forward Group, Foster (John), Hostens Brewery, Parkland Textile, Scantronics, Vesper Thermoprod, Westland Industries, Whitbread, York Waterworks.

Plastics: Futuron Inv Trust, Rankine Hovis McDougall, Shire, Strategic

FUTURE DATES

Interview: BTR, Brown & Trower, Castle & Wetherspoon, Ertex House, JP Fiduciary Japan

Nov. 26

BAT ahead at £662m despite mortgage indemnity losses

By Andrew Bolger

BAT INDUSTRIES said good results from the group's tobacco businesses and robust performances from other insurance operations had helped offset mortgage indemnity losses at Eagle Star, its UK insurance subsidiary.

Group pre-tax profit rose 11 per cent to £662m in the nine months to September 30, on turnover up 5 per cent at £14.3bn.

BAT said all its principal tobacco operations had performed strongly, with trading profit rising by 16 per cent in the third quarter. For the nine month period, trading profit was up 9 per cent to £702m.

Group cigarette volumes grew by 4 per cent. With buoyant sales of international brands, exports rose 25 per cent and accounted for almost 20 per cent of the total volume.

Group's financial services businesses showed an overall trading profit of £101m, despite Eagle Star's losses of £284m.

Farmers – its financial services arm in the US – increased trading profits by 13 per cent to £258m. In general business, higher income led to good profit growth for the management company. The growth in fees reflected an increase in policies in force and higher premiums.

Net premiums written grew by 11 per cent in dollar terms to £30m and policies in force rose to £13.9m, up 7 per cent.

There were gains in all lines of business.

In Farmers' life business, universal life policies in force also grew by 7 per cent and this, together with higher investment income and better control of expenses, increased



Sir Patrick Sheehy: buoyant export demand for tobacco

and dividend increases in excess of the rate of inflation.

BAT's earnings per share rose by 27 per cent to 17.1p.

• **COMMENT**

Sir Patrick must wonder when he will see the end of Eagle Star's mortgage indemnity debacle. He studiously avoided predicting when the situation would improve, but analysts believe the pain should start to recede by the second half of next year. The tobacco businesses have had a strong third quarter and continue to show signs of recovery. The other financial services business seems sound. BAT will probably have to use some of that money to again pay an uncovered dividend, and maintain the company's position as a yield stock.

Pensions business was 11 per cent lower, in spite of an Advanced Voluntary Contribution Product showing good growth.

Sir Patrick said the board remained determined to reward shareholders with dividends.

Huntingdon drops 11% to £16.9m

By Andrew Bolger

YOUNG & CO's Brewery, the south London-based independent brewer, lifted pre-tax profits by 14 per cent, from £2.8m to £3.07m in the half year to September 30.

The figures were achieved on turnover 9.5 per cent higher at £31.1m (£29.3m). Trading profit rose 8 per cent from £3.56m to £3.64m.

"These are good results during a recessionary period," claimed Mr John Young, chairman.

The outcome included a contribution of £248,000 from the sale of the shares in the management buy-out of Taunton

in May.

There was also a six weeks' contribution – just over £1m in turnover and trading profit of £83,000 – from the HH Finch chain of 22 pubs and six wine bars and restaurants acquired in August.

Mr Young said all the Finch's pubs had increased sales and continued growth was expected in the second half of the year. The company had since acquired another two pubs and was looking for more.

Earnings per share were 10 per cent higher at 15.45p (14.03p) and the interim dividend is raised from 6p to 7p.

It was expected that difficult trading conditions would continue through at least the next two quarters and as a result the group's cost base had been reduced.

Earnings per share fell from 15.8p to 14.6p. A final dividend of 1.8p gives a total of 2.775p.

CML rises 11% and plans sale of ADRs

Increased sales and profits were achieved by CML Microsystems, a maker of specialised electronic products, in the half year to September 30.

Turnover rose 9 per cent to £6.89m (£6.3m), and reflected some headway against weakness persisting in many markets.

Pre-tax profit grew 11 per cent to £2.37m (£2.13m), while earnings per share moved

despite losses



COMMENT

Huntingdon
drops 11%
to £16.9m
G. Andrew Scott

Buy green where possible and possible. This is becoming the motto of organisations as diverse as the German Post Office and the UK's do-it-yourself retail chain Sainsbury.

At IBM UK even the contract office cleaners are vetted for their ability to clean without using chemicals that damage the environment. And as part of its green buying policy the German Post Office has phased out battery-driven calculators in favour of solar-powered models because the batteries contain toxic chemicals.

Suppliers throughout industry have got letters quizzing them but, most are not sure how to respond because they are yet to establish an environmental policy of their own," says Edwin Datscheis of the Environment Council, a charity that promotes good environmental practice in business.

Companies that espouse green goals cannot afford to be tainted by their suppliers' environmental transgressions. This is why an increasing number is beginning to include environmental criteria when selecting suppliers.

"It's an issue we can't afford to ignore," says Peter Thompson, director general of the Institute of Purchasing and Supply. "It tends to be the large companies which have been exposed to these issues in other sectors."

Small companies are yet to take the issue seriously. Last year the Cranfield School of Management surveyed 200 small businesses and found that less than 10 per cent had a green supplier policy.

Thompson says this is understandable. "It is a daunting subject to take on as a serious commitment, especially for small companies which are finding it hard merely to tread water at the moment."

The effects of green buying policies are already being felt all along the supply chain. Some companies are finding their products more difficult to sell. But more importantly, opportunities are being created for those who can provide goods and services that are environmentally sound.

The recycling of printer cartridges is an example. Typewriters and some computer printers use print ribbons contained in a disposable plastic case. In the UK an estimated 14m cartridges are discarded every year. Inkwell, a small company in Bristol, saw the potential and invented the machinery to re-link ribbons. It now runs a re-linking service where customers send spent

cartridges through the post and Inkwell returns them a few days later.

Suppliers of disposable toner cartridges used in laser printers, such as Hewlett-Packard and Canon, have started a Europe-wide recycling scheme. This has been driven by tough laws in Germany and demands from customers.

In supply partnerships both sides make strategic investments. Environmental issues are highly strategic and they can test the relationship," says John Gillett, IBM procurement manager for northern Europe. He is responsible for a budget worth \$5bn.

IBM, which was known in the past for its adversarial relationships with its suppliers, is now working towards long-term partnerships. IBM is also developing strong green policies and the environmental performance of its suppliers is one of the key factors which determines whether IBM does business with them.

Gillett says buyers following green guidelines have to adopt a diplomatic and innovative approach to preserve the sometimes delicate relationships with suppliers.

The approach can take many forms, depending on the at-

tude of the supplier and the difficulties they might have in responding to environmental demands. A common retort from suppliers under pressure to move away from adversarial relationships and develop long-term partnerships with their suppliers.

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Gillett recommends four steps to create a credible green buying policy:

- Build sound relationships with suppliers in which there is mutual respect.
- Make sure your staff understand the issues and support you.
- Create a vision of where

you want to take your suppliers.

● Create environmental awareness and communicate the issues.

Most of IBM's suppliers, says Gillett, have been sympathetic to his environmental requests. A few companies have realised that a sound environmental performance gives them a competitive edge and have used their green credentials to win business.

One of the biggest problems facing buyers who have to comply with green policies is the lack of information on the environmental credentials of products and the manufacturing processes.

Universally accepted labelling schemes, which would give a green stamp of approval to products, processes and services, are yet to emerge. Some countries, such as Germany and Canada, run voluntary environmental labelling schemes, but most countries, as well as the EC, are struggling to produce their own.

Until the schemes are perfected, buyers have to do their own checking or trust their suppliers. This can be time consuming and problematic because some suppliers can be economical with the truth.

Take so-called environmentally-friendly papers. These are products which are claimed to be good for the environment.

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Gillett says one way of avoiding price rises is to work through trade bodies to encourage competitors, who often share the same source for components and raw materials, to ask for the same specifications.

The goal is to ease suppliers into a position where they make the necessary changes voluntarily. This, however, demands great tact on behalf of the buyer to prevent revealing competitive information, accusations of bully-bait tactics or cartel building.

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- Make sure your staff understand the issues and support you.
- Create a vision of where

the difficulties they might have in responding to environmental demands. A common retort from suppliers under pressure to move away from adversarial relationships and develop long-term partnerships with their suppliers.

Gillett says one way of avoiding price rises is to work through trade bodies to encourage competitors, who often share the same source for components and raw materials, to ask for the same specifications.

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COMMODITIES AND AGRICULTURE

French-Soviet food-for-oil deal 'not in trouble'

By William Dawkins in Paris

SUCRES ET Denrées, the leading French commodity trader, and Interagra, the food group, yesterday denied market rumours that their \$405m food-for-oil barter deals with the Soviet Union had hit problems.

However, the pair said that financing had yet to be agreed for what are set to be the first barter deals of their type between France and the Soviet Union, while their bankers and commodity analysts said deals were likely.

The government has offered to guarantee 90 per cent of the first of the two contracts involved through Coface, the export credit guarantee agency.

The French commodity bank involved, including state-owned Banque Nationale de

Paris and Crédit Lyonnais, are now preparing to syndicate the \$41.6bn (£260m) worth of trade credit for the deal, on those terms. One leading state-owned bank says it is too early to judge whether or not potential syndicate partners will accept these conditions.

Commodity analysts expect barter trade will become increasingly common with the Soviet republics, given their shortage of cash and need for food and raw materials.

Under the first deal, agreed last month, Sucden is to supply 300,000 tonnes of sugar as soon as possible, in exchange for 860,000 tonnes of Soviet heating oil, worth \$130m over the next 12 months. The sugar has yet to be delivered.

The second deal was the sub-

Brazilian exports of orange juice 'to rise'

By Victoria Griffith in São Paulo

BRAZILIAN exports of frozen concentrated orange juice are expected to rise this year to 800,000 tonnes up from 780,000 tonnes in 1990. The advance will be fuelled by increased domestic orange production and the opening of Japan's export markets, Mr Ademar Góes, President of the Brazilian Citrus Association, said at the 11th International Congress of Fruit Juices in São Paulo, which finished yesterday.

Sucden says it has only just won agreement on the commercial terms for this the second contract, for which it is yet to begin the process of seeking funding. It provides for the delivery to the Soviet Union of 100,000 tonnes of sugar, 20,000 tonnes of powdered milk and 7,000 tonnes of baby food by the end of March. Payment will be in the form of 500,000 tonnes of Soviet heating oil, 1m tonnes of crude oil and 1.5m cubic metres of natural gas, worth \$275m. Interagra, the French food group, is to handle the meat supplies.

Sucden and Interagra both insisted yesterday that they expected the contracts to go ahead as planned. "Nothing has happened to prevent this deal," said a director of Interagra. They were both unworried by last week's clampdown on oil exports announced by Mr Boris Yeltsin, president of the Russian republic.

The deal is unlikely to run into serious trouble, given that it has the political backing of the French and Soviet governments, said Mr Faridet Brodmann, head of research at E.D. & F. Man (Sugar). But it is likely to be delayed by the complexity of dealing with the various suppliers and confusions over where responsibility lies in the Soviet Union.

Fishmeal demand steady

FISHMEAL demand remains steady despite the difficulties of Norway's fish farmers, according to Mr Stuart Barlow, director general of the International Association of Fish Meal Manufacturers.

"Norway's problems have had no major impact on fishmeal consumption," he said.

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, min. 99.5 per cent, \$ per tonne, in warehouse, 1,640-1,660 (same).

BISMUTH: European free market, min. 99.5 per cent, \$ per lb, 10.5m tonnes in warehouse, 2.80-3.20 (same).

CADMUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.60-2.30 (1.80-2.40).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 1.60-2.30 (1.80-2.40).

MERCURY: European free market, min. 99.99 per cent, \$ per lb, 76 lb flask, in warehouse, 55-105 (same).

MOLYBDENUM: European free market, drummed molybdenum oxide, \$ per lb, Mo, in warehouse, 2.14-2.17 (2.15-2.20).

SELENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 1.60-5.40.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10

in warehouse, 23.00-25.00 (24.00-26.00).

URANIUM: European free market, min. 99.99 per cent, \$ per lb, 76 lb flask, in warehouse, 2.80-3.20 (same).

WINE WAREHOUSE STOCKS (As at Monday's close) tonnes

Aluminium +3,800 to 814,125

Copper +2,725 to 292,375

Lead +625 to 118,500

Nickel +312 to 6,010

Platinum +7,265 to 1,000

Tin -65 to 13,025

Turnover: 4670 (5607) lots of 10 tonnes

URANIUM: (5007) lots of 10 tonnes

Turnover: 4670 (5607) lots of 10 tonnes

Turnover: 4670 (5

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Int. Cost.	Std.	Offer + or Yield	Int.
Chgs	Price	Price	Int.

Crusader Insurance see Britannia Life Assurance 6.85 Super Fin. 21,7352 - Worldwide Opps Accm. 1103 1256 - International Inv. 180.7 41.51 - - Continued on next page

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Ref	Price	Offer	W+	Yield	Third	Ref	Price	Offer	W+	Yield	Third	Ref	Price	Offer	W+	Yield	Third	Ref	Price	Offer	W+	Yield	Third		
N & P Life Assurance Ltd						Provident Central Life Ass Co Ltd	0205 746900					Royal Heritage Life Assurance Ltd	0205 746910					Stamford Life Assurance Co Ltd	0205 746910						
Life & Pensions Pm, London, WC1P 4UJ	109.5	110.0	0.0	0.7	071-430 2348	UK Equity Fund	120.0	120.5	0.0	0.7	071-430 2348	2 Barber St, Barbican, EC2Y 7EE	110.0	110.5	0.0	0.7	071-430 2348	West End Life Assurance Fund	110.0	110.5	0.0	0.7	071-430 2348	Independent Financial Group PLC	0423 502311
Life Income Fund	120.5	121.0	0.0	0.7		Int'l Equities Inc	117.1	117.6	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
Life Income Fund	117.4	120.0	0.0	0.7		Property Fund	120.2	120.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
For National Fund & Target Life						Special Markets Fund	120.3	120.8	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
National Mutual Life						Japan Equity Fund	106.6	107.1	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
National Mutual Life						Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
Maritime Finance Fund	104.9	105.4	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
Maritime Equity Fund	120.9	121.4	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Avonstar Fund	107.2	107.7	0.0	0.7		Leeward Fund Managers (Channel Islands) Ltd	PO Box 272, St Peter Port, Guernsey, CI, GY1 7JW
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FOREIGN EXCHANGES

Bank moves to support sterling

STERLING yesterday sank to its lowest against the D-Mark since December, at one stage falling to DM2.8720, before recovering to close in London at DM2.8750.

It appears increasingly unlikely that the UK currency could join the narrow 2.25 per cent band of the ERM before next month's Maastricht summit.

"That would imply a pound D-Mark rate of 2.8830, and we are already below that figure," says Mr Christian Durnis of Chemical Bank.

Chancellor Norman Lamont's comments, that the UK would "do whatever was necessary" to support sterling within the ERM, were backed up by discreet intervention from the Bank of England. So discreet, in fact, that many traders were increasingly annoyed at the apparent lack of central bank action in the face of a fading pound.

The severe pressure on sterling is prompting a strange turnaround in the approach to the UK currency. Where once traders were talking of rate cuts, speculation over a reluctant increase is growing. The majority do not take such talk seriously, however, with a general election just around the corner.

Pressure on sterling from a strong D-Mark is likely to con-

tinue through Thursday, and possibly beyond if no rate rise is announced at the council meeting of the Bundesbank.

People will just turn their attention to the next Bundesbank meeting before Christmas.

The pressures of the wage round - which is expected to continue into the spring - could well force the Bundesbank eventually to announce an increase in rates.

Sterling was increasingly left behind on the ERM grid, with the French franc still reaping the benefits of Monday's rate rise. The franc strengthened from 3.1815/D-Mark to 3.4150/D-Mark, and sat 0.79 per cent above sterling on the D-Mark. Profit-taking on the D-Mark helped the franc in its climb upwards, and intervention from the Bank of France was also said to have helped.

The dollar held no surprises for traders yesterday, as it rates on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

Nov 19	Latest	Previous Close
U.S. \$	1.7900-1.7970	1.7850-1.7900
1 month	0.941-0.9430	0.935-0.9380
3 months	0.918-0.9200	0.910-0.9200
12 months	0.916-0.9180	0.910-0.9200

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

